



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00070

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Nevada

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 531

Eligible Applicant Email:

Eligible Applicant Email Response: brendan.phillips@co.nevada.ca.us

Eligible Applicant Phone:

Eligible Applicant Phone Response: (530) 205-7986

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Nevada County

950 Maidu Avenue

Nevada City, CA 95959

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Brendan Phillips

Primary Contact Email:

Primary Contact Email Response: brendan.phillips@co.nevada.ca.us

Primary Contact Phone:

Primary Contact Phone Response: (530) 205-7986

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Mike Dent

Authorized Representative Email:

Authorized Representative Email Response: mike.dent@co.nevada.ca.us

Eligible Representative Phone:

Eligible Representative Phone Response: (530) 265-1410

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
The County uses a variety of methods to assess gaps in services. This included: numerous strategic planning sessions and ad-hoc advisory groups, PIT counts, LSA analysis, By Name List analysis, HUD racial equity tool and participation in monthly Outcomes and Measures committee meetings at the CoC level. Starting in March of 2017, the County led a series of "Process Improvement Group" sessions aimed at working with providers represented at the CoC, concerned community members, members of law enforcement and local elected representatives to assess the homeless response system, to map available services and identify gaps and improvement needs. In 2018, the County commissioned a strategic plan that incorporated elements of the 10-year plan, the Process Improvement Group work, and the 2017-2021 Homeless Resource Council of the Sierra (Joint CoC with Placer) strategic plan. The result of over two years of planning and assessment identified numerous gaps that needed to be addressed. Primary among them were a lack of low-barrier shelter beds, no available day-resource

center opportunities (i.e. a place to be during the day when the shelter is closed), a lack of coordinated outreach and engagement and a broad need to CoC-wide shared data collection measures. Since 2018, the County has taken steps to address each of these gaps: 1) the County funded a shelter remodel to incorporate a low-barrier dorm and a recuperative care dorm for medically vulnerable households; 2) sought and was awarded both SAMHSA GBHI funds and MHSIA Innovation funds to stand up a 7-member multi-agency outreach and engagement team (the Homeless Outreach and Medical Engagement, HOME, team), and; 3) expanded funding for HMIS licenses and ongoing funding to the a centralized and local HMIS and CES administrator. The County explored opportunities to create a day resource center but has switched gears to instead implement an Navigation Center to provide Non-congregant shelter to highly vulnerable populations that do not or cannot access the local shelter.

Starting in 2019, the CoC HMIS administrator began providing detailed HMIS and Coordinated Entry reports monthly to the CoC board. This information is used to assess gaps and identify incoming funding that can be used to address the gaps.

In 2019, the County joined the nationwide Built for Zero movement. Built for Zero provides technical consultation on steps to ensure that the Coordinated Entry System (CES) and the By Name List represent and a real-time list of everyone experiencing homelessness in the County. By Name List data and annual PIT Counts provide the County and the CoC with the ability to compare monthly data generated through the CES as well as yearly data collected through the PIT. Over the years of 2019 and 2020, the County and the CoC have implemented policies and procedures that have started to bring the CES numbers in line with the PIT numbers. CES provides actionable data on the homeless population while the PIT provides annualized data that can be compared year-over-year to CES data.

Through participation in the CoC Outcomes and Measures committee, the County participates in review HMIS data on each CoC-funded agency, as well as assisting in conducting the annual PIT and HIC Count. Aggregate data from a comparable database is assessed. A variety of different service providers sit on this committee and represent special populations such as families, youth, victims of domestic violence, seniors, persons convicted of a crime, persons with a disability, chronically homeless, HIV/AIDS, veterans, and LGBTQ. This committee reports directly to the CoC, and any findings are discussed at the CoC level and are incorporated into County planning for contracted services. Overall, these discussions help inform funding priorities. System performance evaluation are collaborative efforts between the Outcomes and

Measurements Committee, CoC Coordinator, HMIS staff and County representatives.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The primary method for those with lived experiencing in homeless to provide regular input into the homeless system is through participation in the CoC. The Governing Board of the CoC currently has 2 seats filled by people with lived experience. Since 2017, strategic planning sessions have included a wide range of individuals with lived experience and people currently experiencing homelessness who provided direct input into the planning process. In June of 2020, the County sought to implement a Navigation program. Rather than a fixed location or building, the county opted to explore utilizing Non-congregant sheltering at a local hotel to provide a space for wrap around services to be coordinated for a targeted population of homeless campers located on Sugar Loaf mountain. The Goal was to engage a group of 17 long-time campers in a "Navigation program" aimed at providing wrap around services over a limited period (30 days) with the result of securing housing for 40% of participants. At the inception of the program, County staff directed the HOME team (outreach) to initiate engagement with the campers in such a way as to provide the campers with direct input into how the program would be implemented. Over the course of 2 weeks, HOME staff conducted surveys and group session in the field with the campers resulting in the campers adopting a "common code" that all campers agreed to. Each camper was provided the opportunity to establish 4 key goals with the primary goal being "secure permanent housing." The program began on June 1st and concluded on June 30th. The end result was that the housing of 5 of the 17 individuals. Ancillary results included participants feeling included in the process and while not all were housed, every participant achieved some goals related to securing housing such as acquiring ID, SSI income or some connection to a bedrock service. The incorporation of local law enforcement also resulted in them feeling that the process worked as all the campers left the Sugar Loaf area allowing Law Enforcement and the local neighborhood the ability to conduct a deep clean of the area. Some of the former capers even pitched in the cleanup process. County staff presented the results to the Board

