



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00106

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Tuolumne

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 526

Eligible Applicant Email:

Eligible Applicant Email Response: kbrown@co.tuolumne.ca.us

Eligible Applicant Phone:

Eligible Applicant Phone Response: (209) 533-5533

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Tuolumne County Health and Human Services Agency

2 South Green Street

Sonora, CA 95370

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

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Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
The Tuolumne County Department of Social Services tracks monthly the number of homeless individuals receiving CalFresh and CalWORKs public assistance. During July 2020 - December 2020, 884 individuals receiving CalFresh benefits and 132 individuals receiving CalWORKs benefits report being homeless. On April 29, 2020 the Community Health Implementation Strategy assessment was adopted which identified Housing and Homeless as one of the top three health needs in the county. The strategies and activities to address the need included supporting Affordable Housing Projects, Resiliency Village Project, which focuses on a navigation center and low barrier shelter, and Camp Hope Project, a homeless encampment. On January 23, 2019, Tuolumne County in coordination with the local CoC completed an annual Point in Time (PIT) to assist Tuolumne County and the region in determining the number of homeless individuals residing in the region. The PIT Count identified 385 people and 291 households were homeless. Of that number

over 300 were unsheltered: approximately 209 were living in homeless camps, 73 in vehicles and 16 in abandoned buildings. The PIT count showed the homeless rate per capita is equal to San Francisco, and our housing prices are similar to cities much larger than ours.

In the summer of 2019 an unofficial PIT count was conducted since traditional PIT counts are usually conducted in the coldest winter month and do not accurately reflect the number of homeless. The unofficial count identified 100 percent more homeless than reported on January 23, 2019, which is more reflective of the previously mentioned Social Services data.

2019 Community Health Needs Assessment identified the top health needs identified for 2019- 2022. The lack of affordable housing and the limited scale of housing assistance programs have contributed to the current housing crisis and to homelessness. The lack of affordable housing leads to high rent burdens (rents which absorb a high proportion of income), overcrowding, and substandard housing. These phenomena, in turn, have not only forced many people to become homeless; they have put a large and growing number of people at risk of becoming homeless. When looking at the homeless population by various conditions and experiences, one finds that the largest portions suffer from chronic homelessness, mental illness, or substance abuse. A smaller, but still substantial portion have experienced domestic violence/intimate partner violence or have a physical disability. Homelessness results in high levels of stress, which puts individuals and families at greater risk of violence and injury, food insecurity, unhealthy food options, infectious disease and frequent moves. Homelessness has also been linked with negative childhood events such as abuse, neglect, household dysfunction and increased likelihood of smoking and suicide in children.

Sonora_2019_CommunityHealthNeedsAssessment.pdf
(adventisthealth.org)

Tuolumne County has one homeless shelter which houses families with children as well as individuals and requires sobriety as a condition of accessing the shelter for safety reasons. The one transitional housing program dedicated to domestic violence and sexual assault victims has been forced to limit operations due to COVID-19 restrictions.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

Tuolumne County HHS and community organizations communicate weekly if not daily with members of the homeless community with the intent of providing appropriate services and to solicit feedback on the needs and the methods to best deliver services and support. Trends are identified and strategies to address current needs are discussed directly with the homeless community during community forums and meetings are open to all who choose to participate. The Navigation Center and Low-Barrier Shelter staff will request feedback from participants via written and verbal surveys to determine if services are appropriate and if changes need to be made.

Existing relationships with the homeless community will be leveraged and ongoing outreach efforts will be made to identify and solicit assistance and feedback from individuals with lived experience. Volunteer and on-the-job training opportunities will be provided to those with lived experience to participate in planning, design, implementation, evaluation, and operational support.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding needs specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who will be required to participate in trauma informed, implicit bias, and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group to ensure appropriate services are available. As a government entity, Tuolumne County adheres to policies and procedures mandating all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, LGBTQ, persons with HIV/AIDS, limited English proficiency, victims of domestic violence, youth, veterans, families, ethnicity, persons who have been convicted of crimes, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services. Considering the contrast between national, state and county population trends, as well as being a rural area, designated as a "small county" in California, Tuolumne County faces unique challenges specific to our community;

- The county's rural location contributes to transportation challenges, leading to increased isolation for many residents, including the homeless who seek available local resources. Federal and State governments own 77% of the land which means the topography is large but the resources are small.
- The demographics for Ethnicity and Age of homeless persons closely mirrors the Ethnicity demographics of the general Tuolumne County population.
 - o The homeless in Tuolumne County are primarily white/Caucasian, followed by Hispanic/Latino, then Native/American Indian, Pacific Islander, American Indian/White, Black/African American, and other. The age distribution/demographic of homeless is similar to the general population which older.

