



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00105

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Los Angeles

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 0

Eligible Applicant Email:

Eligible Applicant Email Response: btaylor@ceo.lacounty.gov

Eligible Applicant Phone:

Eligible Applicant Phone Response: (213) 974-2493

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Chief Executive Office

500 West Temple Street, Room 493

Los Angeles, CA 90012

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Bill Taylor

Primary Contact Email:

Primary Contact Email Response: btaylor@ceo.lacounty.gov

Primary Contact Phone:

Primary Contact Phone Response: (213) 974-2493

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Gerardo Ramirez

Authorized Representative Email:

Authorized Representative Email Response: jramirez@ceo.lacounty.gov

Eligible Representative Phone:

Eligible Representative Phone Response: (213) 974-0514

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
- January 2020 Greater Los Angeles Homeless Count
- March 2020 Los Angeles Homeless Services Authority (LAHSA) Homeless Service Systems Analysis
- FY 2020-21 Measure H Funding Recommendations Process (including service delivery findings compiled through Countywide Public Input Processes, Stakeholder Policy Summits, Measure H Strategy Evaluations conducted on core Homeless services system interventions).

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The LA County Homeless Initiative has worked in partnership with LAHSA and strives to consult two bodies convened by LAHSA comprised of people with lived experience—the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA).

During the annual (months-long) Measure H funding recommendations development process the Homeless Initiative has intentionally sought the feedback of members of these lived experience groups.

Looking to the future, March 2021 the LA County Homeless Initiative adopted the following goal and objectives as part of its Racial Equity Action Plan to take responsibility to create richer engagement and direct participation of people of color and people with lived experience in the planning and implementation of funding and program priorities.

Goal#1: By 2026, the County's Homeless Initiative, Homeless Initiative lead department and agency staff responsible for homeless policy and program development, will have meaningfully progressed toward reflecting the racial-ethnic composition of the population of people experiencing homelessness in LA County. Staff of contracted homeless providers will have progressed towards staff reflecting the racial-ethnic composition of their service population of people experiencing homelessness.

1.1 Alongside lead County departments and agency staff responsible for homeless policy and program development, HI will establish a five-year plan to hire and/or reach racial parity between County and agency staff developing homeless policy and programs and the countywide population of people experiencing homelessness.

1.2 Establish "Junior and Senior Policy Fellowship" type positions within CEO-HI, in collaboration with other County departments, agencies and homeless service providers, to recruit and promote Black youth, Black professionals, and people with lived experience of homelessness. Junior Policy Fellowships will target early and emerging career candidates, while the Senior Policy Fellowships will target experienced professionals.

1.3 Require that all contractors that receive Measure H funding report racial demographics for staff (race, ethnicity, gender, lived experience) and develop a plan/timeline for goals that move Measure H- funded agencies toward a staffing composition that reflects the racial-ethnic demographic that represents the community they serve.

1.4 Coordinate with LAHSA, DHS, and other County departments that receive Measure H funding and execute contracts with non-governmental agencies to incentivize their contractors to hire staff

with demographics (race, gender, lived experience) that are representative of the demographics of the community they serve. In addition, in April 2021 the LA County Board of Supervisors directed the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way. This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation. Importantly, recommendations from the LA County Ad Hoc Committee on Black People Experiencing Homelessness are critical input and will have a big influence on the the policies and practices of the LA County Homeless Initiative, LAHSA, and the entire Homeless Services Delivery System. This committee met over several month and facilitated many community listening sessions, provider working groups, and public meetings to understand how the LA County, LAHSA and the other three CoCs, and local governments, can better serve Black people experiencing homelessness. There are many recommendations in the Ad Hoc Committee's Report guiding the Homeless Initiative's Racial Equity work including it's efforts toward deep inclusion of people with lived experience in the long-term planning, funding, and program implementation.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

During the annual (several months long) Measure H funding recommendations process, and by extension, HHAP funding prioritization process, the LA County Homeless Initiative conducts a transparent process with multiple opportunities for broad public participation. Between September 2019 and August 2020, the Homeless Initiative implemented an extensive set of public and stakeholder engagement activities. The disproportionate impacts of homelessness and poverty on people of color, and the historical

and structural racism that reinforces this disproportionality, is steeped into the public feedback received by the County on many levels.

Translating that feedback into concrete changes in service implementation and measurable outcomes that demonstrate an understanding and prioritization of communities of color is a challenge across our Region's homeless services delivery system. Looking to the future, in March 2021 the LA County Homeless Initiative adopted the following goals and objectives as part of its Racial Equity Action Plan to take responsibility to advance this work, including but not limited to richer engagement and direct participation of people of color with lived experience in the planning and implementation of solutions.

Goal#1: By 2026, the County's Homeless Initiative, Homeless Initiative lead department and agency staff responsible for homeless policy and program development, will have meaningfully progressed toward reflecting the racial-ethnic composition of the population of people experiencing homelessness in LA County. Staff of contracted homeless providers will have progressed towards staff reflecting the racial-ethnic composition of their service population of people experiencing homelessness.

1.1 Alongside lead County departments and agency staff responsible for homeless policy and program development, HI will establish a five-year plan to hire and/or reach racial parity between County and agency staff developing homeless policy and programs and the countywide population of people experiencing homelessness.

1.2 Establish "Junior and Senior Policy Fellowship" type positions within CEO-HI, in collaboration with other County departments, agencies and homeless service providers, to recruit and promote Black youth, Black professionals, and people with lived experience of homelessness. Junior Policy Fellowships will target early and emerging career candidates, while the Senior Policy Fellowships will target experienced professionals.

1.3 Require that all contractors that receive Measure H funding report racial demographics for staff (race, ethnicity, gender, lived experience) and develop a plan/timeline for goals that move Measure H- funded agencies toward a staffing composition that reflects the racial-ethnic demographic that represents the community they serve.

1.4 Coordinate with LAHSA, DHS, and other County departments that receive Measure H funding and execute contracts with non-governmental agencies to incentivize their contractors to hire staff with demographics (race, gender, lived experience) that are representative of the demographics of the community they serve.

In addition, in April 2021 the LA County Board of Supervisors directed the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way. This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation. Importantly, recommendations from the Ad Hoc Committee on Black People Experiencing Homelessness are critical input and will have a big influence on the the policies and practices of the LA County Homeless Initiative, LAHSA, and the entire Homeless Services Delivery System. This committee met over several month and facilitated many community listening sessions, provider working groups, and public meetings to understand how the LA County, LAHSA and the other three CoCs, and local governments, can better serve Black people experiencing homelessness.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
LAHSA's system analysis employed statistical modelling to estimate the level of need within several subpopulations including families, youth, and veterans. It examined each of these groups across histories of homelessness and acuity, to track quantities of those experiencing chronic homelessness and/or with high acuity scores and high levels of need. In addition to understanding the size of these populations, the system analysis modelling estimates the quantities of most appropriate service pathways (service and housing interventions). Utilizing the models of both complex subpopulations and detailed service pathways, the analysis identified which types of housing inventories should be increased to meet overall, and population-specific, needs across the region. The system analysis also contains a section which focuses on the challenges of finding appropriate housing and service interventions

for those living with disabilities and/or those aged 65 and above, who may also need higher levels of care. This section discusses the needs of those potential participants, growth of these populations over time in Los Angeles, existing stock of appropriate Enriched Care Facilities for the Elderly, existing stock of Adult Residential Facilities, stock of PSH which might serve these clients, and strategies to create more housing that would meet this population's service and housing needs.

Finally, the report also highlights a lack of housing inventory that is specifically equipped to serve those with varying levels of Substance Use Disorders. Based on analysis of bed availability rates over time, the analysis encourages expansions of residential withdrawal management, high intensity residential, inpatient withdrawal management, and Recovery Bridge beds.

The system analysis did not specifically model and estimate gaps for the population experiencing homelessness and Domestic/Intimate Partner Violence, persons with limited English proficiency, and persons who are undocumented. The LA County Homeless Initiative will work with LAHSA and its partner Departments to examine how to strengthen our assessment of service gaps across the region.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

The County Homeless Initiative compiles demographic data on people who receive core Measure H funded homeless services countywide. By extension, since LA County HHAP is critical funding augmenting the Measure H homeless service delivery system, this demographic information will also be collected on HHAP funding services. Demographic data includes breakdowns by: 1) seven age cohorts; 2) three ethnicity categories; 3) seven race categories; 4) gender; as well as numbers of individuals vs. family members, and number veterans.