of Supervisors in July and quickly moved to adopt key learnings from the process and initiate planning for subsequent operations. The County has dubbed this new initiative the "Homeless Engagement and Rapid Transition to Housing (HEARTH)" program. Primary among the learning from Operation Sugarloaf was that providing meaningful engagement to campers and allowing the program to be shaped in some ways by the campers themselves such as choosing the cohort, adopting a mutual aid framework included shared expectations and putting those things in writing using their won words was invaluable in building trust and incorporating lived experience.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

While Local organizations that serve communities of color were represented during multiple planning sessions (2017 Process Improvement Group, 2018 Strategic planning groups), the County recognizes the absence of a concerted effort to engage local providers for these groups in the area.

Outside of the CoC and the Homeless Services System the county has been active in reaching out to service providers who serve communities of color and ensuring that equity is a part of contractual obligations for the myriad of service providers who contract with the County.

The County, through participation in the CoC, will be working hand in hand with CoC providers to implement an Equity Lens into CoC deliberations. This will include incorporation of Equity Lens questions into outcomes and measures that all CoC and County funded agencies must report on through annual evaluations.

In Nevada County, the largest disparity identified through the PIT count was in the tribal communities. The 2019 PIT count found 3% of people experiencing homelessness identified as Native American yet only 1% of the overall population identifies this way. In the coming month the CoC and the County will begin active engagement of Tribal communities in the area seeking a CoC board position representing these communities. In eastern county (Truckee/Tahoe region) there is a high concentration of Latino and Hispanic community members. County homeless services expansion into the Eastern County region will include efforts to engage these

communities and ensure equitable access and participation in funding deliberations and program development.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

On the broadest level, Nevada County conducts a number of annual assessments to inform spending priorities including Annual Public Health reports that measure social determinants of health and disparities; Regular quarterly review of the the Cultural Competency Workplan and annual updating and through quarterly contract audits with county services providers.

A variety of different service providers sit on the Outcomes and Measurements committee representing special populations such as families, youth, victims of domestic violence, seniors, persons convicted of a crime, persons with a disability, chronically homeless, HIV/AIDS, veterans, and LGBTQ. This committee reports directly to the CoC, and any findings are discussed at the CoC level. The committee is directly responsible for evaluation all CoC funded programs. County staff is also on this committee. Many of the CoC funded projects also receive funding directly from the County. The County supplements its regular performance check-ins with contractors with information provided through the evaluation process at the CoC.

Additionally, service providers from all sub populations present in the County meet weekly as part of the Housing Resource team (HRT) meeting. The HRT is facilitated case conferencing meeting that works directly off the By name list generated by the Coordinated Entry System. The team works to coordinate activities and case management services for clients on the BNL. Every meeting involves specific case planning but also discussions on specific services gaps that need to be addressed for subpopulations. For example, the THP+ program staff who attend the meeting have helped identify a gap of lack of interim housing options for foster youth aging out the system. The HRT includes a housing provider who is has established TAY youth and foster youth housing programs in other counties utilizing AB 12 funding. Both programs are working together to develop a housing program specific to this population. Another example: FREED Center for Independent Living is the local disability rights organization and the

Counties contracted HDAP provider. Many of the most vulnerable on the BNL are disabled under the age of 62 and living on fixed income. Regional Housing Authority is also present on the weekly calls. The gap of available housing for disabled persons who are not seniors was evident. The two partners identified the gap and worked together to secure allocated mainstream Housing Choice Vouchers specific to this sub population. To date, FREED has paired 13 clients with mainstream vouchers that reduce rents to 30% of AMI for the region. 6 of the 13 have secured housing and 4 more were able to use the voucher in their existing home, preventing them from becoming homeless.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

The County's Cultural Competency and Linguistic Proficiency Work Plan is revised yearly with input from County service staff and contracted provider staff. All of the County's contracted homeless providers participate in development of the workplan. The 2018 Plan was submitted to the Department of Mental Health Office of Multicultural Services and approved in December of 2018. The plan includes a regular assessment of how the County and its contracted providers are meeting objectives related to serving the following populations: Latino, LGBTQ, Seniors, Vets, Transitional Age Youth, Homeless, and persons with Co-occurring Disorders. NCBH has a standing Cultural Competency Committee Meeting that is held every month. These meetings are attended by County Behavioral Health staff and representatives from all contracted providers including the providers of homeless services. The committee reviews and evaluates cultural competency across the county's system of care by following the National Standards for Culturally and Linguistically Appropriate Services (CLAS) in Health and Health Care.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

A formal gap assessment of the homeless system was conducted in 2017 with strategic planning incorporating this gap analysis to influence strategic priorities in 2018 and 2019. A new gap analysis will be conducted in 2021 with the goal of establishing measurable strategic goals addressing these gaps and identifying "tent pole"