- Forty-two percent of the population in Tuolumne County has a household income less than \$50,000; the California median income \$75,235.
 - The Tuolumne County Community Health Needs Assessment reported a 2.8% population decrease in the last 15 years in contrast to neighboring counties and the State. However, the annual PIT Count during the same time frame held steady or increased.
 - One cause of homelessness is the lack of affordable housing, which is complicated by the number of individuals in Tuolumne County living at or below the Federal Poverty Level (FPL), which continues to increase each year.
 - Poverty rates for children in Tuolumne County are greater than those for seniors or the general county population. This aligns with national data which indicates a similar trend is seen in other CoCs across the country.
 - When compared to national homeless counts, California has the highest number of homeless in the country, with greatest homeless populations in larger cities (San Francisco, Los Angeles, and Sacramento). Given the cost of living in those areas, it's likely there will be a migration of homeless to less costly and more rural areas.
 - The county has a higher concentration of persons aged 65 and older, who make up more than 25% of the overall population. This demographic is of concern due to the increasing need for infrastructure to support this age group such as affordable senior housing, which may impact the ability for public, private, and non-profit agencies to keep up with demand.
- In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, and employment agencies to name a few. The Taskforce conducted a survey which identified the leading cause of homelessness: housing shortage, lack of affordable housing, mental illness, addiction, and low paying jobs that cannot support stable housing. All of these affect our marginalized population at a disproportional rate. Therefore, creating a program for all to feel welcomed, including those suffering with sobriety and substance use disorders, disabilities, non-English speaking, youth, and Native American individuals to name a few became a priority.
- Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded). Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training, Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training. The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding needs specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who will be required to participate in trauma informed, implicit bias, and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group to ensure appropriate services are available. As a government entity, Tuolumne County adheres to policies and procedures mandating all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.
Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Tuolumne County HHSA and community organizations communicate weekly if not daily with members of the homeless community with the intent of providing appropriate services and to solicit feedback on the needs and the methods to best deliver services and support. Trends are identified and strategies to

address current needs are discussed directly with the homeless community during community forums and meetings are open to all who choose to participate. The Navigation Center and Low-Barrier Shelter staff will request feedback from participants via written and verbal surveys to determine if services are appropriate and if changes need to be made.

The Tuolumne County Department of Social Services tracks monthly the number of homeless individuals receiving CalFresh and CalWORKs public assistance. During July 2020 - December 2020, 884 individuals receiving CalFresh benefits and 132 individuals receiving CalWORKs benefits report being homeless.

Tuolumne County will utilize the Homeless Management Information System (HMIS) to track and document client needs and data. Routine collaborative meetings have already formed and will be used to discuss HMIS Reports, program services, policies and procedures to ensure continuous program quality improvement. HMIS will generate reports to analyze data to ensure appropriate service delivery. If needed, adjustments will be made to address deficiencies in client and program outcomes.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer To create an official response by the local government, Tuolumne County's Board of Supervisors adopted a Plan to Combat Homelessness on July 16, 2019. Concerned citizens, local organizations, individuals with current or previous lived experience, and the local government have come together to assess the needs and identify solutions for individuals and families experiencing homelessness. Through this analysis, it is evident a whole-community approach is needed to cost-effectively meet the need.

In the summer of 2019 an unofficial PIT count was conducted since traditional PIT counts are usually conducted in the coldest winter month and do not accurately reflect the number of homeless. The unofficial count identified 100 percent more homeless than reported on January 23, 2019, which is more reflective of the previously mentioned Social Services data.

2019 Community Health Needs Assessment identified the top health needs identified for 2019- 2022. The lack of affordable housing and the limited scale of housing assistance programs have contributed to the current housing crisis and to homelessness. The lack of affordable housing leads to high rent burdens (rents which absorb a high proportion of income), overcrowding, and substandard housing. These phenomena, in turn, have not only forced many

people to become homeless; they have put a large and growing number of people at risk of becoming homeless. When looking at the homeless population by various conditions and experiences, one finds that the largest portions suffer from chronic homelessness, mental illness, or substance abuse. A smaller, but still substantial portion have experienced domestic violence/intimate partner violence or have a physical disability. Homelessness results in high levels of stress, which puts individuals and families at greater risk of violence and injury, food insecurity, unhealthy food options, infectious disease and frequent moves. Homelessness has also been linked with negative childhood events such as abuse, neglect, household dysfunction and increased likelihood of smoking and suicide in children.