In the aftermath of activism in Ferguson, Missouri in 2014, and more acutely in the wake of the killing of George Floyd in 2020, the LA County Homeless Initiative and our County government broadly has begun to take deliberate steps to plan approaches to dismantle institutional racism. On July 21, 2020, the LA County Board (Item #3) took action to "Establish an Antiracist Los Angeles County Policy Agenda" as a new County priority. There are many dimensions to this far-reaching Board action that will focus our County on proactively examining changes to policies and practices in those areas where the County has control or influence, such as County employment, contracting, and the provision of County services.

On the homeless and housing front, LA County's self-examination is grounded in the fact that while Black people comprise only 9 percent of the LA County Region's population (US Census 2019 estimate) they comprise 34 percent of the population experiencing homelessness (LAHSA PIT Count, 2019). One of the nine directives included in our Board's July 21, 2020 Antiracist Policy action is a doubling down on County support in collaboration with LAHSA and the City of LA to execute a LAHSA-led workplan to prioritize and advance the overarching strategies and 67 recommendations put forth in December 2018 by the Ad Hoc Committee for Black People Experiencing Homelessness. This workplan will establish baseline data to track and evaluate implementation of those Ad Hoc Committee recommendations.

As part of these actions, the Homeless Initiative will continue to work with LAHSA, Measure H and HHAP funded County Departments, and other stakeholders to implement the Ad Hoc Committee recommendations, and to otherwise ensure that Measure H and HHAP funded strategies are implemented in a manner which combats the systemic racism that cause people of color to be disproportionately impacted by homelessness.

The Homeless Initiative has also been working with LAHSA in response to Board actions to identify the causes and solutions to the disproportionate impact of homelessness on the American Indian/Alaska Native population.

Currently, the Homeless Initiative is examining opportunities to directly address racial equity through our Measure H contracting processes. HI is also exploring potential ways to potentially target and measure service delivery in a manner that "moves the needle" to reduce these racial inequities.

Looking to the future, March 2021 the LA County Homeless Initiative adopted the following goal as part of its Racial Equity Action Plan to take responsibility to create richer engagement and direct participation of people of color and people with lived experience in the planning and implementation of funding and program priorities. Also refer to our response to Question C, above, for more detail.

Goal#1: By 2026, the County's Homeless Initiative, Homeless Initiative lead department and agency staff responsible for homeless policy and program development, will have meaningfully progressed toward reflecting the racial-ethnic composition of the population of people experiencing homelessness in LA County. Staff of contracted homeless providers will have progressed towards staff reflecting the racial-ethnic composition of their service population of people experiencing homelessness.

In addition, in April 2021 the LA County Board of Supervisors directed the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of

governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way.

This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer Los Angeles Homeless Services Systems Analyses are usually conducted and released every two years.

Greater Los Angeles Homeless Counts (PITs) are conducted annually with results typically released by June each year

The Measure H Funding Recommendations Process is annual and factors in the most recent IH and PSH pipeline information, as well as the needs of the entire homeless services delivery system to achieve for efficient system through-put. This includes assessing funding levels across core and non-core strategies to determine priorities based on challenges across the region.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

Findings from the bi-annual Services System Analyses are utilized as key inputs to the annual Los Angeles County's Measure H Funding Recommendations Process as well as inputs for how to utilize HHAP funding. The outcomes (including year-to-year changes) measured in the annual PIT Counts are important inputs to the annual Measure H Funding Recommendation Process.

The findings of the system analyses directly inform the LA County strategy related to what types of housing or services are developed or scaled back, in which Service Planning Areas, and for which subpopulations additional housing should aim to serve. The system analysis is also utilized to make recommendations to strategic partners across the County, and is important input that has helped inform funding and programmatic decisions across the region, irrespective of funding sources. This has also been helpful in

orienting the County's mainstream systems in a manner that leads to better housing outcomes.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

Los Angeles County Homeless Initiative will continue to strengthen data and outcome analysis of Measure H funding strategies and by extension, HHAP funded strategies. All aspects of the broader system, including those aspects funded by State Emergency PRK and PHK, and Federal FEMA, CRF and ESG-CV, are also evaluated based on continuous data collection and analysis.

Specifically, in April 2021 the LA County Board of Supervisors directed the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way. This evaluation work includes the three funded HHAP strategies.

This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

According to the 2020 point-in-time count, the number of people experiencing homelessness on a given night in Greater Los Angeles

County was 66,436. The PIT Count indicates 28%, or 18,395 persons, were in sheltered situations, which includes IH, transitional housing (TH), and safe haven (SH) programs. 7.0% of the population are family households, defined as a household with at least one member over 18 and one member below 18 years old. 38% (25,490) of the population were considered chronically homeless. 7.3% (4,673) were youth (16-24 years old) and youth families; 5.8% were veterans. Further demographic details are presented in the attached 2020 Greater Los Angeles Homeless Count data summary for Greater Los Angeles County.

According to the 2020 Homeless Services Systems Analysis, there are 10,950 total shelter beds (IH, TH, and SH programs); 19,990 total permanent housing units; and 13,710 Rapid Re-Housing slots in Greater Los Angeles County. Funding sources include NOFA, local resources through Proposition HHH, Measure H, HHAP-1 and philanthropy.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Los Angeles County is comprised of 88 independent cities and four separate Continuums of Care. The goal of the Homeless Services System Analysis report was to focus on the gaps in the system as a whole that limit successful exits from homelessness. For this reason, the analysis was done at the County level. Key local homeless system usage information, inventory data, and population statistics were used to estimate the number of people who used homelessness system resources in Los Angeles County over the course of 2018. The annualized estimate accounts for each population group and distinguishes between short-term and chronically homeless households. In addition to estimating the size of the population served by the system, the system model would also serve the chronically homeless population not currently using the system. The report includes an annualized estimate of the chronically homeless population from the 2019 PIT served by PSH service pathways. The estimate is further separated into two groups: people who have previously accessed homeless services during the year, and those who have not accessed services.

There are many different tools being used to assess the severity and needs of the sub-populations listed in the question, but further analysis of the HMIS service data across all four CoCs and the data gathered by County Departments serving PEHs (primarily Health Services and Mental Health) needs to be performed to identify the degree of disparity suffered the special populations listed in this question in the areas of service access, receipt of services, housing placement and housing retention outcomes. This analysis began as part of Policy Summits held during the 2019-2020 Measure H funding recommendations process and the Measure H Strategy evaluations conducted by third-party researchers.

This analysis of gaps and disparities in access to services will continue to gain momentum during the evaluation work currently happening in response to the April 2021 LA County Board of Supervisors motion directing the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way. This evaluation work includes the three funded HHAP strategies.

This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

Our systems analysis did not include an analysis of racial or ethnic disparities. Attached with this application are tables showing the race/ethnicity breakout from the HMIS records from each of the four CoCs. But a thorough analysis of this HMIS service data and the data gathered by County Departments serving PEH (primarily Health Services and Mental Health) need to be performed to identify the degree of disparity suffered by each racial/ethnic group of color, in relation to their share of the general population. This analysis work began as part of the Ad Hoc Committee's work. It continued as part of the Policy Summits held during the 2019-2020 Measure H funding recommendations process and the Measure H Strategy evaluations conducted by third-party researchers.

This analysis of gaps and disparities in access to services will continue to gain momentum during the evaluation work currently happening in response to the April 2021 LA County Board of Supervisors motion directing the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way. This evaluation work includes the three funded HHAP strategies.

This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

One of the most important areas of discussion contained in the Homeless Services System Analysis focuses on the lengths of time spent in housing interventions, particularly IH and permanent housing, and how the share of housing stock across program types dramatically impacts system flow. The analysis highlights that the lack of sufficient permanent housing has led to increased lengths of stay in IH (while 7.7 participants were served by each IH bed in 2017, only 5.1 per bed were served in 2019). Los Angeles' optimally-resourced system would include five permanent housing slots for every IH slot, so that many clients are able to access IH to stabilize, receive case management, get connected to supportive services, and be matched to the best service pathway which will lead them to permanent housing. While no quantitative data was included to discuss housing retention rates, the analysis shows the relationship between an unbalanced system, participants' different housing/service needs, and housing retention. This analysis built upon research that was facilitated for the Ad Hoc Committee on Black People Experiencing Homelessness, which found that Black people matched to housing resources had a lower rate of housing retention, particularly in PSH. Without ample variety of permanent housing resources which are designed to effectively serve specific populations, people often receive housing that may not be tailored to their unique needs. While the individuals may be better off in

housing than experiencing homelessness, housing settings which are not rich with the supportive services that they need are less likely to help those participants remain stably housed. To this end the system analysis describes the need for service rich environments, whether they be PSH, Adult Residential Care Facilities, Enriched Care Facilities for the Elderly, or appropriate TAY permanent housing programs.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 Based on the 2020 Greater LA County Homeless Count, 48,041 PEHs were unsheltered. 25% of that total (12,010) are assumed to need IH; 60% of the remainder (21,617) are assumed to need RRH; the balance (14,414) are assumed to need placement in PSH. These ratios are estimates based roughly on the demographic and individual circumstances and needs information gathered during the homeless county surveys.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	30405	18229	12176
Rental Assistance	29895	19473	10422
Supportive Housing (Permanent)	19933	12573	7360
Outreach	48041	15419	32622
Prevention/Diversion	15276	4785	10491

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Funding allocations are made based upon that share of regional need by SPA based on an average of the last two years of homeless count data (except in cases where funding is being allocated by a specific city, such as the City of Los Angeles or City of Pasadena, in which case that funding is allocated solely to programs within that city).