CoC and County activities that will need to be sustained through 2025 to close gaps and achieve the identified goals.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

The 2017 Homeless Gap assessment was a formative step that has informed funding for projects over the past three years. This has included expanding low-barrier access to shelter, increasing Permanent Supportive Housing stock, and increasing outreach and Engagement. The 2017 gap analysis was a critical reason for the County Board of Supervisors declaring homeless and housing as an "A" priority for FY17-18, 19-20, and now 20-21 and now 21-22. The designation means that the Health and Human Services Agency is instructed to prioritize these issues and in particular address key gaps that came out of the 2017 gap analysis.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

There are three main methods by which the system will be evaluated: 1) weekly case conferencing wherein individual providers working to address needs of actively homeless clients can share gaps and barriers to housing and client's specific experiencing accessing services funding by the County and the CoC 2) Each funded project will be evaluated yearly through the Outcomes and Measurements evaluation process and; 3) For County contracted services, quarterly and yearly through contract performance audits. Both the Outcomes and Measurements process and the Contract Audits include specific evaluation criteria related to disparity data and, when and where they exist, the providers action plan to address barriers to access in services and/or disparities.

Homelessness Response System Gaps Question 1h - End Answer

- 2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The most recent gap assessment was completed in 2017. The last full (sheltered and unsheltered PIT count occurred in 2019. It identified 410 homeless individuals experiencing homelessness. The current By Name List has 481 individuals actively receiving some form of services in the region. In the 2019 PIT, 161 individuals counted were sheltered and 249 were unsheltered. 82% were over the age of 24, 66% were male. Overall, 34% met the HUD definition of Chronically Homeless. Demographically, less than 1% identified as African American, 5% as Hispanic/Latino and 3% as Native American or Native Hawaiian.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Since 2019, the County has been working with homeless service providers and the HMIS administrator to establish better data processes. This is a work progress. Many providers have only recently incorporated HMIS into their organizations resulting in fragmented and inconclusive data. While the Number of on the by name list is getting close to the number counted, a query of Coordinated Entry data related to demographic information, shelter utilization, exit to housing and return to homelessness rates is highly problematic. The County is working with all providers to address these issues. A primary concern to be addressed is that the system was developed in 2015 and it was not designed to capture data in a variety of ways effectively. Additionally, the CoC underwent a split in 2018 and is no longer a joint CoC with Placer County. This has resulted in issues related to separation of the data into the two counties and capacity issues on the part of the HMIS administrator that remains the administrator for both counties/CoC's. The Nevada and Placer CoC's are currently working out details of an expanded funding

plan to support the HMIS administrator in hiring additional staff and building capacity.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

The data is inconclusive in this area. Nevada County is less racially diverse than California as a whole but the County and the CoC recognize a need to do better in understanding what disparities exist and act to close them. The HMIS system that was built for the 2 counties (Placer, Nevada) was not designed to track data on these metrics as it relates to disparities in access or outcomes.

Over the coming year, the CoC and the County will prioritize address data issues related to disparities in delivery and access to services and housing placement and retention rates and overall outcomes. This will start upstream with a thorough evaluation of the Coordinated Entry System and the HMIS system and downstream in the Outcomes and Measures evaluation process.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

None can be identified with currently available data.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

See below. Based on current By Name list data.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
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Interim Housing/Shelter Beds	481	76	405
Rental Assistance	481	81	400
Supportive Housing (Permanent)	163	49	114
Outreach	400	16	384
Prevention/Diversion	0	0	0

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The County is extremely focused on strategic coordination of all funding to address homelessness. This starts at the CoC with deliberate and transparent communication regarding funding priorities. In 2017, the County moved to hire a program manager to coordinate homeless services and initiatives in the County. The County works to distribute funding to a variety of CoC providers through contracts. These providers are all a part of the CoC. The County joined Built For Zero and embraces a case conferencing model wherein, ALL homeless providers convene WEEKLY to coordinate case management and resources through the Coordinated Entry By Name List.

The County has embarked on a multi phased multi year strategic planning process and in 2020 adopted a strategic plan to address homelessness. The plan incorporates input and guidance from CoC providers and establishes a static framework for a dynamic implementation process. The County works with the CoC through a consensus process as much as possible and works to identify areas where each entity is best suited to apply for funding opportunities or to lead specific initiatives to address shared strategic goals.

The County also works closely with Placer county on coordination of services in Eastern County as Placer and Nevada share a jurisdiction, Truckee-Tahoe City. Nevada County and Placer County jointly fund efforts to expand housing and services to homeless residents in the area.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The County intends to use HHAP funds to expand Landlord recruitment and retention efforts, tenant education, and mediation services through the creation of a centralized landlord liaison program. While the county has exhausted Project Room Key funds, it continues to expand Non-congregant "Navigation" programs utilizing other funds that it provides to local services providers to secure local hotel operations to establish short term interim service enriched programs. A key learning from the Project Room Key program that began in March and concluded in June 30 is that the County has wonderful providers who worked closely with clients in the PRK programs but the limited resource of housing means that all these providers compete for this limited resource. While many providers have been successful at housing people from the PRK program into permanent housing it became apparent that, with no one entity leading the charge and providing expert services to landlords directly, service providers were unable to provide expert services to their clients while also securing housing. While the LLP will provide services on a referral basis to all CoC service providers, the expanded use of hotels including the Homekey site will allow for service providers to place people in interim housing, build case plans and refer clients directly to the LLP for housing navigation services

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Grant administration will be coordinated by the County's Housing resource Manager and the Eastern County Health and Human Services Administrator(Role: contract development and oversight, quarterly and annual performance audit). These program manager will have access to county Fiscal Staff for budget needs (expenditure monitoring and invoice processing) and a .1 FTE of administrative analyst (data collection, assist in performance audits and contracting needs).

HHAP funds will be contracted to a housing provider through RFP process. The Housing Provider will utilize remaining Round 1 and new 2 HHAP funds to hire 2 FTE and a .5 FTE to constitute a Landlord Liaison Program. The provider will leverage existing ESG RRH funds to supply direct rental assistance and landlord incentives while the HHAP funds will address staffing costs.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

ADMINISTRATIVE:

.1 FTE Program managers (Western and Eastern Co)

.1 FTE Fiscal staff

.1 FTE Administrative Analyst

CONTRACTED:

2 FTE - Program manager and Housing Locator

.5 FTE - Housing Education Specialist

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

2 HHSAs program managers

1 HHSAs fiscal staff

1 HHSAs Administrative Analyst

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The LLP will set aside a minimum of 8% of rental assistance funding to provide rental assistance to youth engaged in case management services within the CoC area. The CoC governing board included representatives from the Superintendent of Schools (McKinney Vento and THP+ program) and Bright Futures for Youth (TAY youth service provider). The County contracts with Unity Care as our Full-Service Partnership for Youth. The LLP will assist these programs in locating housing and working with landlords to assist case managers from these organization in stabilizing house placements.

Discussion are underway to formulate and expand a special youth specific SMART team meeting format for all providers including LLP staff to coordinate housing-based case management for youth. Additionally, the HMIS coordinator is working to create a standalone youth based VI assessment and a youth specific By Name list to enhance coordination efforts. Overall, the goal is to try to keep youth between the ages of 17-25

from entering the adult system through a variety of problem solving and diversion strategies that prioritize rapid placement in interim and permanent housing to ensure youth do not become a part of the adult homeless system.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The need for an LLP is an assessed gap in the system. This assessment process included people with lived experience whose experiencing trying to access a patchwork of rental assistance providers demonstrated a clear need to streamline access and provide dedicated housing search and tenant education. The design of the program is built on what these individuals stated during the gap assessment. Additionally, the design of the program incorporates feedback from the landlords and property managers who outlines essential components to the program that they feel would address their needs and increase their likelihood of renting to people in the Adult homeless system.

The contracted entity who will deliver LLP services will be required to form an advisory committee of service consumers and use a variety of methods (surveys, interviews etc.) to collect information on the programs design and implementation. The Contractor will be required to seek out a consumer willing to share experience and make recommendations to the provider and the County during the quarterly and annual performance evaluation. This input will be used to inform changes to program delivery and design.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	76					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	410					
# of individuals to be served	100	100	100	100	100	500

# of individuals to be placed into permanent housing	40	60	75	75	75	325
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	275					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	410					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	150	200	200	200	200	950
# of individuals to be placed into permanent housing	40	60	75	75	75	325

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

System wide, the County has the goal of reaching functional zero for veterans homelessness and chronic homelessness by 2025. Functional zero means that the number of new veterans and the number of homeless aging into "chronicity" is less than the monthly housing placement rate. This will be measured monthly utilizing HMIS and Coordinated Entry reports and partnership with our Built for Zero technical assistance consultant. The overall strategic SMART goals for the County are as follows:

Prevention and Diversion: Reduce inflow to homelessness by 50% by 2023 and 70% by 2025

Provide outreach and Supportive Services: Decrease # of days spent homeless from initial engagement to linkage to shelter or housing by 50% by 2025 and Reduce incidents of returning to homelessness by 50% by 2025

Expand Shelter: Expand shelter capacity by 150 beds by 2023 and reduce unsheltered homelessness by 70% by 2025

Increase housing stock: 300 new units of affordable housing by 2025 and 100 housing placements per year

Collaborate: Reach functional zero for veterans and chronic homelessness by 2025 and implement equity lens measures and evaluation by 2023

The addition of these SMART goals to the strategic vision for the county covers key performance measures that can be tracked in HMIS: Inflow to homelessness (new and returning), Active homelessness (Quality by name list), and outflow from homelessness (Housing placement rate and inactivity rate).

A key metric for the HHAP funds will be to track housing placement rates utilizing a centralized process and leveraging a centralized landlord/housing navigator team. Currently, housing placements are tracked by individual agencies. While, in some cases, agencies will continue to track housing placements, for ESG funding and other federal and state funding sources that homeless and housing programs, a centralized process will be in line with the requirements to have a centralized by name list.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

As outlined above, the major change is the track housing placements across the CoC. Rather than distributing funds to various providers for rental assistance, prevention and services each with their own metrics related to HHAP funds, the plan is to share metrics across funded programs and to leverage HHAP funds with other expanded CoC-wide funding to increase housing placements and decrease returning to homelessness.