Over the last few years, the County of Los Angeles has spearheaded a regional collaborative model, in part fueled by local Measure H revenue, which includes the entire County geography and 88 cities; dozens of County Departments; multiple Housing Authorities; dozens of law

enforcement agencies; and hundreds of non-profit service providers and faith-based organizations.

Building on that regional partnership infrastructure, our County solicited input from our diverse community on how the County should invest Measure H and HHAP. Each year the County involved hundreds of non-profit and government partners and people with lived experience over the last few months through a series of eight community listening sessions we conducted in partnership with LAHSA across LA County. This public input on HHAP helped supplement the input we also gathered through a series of eight Measure H Policy Summits we conducted in Fall 2019 with hundreds of community partners across LA County.

In addition, the County of Los Angeles is working in coordination and collaboration with our six other HHAP partner jurisdictions to plan and invest our State Homeless Housing, Assistance, and Prevention Program (HHAP) funds. Specifically, in addition to our October 31, 2019 and January 8, 2020 meetings with our six other HHAP applicants in Los Angeles County (i.e., four CoCs, two cities) to discuss strategy and uses of HHAP funding, we routinely coordinate to address the urgent homelessness crisis that we face as a region.

In this way, the one-time State HHAP funding has been folded into a regional collaborative approach to homelessness we have nurtured for years.

Los Angeles County's HHAP funds will help meet the share of the regional need by being invested in each of the following four ways: 1) providing services for new permanent supportive housing; 2) providing services for new interim housing; 3) supporting Rapid Re-Housing and other services specifically for homeless transition age youth; 4) supporting two geographically-based employment-focused 100-Day Challenges to expand a model we have begun testing to boost access to employment for homeless job seekers.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The County is funding Recovery Rehousing efforts (including PRK exits to housing) with CRF, ESG-CV, and Measure H.

LA City and LAHSA are also dedicating HEAP, ESG-CV, and other funding toward ensuring PRK residents do not exit to homelessness.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

No staff are full-time dedicated to administering HHAP2. Administration responsibilities are absorbed by existing program, budget and contract staff.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

No staff are full-time dedicated to administering HHAP2.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

One Principle Analyst will have primary program and administrative responsibility for HHAP2 but will be assisted by other staff from budgets, auditor controller, and contracts.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Los Angeles County serves Transition Age Youth through a designated Youth-CES system of service providers and housing resources.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The LA County Homeless Initiative has worked in partnership with LAHSA and strives to consult two bodies convened by LAHSA comprised of people with lived experience—the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA).

During the annual (months-long) Measure H funding recommendations development process the Homeless Initiative has intentionally sought the feedback of members of these lived experience groups. There is much more LA County and the Homeless Initiative will do to more effectively gather, synthesize, and incorporate the insights of lived experience.

Looking to the future, in March 2021 the LA County Homeless Initiative adopted the following goals and objectives as part of its Racial Equity Action Plan to take responsibility to advance this work, including but not limited to richer engagement and direct participation of people of color and those with lived experience in the planning and implementation of solutions.

Goal#1: By 2026, the County's Homeless Initiative, Homeless Initiative lead department and agency staff responsible for homeless policy and program development, will have meaningfully progressed toward reflecting the racial-ethnic composition of the population of people experiencing homelessness in LA County. Staff of contracted homeless providers will have progressed towards staff reflecting the racial-ethnic composition of their service population of people experiencing homelessness.

1.1 Alongside lead County departments and agency staff responsible for homeless policy and program development, HI will establish a five-year plan to hire and/or reach racial parity between County and agency staff developing homeless policy and programs and the countywide population of people experiencing homelessness.

1.2 Establish "Junior and Senior Policy Fellowship" type positions within CEO-HI, in collaboration with other County departments, agencies and homeless service providers, to recruit and promote Black youth, Black professionals, and people with lived experience of homelessness. Junior Policy Fellowships will target early and emerging career candidates, while the Senior Policy Fellowships will target experienced professionals.

1.3 Require that all contractors that receive Measure H funding report racial demographics for staff (race, ethnicity, gender, lived experience) and develop a plan/timeline for goals that move Measure H- funded

agencies toward a staffing composition that reflects the racial-ethnic demographic that represents the community they serve.

1.4 Coordinate with LAHSA, DHS, and other County departments that receive Measure H funding and execute contracts with non-governmental agencies to incentivize their contractors to hire staff with demographics (race, gender, lived experience) that are representative of the demographics of the community they serve.

In addition, in April 2021 the LA County Board of Supervisors directed the Homeless Initiative to work with LAHSA and partner Departments, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the County's 47 homeless strategies with recommendations to improve or modify existing strategies to address the ever-changing homeless crisis, including recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way.

This report in October 2021 is expected to describe actions (planned and in progress) impacting the prioritization of funding, geographic distribution of services, types and mix of services, service and outcome measure and evaluation.

Importantly, recommendations from the Ad Hoc Committee on Black People Experiencing Homelessness are critical input and will have a big influence on the the policies and practices of the LA County Homeless Initiative, LAHSA, and the entire Homeless Services Delivery System. This committee met over several month and facilitated many community listening sessions, provider working groups, and public meetings to understand how the LA County, LAHSA and the other three CoCs, and local governments, can better serve Black people experiencing homelessness.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	7360					
# of individuals expected to be served by HHAP-2	1455	0	0	0	0	1455
# of individuals expected to be placed into permanent housing through HHAP-2	1455	0	0	0	0	1455

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	10422					
# of individuals to be served	135	0	0	0	0	135

# of individuals to be placed into permanent housing	135	0	0	0	0	135
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	12176					
# of individuals to be served	386	0	0	0	0	386
# of individuals to be placed into permanent housing	386	0	0	0	0	386

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	10491					
# of individuals to be served	266	0	0	0	0	266
# of individuals to be placed into permanent housing	266	0	0	0	0	266

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	32622					
# of individuals to be served	683	0	0	0	0	683
# of individuals to be placed into permanent housing	305	0	0	0	0	305

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

Add an additional 15,000 housing placements over the course of FY 2020-21 on top of the homeless system's pre-COVID annual baseline capacity of 21,000 housing placements annually. This would be achieved through an infusion of significant one-time federal CRF and ESG-CV funding and one-time state HHAP1 funding. Sustaining this additional 15,000 placements above the current 21,000 placement baseline would enable us to reach functional zero in ten years, assuming no increases to inflow.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

There are no updates at this time to our original HHAP-1 service and placement goals.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

HHAP2 funding (\$29.4m) will supplement the same three Measure H strategies as HHAP1 (\$64.3m). Our goal with HHAP 2 funding is to double our rate of serving and placing PEH in racial groups disproportionately represented in our LA County homeless population based on the 2020 PIT Count shares of PEH in each racial demographic category.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Double the rate of TAY housing placements from HHAP-1 to HHAP-2. HHAP1 and 2 has helped LA County increase its total homeless funding for Transitional Age Youth by almost 18% over the FY 2019-20 level which has enabled us to augment service levels across many of the following youth specific homeless interventions:

1. Transitional Housing—Transitional Housing for Transition Aged Youth (TAY) is a Housing First, Low Barrier, Harm Reduction based, Crisis Response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24) experiencing homelessness.
2. Youth Family Reconnection—Youth Family Reconnection (YFR) is a therapeutic intervention designed to assist TAY with building and strengthening positive & healthy relationships with biological or non-biological family.
3. Rapid Rehousing—Rapid Re-Housing is a Housing First, Low Barrier, Harm Reduction, Crisis Response program focused on quickly resolving the crisis of homelessness for eligible participants and assisting them with moving into a permanent housing situation.
4. Host Homes—The Host Homes Program for TAY is a Housing First, Harm Reduction, Crisis Response program that provides safe, client-driven supportive services and access to a 24-hour residence in homes that are owned or rented by community residents (“hosts”) who also live in the housing unit.
5. TA – Host Homes LAHSA contracts with Point Source Youth to deliver technical assistance to LAHSA-funded Host Home providers.
6. Campus Peer Navigation—The Campus Peer Navigation Program co-locates housing agency staff members who operate within Youth Coordinated Entry System (CES) at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.
7. Education Coordinators—Education Coordinators, staffed by Los Angeles County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD), provide supports to children and youth to enroll in school, access academic records, engage in educational planning, and enroll in postsecondary education where applicable.
8. Problem-Solving Assistance Funds One-time and flexible financial assistance to support diversion outcomes to temporary or permanent housing for Transition Age Youth (TAY).
9. Youth Collaboration—Youth Collaboration funding supports operations for LAHSA’s youth action board, the Homeless Youth Forum of Los Angeles (HYFLA), as well as broader strategies to engage youth with lived experience to inform program and system planning efforts.
10. Regional Coordination—Regional Coordination funding supports the implementation and continuous quality improvement of Youth CES

infrastructure. The implementation of CES, via Regional Coordination, is led by population and region-specific Youth CES leadership positions including Regional Coordinator and Matcher.