HHAP Round 1 goals update:

HMIS and CES:

- Expand HMIS utilization to 6 new organizations and provide technical assistance and continued HMIS license support to ensure data quality and participation over 5 years.

UPDATE: The County expended HHAP funds dedicated to acquiring HMIS licenses and worked closely with the HMIS program administrator to provide HMIS training and licenses to 4 new organizations.

- Increase data quality and reduce data error rates. Increase system performance measures and improve LSA data

UPDATE: The HMIS administrator has completed the LSA and have made a number of recommendations to the CoC related to increasing the data quality. These recommendations are aimed at improving system performance. A key issue identified was the lack of needed HMIS dedicated staff across the system to ensure accurate and timely data entry. The HMIS administrator and both the CoC 531 (Nevada) and CoC 515 are working with the HMIS administrator to identify funding sources to address this need. Over the next months, the County's and CoC will work to fully fund a robust dedicated HMIS system.

System Support:

- Provide 4 trainings over two years. Trainings will increase system wide performance in three key areas: outreach/engagement practices and skills, client centered case management, and post housing case management.

UPDATE: The County has delivered 2 of the 4 trainings: One for Critical Time Intervention (advanced practice) and one in Problem Solving and diversion strategies. Additional trainings are planned in 2021.

- Key performance measure: After housing placement, 20% decrease in return to homeless at 6 months, 15% decrease in return to homeless at 12 months.

UPDATE: Formative steps to track this data specifically are still the implementation phase.

Flexible Housing assistance:

- 50 housing placements per year over two years resulting in a 25% reduction in the active homeless population as counted through PIT in year three.

UPDATE: The Housing Resource Team has utilized HHAP funds to house over 10 people. The COVID pandemic interrupted full implementation of HHAP rental assistance with some of the HHAP allocation for this activity used to support NCS operations and the remaining amount still being held to support implementation of the proposed LLP.

- 10 new landlords identified per year and actively working with HRT to house households

UPDATE: This metric was the most impacted by COVID. Landlords and property managers largely shut down showing units or accepting new tenants since March. These funds are also being held to be a part of the larger LLP program.

- 20% increase in Homeless households' acquisition of Housing Choice Vouchers (# approved for HCV) and a 15% increase in successful housing placement for homeless household that acquire the vouchers (# successfully using voucher in units).

UPDATE: in this area, the County has seen some success. The County had intended to use Landlord incentives to get landlords to accept HCV but, through the HRT and in coordination with the RHA, we have connected 16 people to allocated mainstream vouchers, 11 of which were used in new units.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

By the end of 2021, the County will work with the CoC to implement clear evaluation measures for all County and CoC funded homeless programs. These measures will address access and service competency.

By the end of 2021, and the County and CoC will work to address data reliability issues in HMIS to ensure that demographic data is accurately collected and will use this data to assess system performance as it related to access and service delivery for communities of color and for LGBTQ communities.

These two steps will inform funding decisions for both CoC and County funding beginning in 2022.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

By the end of 2021, The CoC youth committee will create a report detailing the state of youth homelessness in Nevada County and outlining recommendations for system improvements specific to youth funding. In the interim, HHAP funding set aside for youth will be used to assist youth providers in placing homeless youth in housing. The Youth Committee at the CoC will be instrumental in deciding how to best utilize HHAP Round 1 and 2 funding for youth. The County has a broad goal of Expanding access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and prevent them from entering the adult homeless system. To this end, the County has contracted with Unity care to expand full-service partnerships to youth and has expanded access to mental health services for youth in its children' system. A gap that is often discussed among providers is a lack of interim housing for youth aging out of the foster system. The County expects any proposal coming from the youth committee to address housing needs and to recommend a partner who can secure housing and distribute rental and voucher assistance in a manner consistent of best practices for this specific population.

The County is seeking to fund a centralized Landlord Liaison Program. To that end, the program will also assist youth and youth service providers by assisting in specific housing related activities to secure housing for youth.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

The County intended to use an Request for Information process followed by a more formal Request for Proposal process to select an LLP provider.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
 - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Upon award of HHAP funds the County will issue a two week RFI followed by a two week RFP process and intends to select a provider by June 1 2021.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
The County will work closely with the CoC to identify potential providers before issuing the RFI. The County will evaluate received RFIs and identify if there is a lack of response coming from potentially eligible partners and reach out specifically to partners who did not submit an RFI T

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

The County will work with the CoC board and seek a person with lived experience who would sit on the selection committee and/or provide input into the RFP/RFI prior to release.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

The County will include specific scoring criteria related to organizations who employ individuals with lived experience or promote diversity in hiring practices specifically in key leadership positions or positions that have decision-making abilities related to services delivery and access.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

System wide collaboration is evident at the CoC level. The CoC is comprised of County Departments, Emergency Shelter providers, Supportive services providers, peer support groups, disability advocacy organizations, Youth organizations, law-enforcement, and supportive housing providers. The Counties specific HHAP proposal seeks to minimize duplication of services by centralizing landlord, rental assistance and prevention efforts to minimize the use of case managers in housing search and landlord-tenant activities and maximize individuals agencies capacity to provide evidence-based case management to their consumers.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its</p>

prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

The Counties planned LLP program will seek technical assistance to ensure inclusion of policies and practices are a part of any contracted LLP providers program.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Currently the grant making process does not address prioritization to address disproportionate impacts of communities of color. The County and the CoC are seeking technical assistance on this matter.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The County and the CoC will prioritize development of equity lens that will seek to bring these voices to the table to address disparities in services across the homeless system. Currently, no specific plan to coordinate outreach to these communities exists. This will be a high priority for 2021 and will require technical assistance.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

The County does not currently have a strategy. The County is seeking technical assistance in developing a strategy.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The County relies on the 2-1-1 information system to deliver information about a wide range of services in the County including homeless programs. The County works with 2-1-1 to create a variety of promotional materials in different languages and facilitates distribution of these materials through the counties communication platforms including social media and the Counties web site.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

The County currently provides project grants through the CoC which includes numerous smaller organizations. The County will work with the CoC to increase participation in the CoC by organizations that have not been participating in the CoC who serve communities of color.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

The County and the CoC will seek out alliances and partnerships with organizations addressing racial equity and invite them to participate in the CoC and provide input on how to better incorporate their organizations in decision making around funding and other aspects of the homeless response system.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The County will incorporate performance measures related to tracking of racial disparities into the contract for the LLP program. The County will work with the CoC to ensure that HHAP funding is used to broaden outreach and participation among organizations serving communities of color in the work of the CoC and the County will work with the CoC to seek out technical assistance in the development of policies and procedures at the CoC level that incorporate an Equity Lens. The County agrees to participate in TA provided by the state to increase the use of racial equity practices that assist with ensuring an equity lens is utilized for future planning

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	

Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: Planning to Implement

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer
Nevada County Jointly funds projects with Placer County in the Truckee-Tahoe region. This includes outreach services and permanent supportive housing projects. The County and Placer also jointly fund HMIS administration services and share a Coordinated Entry System provider. The County currently represents the only HHAP funded jurisdiction in the in the County. The County does coordinate with CoC agencies as a member of the Governing Board of the CoC and, as with the previous round of HHAP, has participated in a series of HHAP related funding meetings to establish priorities and develop a strategic plan for all funding coming to the county and the CoC.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
HCFC funding plans are coordinated through the regional CoC. Any proposed changes to funding plans are brought to the CoC governing board for comment. To date, no changes to funding plans have been needed.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The initial round of HHAP funding provided an opportunity for the County and the CoC to work together on a deciding how to best apply funds that meet shared goals. The process was administered through a series of meetings wherein the County and agencies in the CoC discussed funding priorities. That process resulted in a consensus decision on what projects to fund. All agencies were satisfied with the funding decisions. A major challenge is related to the use of the youth set aside. Data on youth homelessness is severely lacking and/or shielded from CoC deliberations. Within the County, there is no alignment within Youth organizations as to funding priorities. The process of having money come into the County and CoC toward these services resulted in a push from County leadership for youth organizations to partner in the form of a Youth Committee at the CoC. This committee has been charged with creating a report for the CoC on the state of youth homeless in Nevada Count and to identify funding priorities and the assignment lead agencies to address specific elements of the identified gaps.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

County HHAP funds are going to allow for a sustained LLP program that will leverage CoC ESG funds and other funding sources to fill a major gap in our homeless response system. With the County taking on Landlord Recruitment efforts and services coordination, the CoC can focus on expanding Non-congregant operations, ramping up data collection efforts and providing needed operational support for year round shelters.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Nevada County and the CoC utilize a collaborative process to establish share of regional need. Addressing housing development and permanent supportive housing is a huge part of the Counties role. It shares the regional need for addressing outreach and housing-based supportive services with the CoC. The CoC is makes up the majority of regional need associated with emergency shelter and data administration (CES/HMIS).

The County and the CoC meet monthly to evaluate strategic priorities and discuss what elements of the Homeless Response System can best be supported by what entity: the County or the CoC. This have resulted an relatively equal allocation between the two partners in establishing share of regional need.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The regions plan has changed only in style. In substance, it is the same. The major change in the plan is the elevation of the creation of a centralized landlord program from an activity to a central initiative. The plan now also incorporates aligned goals with the CoC:

1. Reduce inflow to homelessness by 50% by 2023 and by 70% by 2025
2. Decrease # of days spent homeless from initial engagement to linkage to shelter or housing by 50% AND Reduce incidents of returning to homelessness by 50% by 2025
3. Expand shelter capacity by 150 beds AND reduce unsheltered homelessness by 70% by 2025
4. 300 units of new affordable housing by 2025 AND 100 housing placements per year for five years
5. Reach functional zero for veteran and chronic homelessness by 2025

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Partners are involved at the CoC level. The County is a member of the CoC Governing board. The County is currently advocating at the CoC level for a shared and aligned set of smart goals (see question 6) and to adopt a simplified strategic framework that identifies the major "tent pole" programs and agencies that will need ongoing sustain support in order to achieve these goals. The major activity areas and initiatives speak to reducing inflow, strengthening supportive services and engagement, increase housing stalk and expanding data collection activities. The County is advocating to adjust spending priorities now to ensure solvency of the cornerstones of our system.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