11. DCFS/Probation Liaisons—DCFS/Probation Liaisons provided dedicated Problem-Solving and Youth CES Access services for Transition Age Youth (TAY) currently or formerly in the child welfare and/or juvenile justice systems.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

HHAP2 funds are used to help bridge the overall Measure H revenue shortfall due to the economic impact of COVID-19. The three Measure H strategies being supplemented with HHAP are among the core elements of the County's Regional Homeless Services System. There are existing procurement processes to select providers for these three strategies, so HHAP1 and HHAP 2 funding is allocated based on those procurement results. Those existing procurement processes follow strict protocols and include efforts to foster involvement and increase capacity and funding access to a broader, more inclusive pool of applicants.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

The three Measure H strategies being supplemented with HHAP are among the core elements of the County's Regional Homeless Services System. These three services and the overall mix of services across the service delivery system are the result of public

input and the expertise of many diverse advocates and stakeholders.

There are existing procurement processes to select providers for the three HHAP-funded strategies, which are also funded through other local, State and Federal funding sources. Those existing procurement processes follow strict protocols and include efforts to foster involvement and increase capacity and funding access to a broader, more inclusive pool of applicants.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

Those existing procurement processes follow strict protocols and include efforts to foster involvement and increase capacity and funding access to a broader, more inclusive pool of applicants.

The LA County Homeless Initiative strives to ensure equitable access to the services funded by HHAP and all other local, State, and federal funding streams. All funding is contracted through County Departments and LAHSA with established sub-contractor procurement practices, including provisions requiring inclusion and equitable access to funded services. As described in previous sections of this application, LA County Homeless Initiative is making efforts to strengthen contracting processes, metrics, data collection and analysis, as well as recruitment, hiring and cultivation of staff within the Homeless Initiative and across the service delivery system in order to make more aggressive progress achieving measurable racially equitable outcomes. These efforts also include attention to expanding access for the vulnerable target sub-populations within racial categories (e.g., LGBTQ, DV/Intimate partners violence, seniors, TAY, undocumented, non-english speakers)

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
 - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

- 2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

All HHAP funding supports services and clients triaged through the Coordinated Entry System (CES) and are therefore tracked through HMIS. This helps to maximize coordination and reduce duplication across the homeless service provider network. Other mainstream system providers also participate in the CES/HMIS system to a more limited degree. Our goal is to find ways to increase coordination with these large mainstream systems to minimize duplication, and increase communication and positive outcomes.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: **Yes**

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

LA County will be contracting HHAP2 funds through the County Department of Health Services and LAHSA, both of which enforce policies through their contracts with their homeless service providers ensuring equal access and non-discrimination policies. Both agencies regularly monitor their service providers for adherence to these policies and, pending findings of non-compliance, work to take corrective action. Both agencies have grievance processes available to program participants who believe these policies are being violated.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color,

particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Both LA County and LAHSA have sought to ensure their funding decisions and service providers incorporate the impacts of both homelessness and COVID-19 have had on communities of color. Leadership at both agencies have integrated the findings from LAHSA's Report and Recommendations from the Ad Hoc Committee on Black People Experiencing Homelessness into decision-making about what types of interventions are needed to serve communities that have been disproportionately impacted. In addition, as a result of COVID-19 and its greater impacts on communities of color, LAHSA (the County's Operations Lead for Project Roomkey) instituted a new policies for admissions to PRK to better capture the vulnerability of black people experiencing homelessness to correct for ways in which existing assessments may be underestimating the vulnerability of these populations. The proportion of people of color served through PRK increased significantly as a result of these policies and greater use of the "Most Disadvantaged Communities" geographic screening tool.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

LA County values the expertise and involvement of people from Black, Latinx, Asian, Pacific Islander, and indigenous communities, especially persons with lived experience of homelessness. LAHSA convenes two groups composed entirely of people with lived experience of homelessness: the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA). Both groups provide input on a range of issues, including on program policy and the interventions funded to best address the needs of people, in their unique circumstances, experiencing homelessness. the memberships of both groups disproportionately represent these communities and articulate this critical perspective to inform LA County's decision-making. LA County and LAHSA continue to work strengthen their approaches to funding and procurement with the goal of streamlining the processes of awarding and contracting funding, to promote increased equity and encourage the entry of new service providers into the homeless delivery system, and to reduce the administrative burden experienced by service providers in applying for funding and maintaining compliance with funding source regulations. These efforts continue to be informed by input provided by LAHSA's lived experience advisory boards.

In December 2018, LAHSA released a report by the Ad Hoc Committee on Black People Experiencing Homelessness, a culmination of nine months of work by the

26-member committee to address the overrepresentation of Black people in the LA County homeless population. The Committee members were comprised primarily of Black people representing academia, government entities, service providers, and community groups. Some Committee members also had lived experience of homelessness. The Committee engaged in multiple listening sessions across LA County to solicit feedback from experts in the field, community members, advocates, and people with lived experience of homelessness. This work grounded the development of the report and its recommendations. Currently, LAHSA is leading and the County is actively participating in a work group process including members from a range of experiences and racial/ethnic backgrounds to put forth an action plan to eliminate racial disparities across LA County's homeless services system, as well as in other systems of care.

In addition, LA County and LAHSA are actively working to identify causes and solutions to the disproportionate impact of homelessness on the American Indian/Alaska Native (AIAN) population. In partnership with LAHSA, LA County is researching best practices to more effectively address AIAN homelessness which includes consulting other jurisdictions around the country to gain insight on how they address:

- Equitable representation on decision bodies;
- Native specific agencies within the jurisdiction;
- Data collection efforts;
- Policy to protect cultural behaviors; and
- Training to promote understanding of how to appropriately acknowledge and engage these populations.

LA County and LAHSA are working with Dr. Andrea Garcia, the Mayoral Appointee for the Los Angeles City/County Native American Indian Commission in identifying best practices, to improve data collection and reporting on this population, and to identify how AIAN can be represented on various leadership/governance bodies informing LA County's Homeless Services Delivery System.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

LA County and LAHSA continue to work on ways to disseminate information about funding opportunities to underserved and marginalized communities to promote greater awareness and participation in funding opportunities, and about resources available to better understand the procurement process and how to participate in those processes. In addition, LA County is examining the best ways, within legal boundaries, to developing

funding preferences and scoring criteria that reflect preferences for organizations best positioned to serve these communities.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

LA County and LAHSA continue to develop marketing and communications strategies to better reach priority populations including cultivating relationships with faith-based institutions with roots in underserved communities, and outreach through outreach workers and service providers on the ground.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

LA County and LAHSA continue to update their procurement and contract processes to extend grant access to smaller organizations in communities of color that have not typically participated in the CoC provider community. For example, LAHSA has undertaken efforts to roll out specialized RFPs targeting smaller organizations that serve communities of color to work as contracted service providers and subcontractors, to include scoring bonuses for these organizations based on the communities they serve. LA County and LAHSA recognize and continue to explore ways to develop the capacity of these service providers to administer contracts and operate effectively.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

In Spring 2020, the LA County Homeless Initiative adopted a Racial Equity Plan and is currently refining action steps to implement objectives in the areas of hiring, training, program and policy, data collection and analysis, contracting, and communications. These efforts within the Homeless Initiative are part of the broader LA County Anti-Racism, Diversity, and Inclusion Initiative established in July 2020 by the Board of Supervisors to guide, govern, and increase the County's ongoing commitment to fighting racism in all its dimensions. LA County's Anti-Racism Unit is charged with the following scope:

- Building Upon Previous Efforts

- LA County Board Initiatives
- County Workforce Training Efforts
- Initial Framework Post-Motion
- Reviewing National Effective Practices
- Aligning Racial Equity Related Board Motions
- Carrying Out Board-Directed Anti-Racism Agenda In Coordination With:
 - 35+ LA County government departments
 - County Commissions, advisory bodies, and public agencies
 - 88 incorporated cities, 80 school districts and 120 unincorporated areas within Los Angeles County
 - Local, State, Regional and Federal agencies, and other jurisdictions
 - Community-based organizations, faith-based, philanthropic and academic institutions

The Homeless Initiative is a participant in a Government Alliance on Race and Equity (GARE), which is providing groups of LA County and LAHSA staff with training and technical assistance to infuse racial equity into all aspects of the Homeless Initiative's work. The Homeless Initiative and LAHSA also consult regularly with organizations like the Corporation for Supportive Housing to identify and explore ways to embed national best practices addressing racial equity within our policies and programs.