No. A youth specific strategy has not been identified. The CoC and the County has asked that Youth Providers produce a report that makes specific recommendations as funding priorities in the County. This effort is expected to be completed by September of 2021.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Two youth providers sit on the CoC governing board: The Super Intendant of Schools and Bright Futures for Youth. As detailed earlier, these board positions are relatively new. These positions have spearheaded the effort to create a Youth committee on the COC charged with collecting data and recommending funding priorities for youth based homeless services.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00070

CoC / Large City / County Name:

CoC / Large City / County Name Response: Nevada

Administrative Entity Name:

Administrative Entity Name Response: Nevada County

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							\$0.00
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							\$0.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							\$0.00
Street Outreach: Youth Set-Aside							
Services Coordination			\$192,576.06				\$192,576.06
Services Coordination: Youth Set-Aside			\$16,563.36				\$16,563.36
Systems Support							\$0.00
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							\$0.00
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							\$0.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							\$0.00
Administrative (up to 7%)	\$4,803.98	\$4,830.98	\$4,830.98				\$14,465.94

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$207,042.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$16,563.36

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

Nevada County is proposing to use HHAP Round 2 funds to maintain the LLP in year 3 (FY22/23). We are leveraging existing funds including HHAP R1 and CoC ESG RRH and Prevention funds along with CalWORKS HSP and HDAP funds to augment services and deliver direct rental assistance. HHAP R2 funds are a part of the fiscal sustainability Plan for the LLP program. The LLP will also be tasked with setting aside funding for the Youth population.

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$207,042.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response: \$207,042.00

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The intervention will be coordination of housing-based services through a Landlord Liaison Program (LLP) that will centralize landlord recruitment and retention efforts, provide tenant and landlord education, mediation services and distribute rental assistance, prevention and landlord incentives towards the goal of housing clients identified through the coordinated entry system. The LLP would provide a “one-stop shop” for service providers who could refer clients to the LLP program for services specific to housing navigation and tenant-based education. The LLP would conduct outreach to landlords and property management companies, provide marketing materials and offer specialized services directly to landlords including one number to call when landlord tenants arise, a risk mitigation fund and mediation services to address landlord-tenant issues. The LLP would also centralized RRH and prevention funds coming from ESG, HSP and other state sources. In this way, providers would know who to refer clients in need of navigation and rental services, allowing these service providers to focus case management efforts of assisting clients in reaching goals (ID acquisition, mainstream benefits, therapeutic/treatment goals, other stabilizing goals) needed to maintain housing while the LLP would handle housing searches and distribution of rental assistance, landlord incentives and other funds related to the securing of housing. The LLP would attend the weekly Housing Resource Team (HRT), a case conferencing team comprised of all county homeless service providers, allowing the providers and the LLP to match clients to available units and assist case managers in assessing a given clients barriers to housing. the LLP would provide additional auxiliary services to case managers related to acquiring housing including acquisition of Housing Choice Vouchers, repairing bad credit and resolving evictions or other tenancy issues. In this way, case managers are not both handling individual client needs related to case plans and managing housing searches and landlord relationships. The

LLP will help case managers build capacity to be client centered and provide (as needed) longer assistance, post housing, to limit incidents of clients returning to homelessness.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Assessment of available data indicates that the county has a relatively low housing placement rate and high rate of return to homelessness. This program will seek to directly impact this gap. The 2017 regional assessment identified that there is a severe shortage of available rental units and that for the limited available units, services providers all compete. Landlords present at the 2017 assessment described being called by numerous providers for units and not having any clear idea of who to call when tenants started to have issues and disparate responsiveness to their concerns or request for assistance. In some cases, staff at a placing provider had turned over and no one at the agency had a direct contact or knowledge of the case related to either the landlord or the tenant. This has caused consternation among landlords. Landlords were invited to the 2019 Housing First and Landlord Recruitment and retention trainings hosted by the County and presented by the Corporation for Supportive Housing (CSH). Landlords at this training articulated unwillingness to rent to people experiencing homelessness due to lack of understanding about what services the clients would be provided and what services they would be provided. Landlords at the training championed a "one number to call" approach and a "risk mitigation fund" both of which are addressed through the LLP program.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Nevada County demographic data indicates a concentration of Latino and Hispanic residents in Eastern County and a little over 1% of the population identifies as Native American and/or Native Alaskan. The LLP will serve eastern and western county and provide materials to organizations and entities that serve these groups with culturally and linguistically appropriate materials to give to homeless or distressed renters and homeowners in their communities. Overall, the county is seeking to build better relationships with leadership in the Native American community. Both tribes lack federal designation. Future plans include creating a CoC board position for the Nesinan Tribe and conducting concentrated outreach to these communities. Many in the Native American population experience a high degree of poverty. Efforts to ensure that information about homeless services and housing assistance programs like the LLP are being delivered to these communities are ongoing.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

The intervention will be evaluated quarterly by County staff and annually through the contract monitoring process and the COC's outcomes and measurements evaluation process.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The intervention planned will serve the overall homeless population. The LLP will provide a centralized service for housing navigation needs that will include providing this service to youth and youth at-risk. The LLP will work closely with the youth providers who will employ a variety of best practices to conduct case management with their youth consumers.

Funding Plan – Question 7 – Response Ends

11. **HHAP Round 2 Funding Plan 2**

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. **HHAP Round 2 Funding Plan 6**

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00070

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Nevada County
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Part 1: Summary of Investment Plan

- Complete renovation of Homekey Site and implement an NCS interim housing program by March of 2021 with full occupancy (18 units) by April 2021. Seek additional funding for conversion to permanent housing to be completed by March of 2023
- Implement a centralized landlord liaison program (LLP) by June of 2021. Utilize centralized LLP to recruit new landlords, provide tenant education and mediation services and coordinate use of RRH and Prevention funds across the CoC; securing at least 100 housing placements per year and reducing return to homelessness by 50% by 2025
- Expand capacity of year round shelter by adding beds in Truckee and North San Juan while also providing shelter stayers in the final stages of their housing plans with opportunities to move into NCS settings to free up shelter beds
- Support affordable housing and supportive housing development and achieve 300 new units by 2025

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	Homekey (via HCD)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	Emergency Rental Assistance
Funding Amount:	\$528,000.00	Funding Amount:	\$174,000.00	Funding Amount:	\$25,000.00	Funding Amount:	
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	60.00	Number Assisted:	40.00	Number Assisted:	45.00	Number Assisted:	
Deadline for Expenditure:	6/1/2023	Deadline for Expenditure:	5/31/2023	Deadline for Expenditure:	5/31/2023	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	18 Unit interim housing project, Planned PSH and Affordable conversion in 2023	Narrative Description (Optional):	Rental Assistance	Narrative Description (Optional):	Operating Subsidy for PSH program housing	Narrative Description (Optional):	Unknown at this time. Allocation for Federal stimulus to Jurisdictions under 200K pop
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	Other	Funding Source:	HDAP (via CDSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	HOME (via HCD)
If Other, List:	Coronavirus Emergency Respor	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$60,000.00	Funding Amount:	\$150,000.00	Funding Amount:	\$105,200.00	Funding Amount:	\$500,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	15.00	Number Assisted:	18.00	Number Assisted:	12.00	Number Assisted:	25.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/20/2021	Deadline for Expenditure:	5/31/2023	Deadline for Expenditure:	6/30/2022
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	To be used for interim non-congregant "Navigation" Program	Narrative Description (Optional):	Rental Assistance to HDAP eligible	Narrative Description (Optional):	Masterleasing	Narrative Description (Optional):	TBRA
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	CDBG-CV (via HCD)	Funding Source:	CalWORKS HSP (via CDSS)	Funding Source:	NPLH (via HCD)	Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$50,000.00	Funding Amount:	\$407,022.00	Funding Amount:	\$1,101,076.00	Funding Amount:	\$50,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	10.00	Number Assisted:	57.00	Number Assisted:	12.00	Number Assisted:	25.00
Deadline for Expenditure:	1/1/2021	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Non congregant shelter in Eastern County	Narrative Description (Optional):	Direct Rental Assistance to CalWORKS families	Narrative Description (Optional):	Awarded NPLH for construction of 40-unit homeless and PSH complex	Narrative Description (Optional):	Prevention
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	

Funding Source:	Other	Funding Source:	HCV (via HUD)	Funding Source:	NPLH (via HCD)	Funding Source:	
If Other, List:	Whole Person Care	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$445,868.49	Funding Amount:		Funding Amount:	1,412,000	Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	
If Other, List:	unspecified	If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	100	Number Assisted:	20	Number Assisted:	6	Number Assisted:	
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Continued support for Navigation Program	Narrative Description (Optional):	Allocated mainstream Housing Choice vouchers	Narrative Description (Optional):	Awarded NPLH for a 6 unit PSH complex	Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	Other	Funding Source:	HOME (via HCD)	Funding Source:	CoC (via HUD)	Funding Source:	
If Other, List:	HHAP via CoC	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$50,000.00	Funding Amount:	\$500,000.00	Funding Amount:	\$170,000.00	Funding Amount:	
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	60.00	Number Assisted:	50.00	Number Assisted:	49.00	Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Operations support for Emergency Shelter expansion and/or Navigation program	Narrative Description (Optional):	Up to 12 months of rental assistance support	Narrative Description (Optional):	Ongoing HUD PSH vouchers	Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: _____ CoC Name, if different: _____ 531

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type ¹		Served in Shelters & Transitional Housing ²		Exiting to Permanent Housing ³		Days Homeless ⁴		Accessing Permanent Supportive Housing ⁵		Returns to Homelessness ⁶		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	405	100%	153	100%	78	100%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	235	58%	130	85%	46	59%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
White, Hispanic/Latino	19	5%	11	7%	4	5%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Black or African American	1	0%	1	1%	1	1%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Asian	1	0%	1	1%	0	0%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
American Indian or Alaska Native	9	2%	5	3%	1	1%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	4	1%	3	2%	0	0%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Multiple Races	0	0%	0	0%	0	0%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Unknown	150	37%	1	1%	25	32%		#DIV/0!	0	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!