LA County Homeless Initiative participates in eight quarterly Service Planning Area (SPA) meetings convened by LAHSA. These eight meeting (one meeting in each SPA) are attended by the community-based organizations the provide services in each SPA. These meeting are an opportunity to advance topics impacting racial justice within the homeless services system.

LA County also continues to participate in the reconvened Ad Hoc Committee on Black People Experiencing Homelessness, which is a body that brings together a wide range of racial justice organizations that provide input on the functioning of the homeless services system through an equity lens.

LA County Homeless Initiative is also an active participant in Los Angeles County's Alternatives to Incarceration Initiative, which was established by the Los Angeles County Board of Supervisors in February 2019. The Initiative brings together County departments, community-based service providers, advocates, and elected officials to build a more effective justice system centered around a "care first, jails last" approach. The Homeless Initiative participates in this Initiative in recognition of structural racism in the justice system which playing an outside role in creating the disproportionate representation of Black people within the population experiencing homelessness, and in recognition that opportunities to build a more just system also reduce justice-involved individuals likelihood of falling into homelessness in the long-term by connecting people to services and housing rather than incarceration.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The LA County Homeless Initiative will ensure racial disparities are addressed with this funding through monitoring and oversight of this funding to track whether racial equity goals are being met. Quarterly service and outcomes data will be examined, and the County will pursue changes to program components, policies, and implementation strategy, as necessary, to stay on track and better address the needs of underserved communities and the disparities that exist.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.	Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

All seven HHAP-funded jurisdictions in Los Angeles County (Los Angeles County, Los Angeles City, Los Angeles CoC, Long Beach City, Long Beach CoC, Pasadena CoC, and Glendale CoC) have met several times over the last several months to plan and coordinate Measure H, HHAP, and other funding recommendations to maintain (and in some cases, increase) investments across all critical homeless services and County service planning areas. The four CoCs and LA County Homeless Initiative routinely share data with each other from the LA Homeless Management Information System (HMIS), data submitted to HUD as part of the Longitudinal Systems Analysis (LSA), and the Measure H quarterly service data and periodic evaluations of each core intervention within the homeless service delivery system.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

The LA County Homeless Initiative meets regularly with the three CoCs that cover the LA County geography, and cities of Los Angeles and Long Beach, to coordinate the HHAP funding each jurisdiction receives, as well as all the other sources of local, state and federal funding each administers. The purpose of this coordination is to ensure all funding sources are best leveraged to prioritize continuity of service across all critical interventions, and across the entire County geography. These conversations have been important given the considerable uncertainty in the pandemic funding environment.

The LA County Homeless Initiative conducts an annual Measure H funding recommendations process as a transparent, public, and inclusive partnership. Over the course of the pandemic, HHAP and other state and federal funding have been folded into this process in order to maintain and grow our strategic investments in the countywide homeless services delivery system. The LA County Homeless Initiative contracts parts of this total funding for specific strategies through the four CoCs to implement specific homeless interventions in each of their different geographies. This close coordination requires frequent planning/strategy conversations.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

HHAP-1 provided an opportunity to exercise and strengthen collaboration between the seven HHAP jurisdictions in the LA County region. HHAP 1 and 2 coordination conversations further helped to strengthen relationships, understanding and trust, which carried over to the collective LA County regional successes planning and executing Project RoomKey (PRK), Project HomeKey Round 1 (PHK-1), and trying to move to post-PRK Recovery Rehousing efforts. Our collective success with all of these pandemic-related responses are works in progress, but are occurring while also maintaining our collective focus on efforts to maintain serves through the existing Measure H funded countywide Homeless Services Delivery Systems.

The primary barrier to coordination/collaboration between the seven HHAP jurisdictions are lack of provisions in State law that:

- Designate appropriate roles and funding responsibilities between the Cities, Counties, and CoCs eligible to receive State funding. These roles should be aligned with the authority, homeless/housing funding and other resources each jurisdiction already has. For example, the 88 cities in LA County have decision-making authority on land use, whereas the Counties and CoCs are best positioned to guide the deployment of mainstream service systems (e.g., Social Services, Child Welfare, employment and training, mental health, health services, etc.), homeless services funded with local revenue, and state and federal funding, including for rental subsidies, operating subsidies to support and measure outcomes across all the critical evidence-based interventions to address the needs of the various PEH sub-populations, and simultaneously address racial disparities across the County Region's geography.

- Accountability measures and incentives tied to the respective roles between Cities, and Counties/CoCs.
- Requirements and limitations on how each entity can expend funds to ensure collective movement toward achieving “functional zero”. Function Zero serving as a common long-term goal for reach Region in the State to plan toward.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-2 funds will be integrated into the regional strategy by supplementing the following key strategies: Expanding Permanent Supportive Housing and Intensive Case Management Services; maintain Interim Housing operations and services; strengthen the Youth CES infrastructure and interventions across LA County. These three use areas are critical components within the overall service system and complement PRK and Recovery Rehousing strategies in response to COVID-19, as well as PHK-1 and the forthcoming PHK-2 housing investments across the County region. HHAP 1 and HHAP 2 investments are being made in these same three strategies because those areas continue to need funding to maintain and grow as we begin to transition to post-pandemic footing, but will not meet the total need for PSH, IH and TAY specific services.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Several processes have taken place over time to identify each HHAP jurisdiction's share of regional need to address homelessness. Primary among those processes in the Greater Los Angeles Homeless Count, which is administered by LAHSA on an annual basis for the Los Angeles County CoC. In odd numbered years, all four CoCs nested in the LA County geography conduct homeless counts—LAHSA compiles data for all four CoCs to produce a Countywide number.

After collecting homeless count data, LAHSA produces data broken down by the 88 cities within Los Angeles County to produce estimates of the share of need, by city, and across the eight Service Planning Areas (SPAs). Funding allocations are made based upon that share of regional need by SPA based on an average of the last two years of homeless count data (except in cases

where funding is being allocated by a specific city, such as the City of Los Angeles or City of Pasadena, in which case that funding is allocated solely to programs within that city).

The LA CoC's share accounts for 96% of the regional need in the 2020 Greater Los Angeles County Point-In-Time Count —66,436. The remaining 4% of persons experiencing homelessness reside in the Long Beach, Pasadena and Glendale CoCs. The City of LA's share of this PEH countywide is 41,290.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

HHAP-2 funds will be integrated into the regional strategy by supplementing the following key strategies: Expanding Permanent Supportive Housing and Intensive Case Management Services; maintain Interim Housing operations and services; strengthen the Youth CES infrastructure and interventions across LA County. These three use areas are critical components within the overall service system and complement PRK and Recovery Rehousing strategies in response to COVID-19, as well as PHK-1 and the forthcoming PHK-2 housing investments across the County region. HHAP 1 and HHAP 2 investments are being made in these same three strategies because those areas continue to need funding to maintain and grow as we begin to transition to post-pandemic footing.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

The LA County Homeless Initiative consults with the other HHAP-funded partners, impacted cities, and other homeless system stakeholders regarding any potential changes to funding levels previously approved by the Board of Supervisors, but that may be necessary to respond to emergent issues. LA County strives to maintaining transparency and trust by always working collaboratively with all impacted partners to solve problems, because it is an approach important to nurturing long-term partnerships across the region.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Yes, HHAP1 and 2 has helped LA County increase its total homeless funding for Transitional Age Youth by almost 18% over the FY 2019-20 Measure H (local dedicated revenue) level. This has enabled us to augment service levels across many of the following youth specific homeless interventions administered through LAHSA contracted service providers:

1. Transitional Housing—Transitional Housing for Transition Aged Youth (TAY) is a Housing First, Low Barrier, Harm Reduction based, Crisis Response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24) experiencing homelessness.

2. Youth Family Reconnection—Youth Family Reconnection (YFR) is a therapeutic intervention designed to assist TAY with building and strengthening positive & healthy relationships with biological or non-biological family.

3. Rapid Rehousing—Rapid Re-Housing is a Housing First, Low Barrier, Harm Reduction, Crisis Response program focused on quickly resolving the crisis of homelessness for eligible participants and assisting them with moving into a permanent housing situation.

4. Host Homes—The Host Homes Program for TAY is a Housing First, Harm Reduction, Crisis Response program that provides safe, client-driven supportive services and access to a 24-hour residence in homes that are owned or rented by community residents (“hosts”) who also live in the housing unit.

5. TA – Host Homes LAHSA contracts with Point Source Youth to deliver technical assistance to LAHSA-funded Host Home providers.

6. Campus Peer Navigation—The Campus Peer Navigation Program co-locates housing agency staff members who operate within Youth Coordinated Entry System (CES) at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.

7. Education Coordinators—Education Coordinators, staffed by Los Angeles County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD), provide supports to children and youth to enroll in school, access academic records, engage in educational planning, and enroll in postsecondary education where applicable.

8. Problem-Solving Assistance Funds One-time and flexible financial assistance to support diversion outcomes to temporary or permanent housing for Transition Age Youth (TAY).

9. Youth Collaboration—Youth Collaboration funding supports operations for LAHSA’s youth action board, the Homeless Youth Forum of Los Angeles (HYFLA), as well as broader strategies to engage youth with lived experience to inform program and system planning efforts.

10. Regional Coordination—Regional Coordination funding supports the implementation and continuous quality improvement of Youth CES

infrastructure. The implementation of CES, via Regional Coordination, is led by population and region-specific Youth CES leadership positions including Regional Coordinator and Matcher.

11. DCFS/Probation Liaisons—DCFS/Probation Liaisons provided dedicated Problem-Solving and Youth CES Access services for Transition Age Youth (TAY) currently or formerly in the child welfare and/or juvenile justice systems.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The LA County Homeless Initiative has allocated Measure H and HHAP funding that has increased services for Transition Age Youth. LAHSA administers this funding to strengthen implementation of the Youth CES across each of the eight County Service Planning Areas.

LAHSA has continued to refine the YCES, including implementation of several system refinement goals collaboratively developed with youth service providers, youth with lived experience, and system partners in 2019 and 2020. Among these goals were the first-time investment in a Youth CES access infrastructure and expanded investment in YCES Diversion capacity.

In response to feedback from youth partners, LAHSA released a request for proposals in FY19-20 to fund 8 youth-specific Access Centers across each of the eight service deliver areas (SPAs) in the LA County Region. Each Access Center is responsible for ensuring all youth experiencing homelessness in their SPA are engaged in a developmentally appropriate manner and gain seamless and timely access to YCES. LAHSA also expanded its portfolio of youth-specific Diversion services in FY19-20 and FY20-21. Both Access Centers and Diversion services will be supported by HHAP-2 funding.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00105

CoC / Large City / County Name:

CoC / Large City / County Name Response: Los Angeles

Administrative Entity Name:

Administrative Entity Name Response: Chief Executive Office

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		\$1,290,000.00					\$1,290,000.00
Rapid Rehousing: Youth Set-Aside		\$1,290,000.00					\$1,290,000.00
Operating Subsidies and Reserves		\$24,143,410.00					\$24,143,410.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach		\$460,000.00					\$460,000.00
Street Outreach: Youth Set-Aside		\$460,000.00					\$460,000.00
Services Coordination		\$2,256,590.00					\$2,256,590.00
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion		\$1,253,004.00					\$1,253,004.00
Prevention and Shelter Diversion: Youth Set-Aside		\$1,253,004.00					\$1,253,004.00
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)							

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$29,403,004.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$3,000,000.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

The above allocations and expenditure plan is proposed and not approved by our Board of Supervisors, and may therefore need to be changed during the application amendment process.

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$15,500,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$13,243,410.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response: \$2,256,590.00

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

\$15.5 million will cover the costs of Permanent Supportive Housing (PSH) operating subsidies and intensive case management services (service coordination), resulting in 1,455 individuals experiencing homelessness being placed and served in PSH over the course of FY 2021-22. The total 1,455 placements (including rental and service coordination costs) are estimated assuming 1/3 of the total 1,455 are placed by the third month of FY 2021-22; another 1/3 are placed by the sixth month; and the remaining 1/3 of the total 1,455.

Monthly PSH rental costs per month for a 1-bedroom unit = \$1,517 (approx.)

Monthly PSH case management cost for one person = \$260 (approx.)

Based on the above placement rate over the course of FY 2021-22 and assuming the above monthly rental and case management cost per person, the total \$15.5 million will be expended as follows:

- \$13.2 million for operating subsidies / rental subsidies

- \$2.3 million for services coordination / case management

Funding will provide high-acuity clients affordable housing linked to a flexible array of supportive services along with access to medical and behavioral health care. Implemented through the Intensive Case Management Services (ICMS) Model employing a “whatever it takes approach”, case managers assist clients in their transition from homelessness to permanent housing coordinating personalized services based on assessments of clients’ strengths, needs and goals.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Based on the 2020 Greater LA PIT Count, there are 48,041 unsheltered people experiencing homelessness (PEH) on any given night. Another 18,395 PEHs are sheltered. An estimated 30% of the combined unsheltered and sheltered population (19,933) are estimated to need Permanent Supportive Housing and ICMS. to remain stably housed. This HHAP investment will serve an estimated 1,951 people through PSH, 1,001 of which will be newly placed into PSH.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Per the 2020 Greater Los Angeles Homeless Count, LA County finds that Black/African American and Indigenous (i.e. American Indian or Alaska Native) identifying persons are over-represented in the Homeless Count, when compared with the general population of the County of Los Angeles. The LA County Homeless Initiative will utilize HHAP-2 funds, and the other funding supporting these interventions to better target and deliver services to Black/African-American and Indigenous persons, with the goal of reducing the inflow of newly homeless Black/African-American and Indigenous persons into Los Angeles Coordinated Entry System. The LA County Homeless Initiative will ensure racial disparities are addressed with this funding through active monitoring and oversight of this funding to track whether racial equity goals are being met.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

LA County Homeless Initiative staff will meet on a quarterly basis to review data on outcomes for strategies funded through HHAP. If goals are not being met, the LA County Homeless Initiative will pursue changes to program design, policies, and implementation to ensure the target population is being served.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

N/A

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$10,900,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$10,900,000.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 9506

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 48041

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 20

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 20

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 18

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

Following intake and assessment, Interim Housing Case Managers work in partnership with participants to develop Housing and Service Plans that focus on trying to find permanent housing for each individual or family, and to provide supportive services in c

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

\$10.9 million will cover the costs of approximately 500 Interim Housing beds for one year (365 days). This assumes each bed costs \$60 per night to operate. Assuming each bed turns over three times over the course of the year, and assuming maximum occupancy, between 1,500-2,000 individuals could be served over the course of the year with \$10.9 million HHAP funding.

Total numbers served with these HHAP funds will fluctuate because some funded IH sites will run below maximum occupancy and some beds may turn over more frequently.

Following intake and assessment, Interim Housing Case Managers work in partnership with participants to develop Housing and Service Plans that focus on trying to find permanent housing for each individual or family, and to provide supportive services in coordination other case managers who may also be assisting participants.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Based on the 2020 Greater LA PIT Count, there are 48,041 unsheltered people experiencing homelessness on any given night. An estimated 25% (12,010) through continued outreach efforts are estimated to enter Interim Housing across the County over the course of 12 months.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Per the 2020 Greater Los Angeles Homeless Count, LA County finds that Black/African American and Indigenous (i.e. American Indian or Alaska Native) identifying persons are over-represented in the Homeless Count, when compared with the general population of the County of Los Angeles. The LA County Homeless Initiative will utilize HHAP-2 funds, and the other funding supporting these interventions to better target and deliver services to Black/African-American and Indigenous persons, with the goal of reducing the inflow of newly homeless Black/African-American and Indigenous persons into Los Angeles Coordinated Entry System. The LA County Homeless Initiative will ensure racial disparities are addressed with this funding through active monitoring and oversight of this funding to track whether racial equity goals are being met.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

LA County Homeless Initiative staff will meet on a quarterly basis to review data on outcomes for strategies funded through HHAP. If goals are not being met, the LA County Homeless Initiative will pursue changes to program design, policies, and implementation to ensure the target population is being served.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

N/A

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:

Total Funds Requested Response: \$1,253,004.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response: \$1,253,004.00

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

A total of \$3.0 million in LA County HHAP-2 funding is being allocated to supplement other County-administered funding to support LAHSA-administered Strategy E14-Enhanced Services for Transition Age Youth, which includes Rapid Re-Housing and other support services specifically for homeless transition age youth broken-down as follows:

- \$1.29 million for RRH rental subsidies and services. This funding will permanently house (covering the costs of rental subsidies and services for) approximately 135 homeless transition age youth over the course of FY 2021-22. It assumes 1/3 of the total 135 youth are placed by the third month; another 1/3 are placed by the sixth month; and the remaining 1/3 are placed by the ninth month of FY 2021-22.

- \$0.46 million for outreach activities staff involved in making emergency service referrals, engaging in problem-solving, case management, administering CES triage tools, and actively connecting youth to resources including but not limited to health, mental health, substance use, and mainstream benefits and services.

- \$1.25 million for prevention and problem-solving staff and assistance designed to help youth avoid entering the shelter system and instead move toward more appropriate permanent housing solutions.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

LAHSA will provide Problem-Solving training to staff in Los Angeles County Supervisorial District offices, Los Angeles City Council offices, and other key elected offices across the 88 cities within Los Angeles County. By training these staff who receive a high volume of requests for assistance, LAHSA projects a decrease of referrals into the homeless response system. Training

staff would familiarize them with the practice of Problem-Solving as well as Housing First, Harm Reduction, and Trauma-Informed practices.

These funds will provide additional Problem-Solving assistance to quickly resolve a housing crisis whether the household is literally homeless or imminently at risk of homelessness. The following are two key strategies employed:

- Youth Family Reconnection—Youth Family Reconnection (YFR) is a therapeutic intervention designed to assist TAY with building and strengthening positive & healthy relationships with biological or non-biological family.
- Problem-Solving Assistance Funds One-time and flexible financial assistance to support diversion outcomes to temporary or permanent housing for Transition Age Youth.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Per the 2020 Greater Los Angeles Homeless Count, LA County finds that Black/African American and Indigenous (i.e. American Indian or Alaska Native) identifying persons are over-represented in the Homeless Count, when compared with the general population of the County of Los Angeles. The LA County Homeless Initiative will utilize HHAP-2 funds, and the other funding supporting these interventions to better target and deliver services to Black/African-American and Indigenous persons, with the goal of reducing the inflow of newly homeless Black/African-American and Indigenous persons into Los Angeles Coordinated Entry System. The LA County Homeless Initiative will ensure racial disparities are addressed with this funding through active monitoring and oversight of this funding to track whether racial equity goals are being met.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

LA County Homeless Initiative staff will meet on a quarterly basis to review data on outcomes for strategies funded through HHAP. If goals are not being met, the LA County Homeless Initiative will pursue changes to program design, policies, and implementation to ensure the target population is being served.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The following are some of the youth-specific service strategies employed to increase the reach of service providers into community and increase the number of ways youth can access the Youth services system

- Campus Peer Navigation—The Campus Peer Navigation Program co-locates housing agency staff members who operate within Youth Coordinated Entry System (CES) at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.
- Education Coordinators—Education Coordinators, staffed by Los Angeles County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD), provide supports to children and youth to enroll in school, access academic records, engage in educational planning, and enroll in postsecondary education where applicable.
- DCFS/Probation Liaisons—DCFS/Probation Liaisons provided dedicated Problem-Solving and Youth CES Access services for Transition Age Youth (TAY) currently or formerly in the child welfare and/or juvenile justice systems.
- Regional Coordination—Regional Coordination funding supports the implementation and continuous quality improvement of Youth CES infrastructure. The implementation of CES, via Regional Coordination, is led by population and region-specific Youth CES leadership positions including Regional Coordinator and Matcher.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response: Rental Assistance

Total Funds Requested:

Total Funds Requested Response: \$1,290,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response: \$1,290,000.00

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

A total of \$3.0 million in LA County HHAP-2 funding is being allocated to supplement other County-administered funding to support LAHSA-administered Strategy E14-Enhanced Services for Transition Age Youth, which includes Rapid Re-Housing and other support services specifically for homeless transition age youth broken-down as follows:

- \$1.29 million for RRH rental subsidies and services. This funding will permanently house (covering the costs of rental subsidies and services for) approximately 135 homeless transition age youth over the course of FY 2021-22. It assumes 1/3 of the total 135 youth are placed by the third month; another 1/3 are placed by the sixth month; and the remaining 1/3 are placed by the ninth month of FY 2021-22.

- \$0.46 million for outreach activities staff involved in making emergency service referrals, engaging in problem-solving, case management, administering CES triage tools, and actively connecting youth to resources including but not limited to health, mental health, substance use, and mainstream benefits and services.

- \$1.25 million for prevention and problem-solving staff and assistance designed to help youth avoid entering the shelter system and instead move toward more appropriate permanent housing solutions.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

- Transitional Housing—Transitional Housing for Transition Aged Youth (TAY) is a Housing First, Low Barrier, Harm Reduction based, Crisis Response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24) experiencing homelessness.

- Rapid Rehousing—Rapid Re-Housing is a Housing First, Low Barrier, Harm Reduction, Crisis Response program focused on quickly resolving the crisis of homelessness for eligible participants and assisting them with moving into a permanent housing situation.
- Host Homes—The Host Homes Program for TAY is a Housing First, Harm Reduction, Crisis Response program that provides safe, client-driven supportive services and access to a 24-hour residence in homes that are owned or rented by community residents (“hosts”) who also live in the housing unit.
- TA – Host Homes LAHSA contracts with Point Source Youth to deliver technical assistance to LAHSA-funded Host Home providers.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Per the 2020 Greater Los Angeles Homeless Count, LA County finds that Black/African American and Indigenous (i.e. American Indian or Alaska Native) identifying persons are over-represented in the Homeless Count, when compared with the general population of

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

LA County Homeless Initiative staff will meet on a quarterly basis to review data on outcomes for strategies funded through HHAP. If goals are not being met, the LA County Homeless Initiative will pursue changes to program design, policies, and implementa

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The following are some of the youth-specific service strategies employed to increase the reach of service providers into community and increase the number of ways youth can access the Youth services system

- Campus Peer Navigation—The Campus Peer Navigat

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response: Outreach

Total Funds Requested:

Total Funds Requested Response: \$460,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$460,000.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

A total of \$3.0 million in LA County HHAP-2 funding is being allocated to supplement other County-administered funding to support LAHSA-administered Strategy E14-Enhanced Services for Transition Age Youth, which includes Rapid Re-Housing and other support services specifically for homeless transition age youth broken-down as follows:

- \$1.29 million for RRH rental subsidies and services
- \$0.46 million for outreach activities staff involved in making emergency service referrals, engaging in problem-solving, case management, administering CES triage tools, and actively connecting youth to resources including but not limited to health, mental health, substance use, and mainstream benefits and services.
- \$1.25 million for prevention and problem-solving staff and assistance designed to help youth avoid entering the shelter system and instead move toward more appropriate permanent housing solutions.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Currently, there are thousands of people experiencing homelessness in communities across the County who need help accessing the homeless services delivery system, and guidance and warm referrals to the the most appropriate services. There are hundreds of transition age youth (TAY) who are part of this population. This HHAP investment will help augment outreach staff and services, specialized to serve the TAY population.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Per the 2020 Greater Los Angeles Homeless Count, LA County finds that Black/African American and Indigenous (i.e. American Indian or Alaska Native) identifying persons are over-represented in the Homeless Count, when compared with the general population of the County of Los Angeles. The LA County Homeless Initiative will utilize HHAP-2 funds, and the other funding supporting these interventions to better target and deliver services to Black/African-American and Indigenous persons, with the goal of reducing the inflow of newly homeless Black/African-American and Indigenous persons into Los Angeles Coordinated Entry System. The LA County Homeless Initiative will ensure racial disparities are addressed with this funding through active monitoring and oversight of this funding to track whether racial equity goals are being met.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

LA County Homeless Initiative staff will meet on a quarterly basis to review data on outcomes for strategies funded through HHAP. If goals are not being met, the LA County Homeless Initiative will pursue changes to program design, policies, and implementation to ensure the target population is being served.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The following are some of the youth-specific service strategies employed to increase the reach of service providers into community and increase the number of ways youth can access the Youth services system

- Campus Peer Navigation—The Campus Peer Navigation Program co-locates housing agency staff members who operate within Youth Coordinated Entry System (CES) at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.
- Education Coordinators—Education Coordinators, staffed by Los Angeles County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD), provide supports to children and youth to enroll in school, access academic records, engage in educational planning, and enroll in postsecondary education where applicable.
- DCFS/Probation Liaisons—DCFS/Probation Liaisons provided dedicated Problem-Solving and Youth CES Access services for Transition Age Youth (TAY) currently or formerly in the child welfare and/or juvenile justice systems.
- Regional Coordination—Regional Coordination funding supports the implementation and continuous quality improvement of Youth CES infrastructure. The implementation of CES, via Regional Coordination, is led by population and region-specific Youth CES leadership positions including Regional Coordinator and Matcher.

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00105

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	(enter drop down)
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Part 1: Summary of Investment Plan

1. Maximize FEMA reimbursement for PRK costs.
2. Convert 9 of 10 remaining PHK1 sites from IH to PSH to provide a total 766 PSH units by June 30, 2022.
3. Maximize PHK2 to acquire hotels/motels to serve as IH for families to significantly reduce the long-term costs and improve outcomes of our current family motel/hotel voucher model.
4. Transition 100% of PRK participants to permanent housing; including interim or other temporary housing as necessary, but with the ultimate goal of permanent housing placement.
5. Increase the rate of system "through-pull" to shorten individual and family stays in IH (congregate and non-congregate) by increasing the number and rate of permanent housing placement (individuals and families) through Rapid Re-housing and PSH service models.
6. Significantly improve targeting of prevention resources by expanding the use of Predictive Analytics.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	Other	Funding Source:	Other	Funding Source:	Other	Funding Source:	Other
If Other, List:	Federal CRF	If Other, List:	Measure H Sales Tax Revenue	If Other, List:	Measure H Sales Tax Revenue	If Other, List:	Measure H Sales Tax Revenue
Funding Amount:	\$60,874,029	Funding Amount:	\$95,847,000	Funding Amount:	\$59,713,000	Funding Amount:	\$15,374,000.00
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Individual	Unit of Measure:	Other
If Other, List:	Beds; individuals; units	If Other, List:	individuals; households	If Other, List:		If Other, List:	individuals; households
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Other
If Other, list:	PHK capital; PRK, PHK, IH operations and services	If Other, list:	Short-term; permanent	If Other, list:	operations; services	If Other, list:	Prevention; diversion (problem-solving)
Narrative Description (Optional):	Match for purchase of 10 PHK sites; leases/ops/services 12 PRK sites; IH COVID extended hours	Narrative Description (Optional):	Measure H Strategies B1-Subsidized Housing for Homeless Disabled Individuals; B3-Rapid Re-Housing; B6-Family Reunification Housing Subsidies; E14-Youth Transitional Housing	Narrative Description (Optional):	Measure H Strategy D7- Provide Services and Rental Subsidies for PSH	Narrative Description (Optional):	Prevention/problem-solving for families and individuals
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	Other	Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Funding Source:	ESG-CV (via HUD)
If Other, List:	State PHK capital	If Other, List:	ESG-CV (Federal and State)	If Other, List:		If Other, List:	
Funding Amount:	\$90,058,640	Funding Amount:	\$65,987,783	Funding Amount:	\$43,384,000	Funding Amount:	\$5,018,000
Unit of Measure:	Unit	Unit of Measure:	Other	Unit of Measure:	Individual	Unit of Measure:	Other
If Other, List:		If Other, List:	individuals; households	If Other, List:		If Other, List:	individuals; households
Number Assisted:	766 PHK rooms	Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	12/20/2021	Deadline for Expenditure:	July 30, 2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	7/30/2022
Funded Activity:	Capital	Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Other
If Other, list:		If Other, list:	Short-term; permanent	If Other, list:	rental subsidies; services	If Other, list:	prevention; diversion (problem-solving)
Narrative Description (Optional):	PHK acquisition capital for 10 PHK sites	Narrative Description (Optional):	Supplement Measure H Strategy B3-Rapid Re-Housing; PRK and other Covid-vulnerable recovery re-housing	Narrative Description (Optional):	Measure H Strategy D7- Provide Services and Rental Subsidies for PSH	Narrative Description (Optional):	Prevention/problem-solving for families and individuals
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	Other	Funding Source:	Other	Funding Source:	NPLH (via HCD)	Funding Source:	
If Other, List:	Measure H Sales Tax Revenue	If Other, List:	Federal CRF	If Other, List:		If Other, List:	
Funding Amount:	\$131,522,000	Funding Amount:	\$27,437,663	Funding Amount:	\$101,352,000	Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:	individual; household	If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	individuals; households	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Capital	Funded Activity:	
If Other, list:	Operations; services	If Other, list:	Short-term; permanent	If Other, list:		If Other, list:	

Narrative Description (Optional):	Measure H Strategies E8-- Emergency Shelter System; B7- IH/Bridge Housing for those exiting institutions	Narrative Description (Optional):	Recovery Re-Housing; Bridge to Subsidy	Narrative Description (Optional):	Funding for development of permanent supportive housing for homeless individuals and families with impacted by mental illness	Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	Other	Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	Other	Funding Source:	
If Other, List:	ESG-CV	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$25,090,837	Funding Amount:	\$9,300,000	Funding Amount:	\$24,367,000	Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:	individual; household	If Other, List:	individuals; households	If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	7/22	Deadline for Expenditure:	June 30, 2022	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	
If Other, list:	Operations; services	If Other, list:	Short-term; permanent	If Other, list:	capital; operations	If Other, list:	
Narrative Description (Optional):	7 PHK sites for individuals; 3 PHK sites for families	Narrative Description (Optional):	Recovery Re-Housing for PRK exits	Narrative Description (Optional):	Develop PSH units; PSH operating costs	Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	Local Housing Trust Fund	Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$10,900,000	Funding Amount:	\$8,000,000.00	Funding Amount:	\$31,175,000.00	Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Capital	Funded Activity:	
If Other, list:	Operations; services	If Other, list:	Short-term; permanent	If Other, list:		If Other, list:	
Narrative Description (Optional):	Supplement Measure H Strategy E8-Emergency Shelter System	Narrative Description (Optional):	Supplement Measure H Strategy E14- Transition Age Youth Housing	Narrative Description (Optional):	Develop affordable housing in LA County for low-income and special needs populations	Narrative Description (Optional):	
Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	HCV (via HUD)	Funding Source:	Other	Funding Source:	
If Other, List:		If Other, List:		If Other, List:	HUD-PSH Continuum of Care Funding to HA	If Other, List:	
Funding Amount:	\$9,300,000	Funding Amount:	\$358,101,000	Funding Amount:	\$26,588,000	Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	
If Other, List:	individual; household	If Other, List:	individual; household	If Other, List:	individuals; households	If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Other	Funded Activity:	
If Other, list:	PRK leases/ops/ services	If Other, list:		If Other, list:	operations; services	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	County's HA vouchers are designated for households who would otherwise be homeless	Narrative Description (Optional):	Provide rental assistance and supportive services for homeless individuals and families with a disability.	Narrative Description (Optional):	
Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7	
Funding Source:	Other	Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:	COVID-19 Emergency Homelessness Funding	If Other, List:	HUD Public Housing Operating Subsidies	If Other, List:		If Other, List:	
Funding Amount:	\$10,600,000	Funding Amount:	\$26,340,000	Funding Amount:		Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:		Unit of Measure:	
If Other, List:	individuals; households	If Other, List:	individual; household	If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	
If Other, list:	PRK operations and services	If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Some number of Public Housing Units house individuals and families who would otherwise be homeless	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #8	
Funding Source:	Other	Funding Source:	HOME (via HUD)	Funding Source:		Funding Source:	
If Other, List:	HUD Recovery Bridge Housing (DPH)	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$10,251,000	Funding Amount:	\$4,343,000	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Other	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:	individual; household	If Other, List:		If Other, List:	

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: LAHSA CoC Name, if different: CA-600

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type ¹		Served in Shelters & Transitional Housing ²		Exiting to Permanent Housing ³		Average Days Homeless ⁴		Accessing Permanent Supportive Housing ⁵		Returns to Homelessness ⁶		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	43,896	100%	22,213	100%	4,429	100%	200	100%	11,082	100%	114	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	8,054	18%	4,583	21%	737	17%	193	97%	2,263	20%	25	22%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	10,502	24%	5,144	23%	1,019	23%	177	89%	2,484	22%	24	21%		#DIV/0!		#DIV/0!
Black or African American	20,876	48%	10,214	46%	2,228	50%	205	103%	5,357	48%	56	49%		#DIV/0!		#DIV/0!
Asian	630	1%	289	1%	53	1%	205	103%	253	2%	2	2%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	699	2%	393	2%	50	1%	184	92%	192	2%	0	0%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	369	1%	231	1%	44	1%	224	112%	74	1%	1	1%		#DIV/0!		#DIV/0!
Multiple Races	1,002	2%	543	2%	116	3%	217	109%	231	2%	5	4%		#DIV/0!		#DIV/0!
Unknown	1,764	4%	816	4%	182	4%	N/A		228	2%	1	1%		#DIV/0!		#DIV/0!