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Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

Performance is best measured by participants. Participants will be surveyed upon entry, while receiving services and at exit. As participants leave the program an Exit Interview will be conducted to evaluate the Navigation Center and Low-Barrier Shelter. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Tuolumne County will utilize the Homeless Management Information System (HMIS) to track and document client needs and data.

Routine collaborative meetings have already formed and will be used to discuss HMIS Reports, program services, policies and procedures to ensure continuous program quality improvement. HMIS will generate reports to analyze data to ensure appropriate service delivery. If needed, adjustments will be made to address deficiencies in client and program outcomes.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted

without a summary will not be accepted. Summaries must include, but are not limited to:

- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The Tuolumne County Department of Social Services tracks monthly the number of homeless individuals receiving CalFresh and CalWORKs public assistance. During July 2020 - December 2020, 884 individuals receiving CalFresh benefits and 132 individuals receiving CalWORKs benefits report being homeless.

On April 29, 2020 the Community Health Implementation Strategy assessment was adopted which identified Housing and Homeless as one of the top three health needs in the county. The strategies and activities to address the need included supporting Affordable Housing Projects, Resiliency Village Project, which focuses on a navigation center and low barrier shelter, and Camp Hope Project, a homeless encampment.

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the homeless population by various conditions and experiences, one finds that the largest portions suffer from chronic homelessness, mental illness, or substance abuse. A smaller, but still substantial portion have experienced domestic violence/intimate partner violence or have a physical disability. Homelessness results in high levels of stress, which puts individuals and families at greater risk of violence and injury, food insecurity, unhealthy food options, infectious disease and frequent moves. Homelessness has also been linked with negative childhood events such as abuse, neglect, household dysfunction and increased likelihood of smoking and suicide in children.

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Considering the contrast between national, state and county population trends, as well as being a rural area, designated as a "small county" in California, Tuolumne County faces unique challenges specific to our community;

- The county's rural location contributes to transportation challenges, leading to increased isolation. Federal and State governments own 77% of the land which means the topography is large but the resources are small.
- o The homeless in Tuolumne County are primarily white/Caucasian, followed by Hispanic/Latino, then Native/American Indian, Pacific Islander, American Indian/White, Black/African American, and other.
- Forty-two percent of the population in Tuolumne County has a household income less than \$50,000.
- The Tuolumne County Community Health Needs Assessment reported a 2.8% population decrease in the last 15 years in contrast to neighboring counties and the State. However, the annual PIT Count during the same time frame held steady or increased.
- Poverty rates for children in Tuolumne County are greater than those for seniors or.

Tuolumne County HHSA leadership staff serve as Executive Board Members in the Central Sierra Continuum of Care CA- 526 organization which includes participating in meetings that discuss strategies and services that address homelessness. This task force meets monthly to collectively discuss areas of focus which mitigates duplication of effort. In addition, Tuolumne County uses HMIS as a coordinated entry approach to serving the homeless. This assists not

only in non-duplication of services, but with connecting the appropriate services to clients.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, and employment agencies to name a few. The Taskforce conducted a survey which identified the leading cause of homelessness: housing shortage, lack of affordable housing, mental illness, addiction, and low paying jobs that cannot support stable housing. All of these affect our marginalized population at a disproportional rate. Therefore, creating a program for all to feel welcomed, including those suffering with sobriety and substance use disorders, disabilities, non-English speaking, youth, and Native American individuals to name a few became a priority. These programs will focus on chronic homelessness and long term stable housing. Interpretors will be available to all participants upon entry. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Specific population expected to be served are:

- Adults with children
- Adults without children
- Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

- Chronically Homeless
- Veterans
- Domestic Violence Survivors
- Individuals with Co-occurring Disorders (Substance Use and Mental Health)
- COVID High Risk – individuals at high-risk for contracting COVID
- Parenting Youth
- LGBTQ

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded). Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training. Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training. In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, and employment agencies to name a few. The Taskforce conducted a survey which identified the leading cause of homelessness: housing shortage, lack of affordable housing, mental illness, addiction, and low paying jobs that cannot support stable housing. All of these affect our marginalized population at a disproportional rate. Therefore, creating a program for all to feel welcomed, including those suffering with sobriety and substance use disorders, disabilities, non-English speaking, youth, and Native American individuals to name a few became a priority.

The taskforce concluded a Navigation Center and Low-Barrier Shelter was the best solution to support our homeless community. The Navigation Center and Low-Barrier Shelter will offer immediate low-barrier shelter, transportation, case management, navigation services, and security. Our trauma informed navigators will guide clients through paperwork, landlord engagement, life skill development, employment & interview assistance, mental health support, medical care, legal guidance, substance abuse recovery, and COVID protocols. Services will be provided to families, individuals, and youths, with an emphasis on connecting homeless to resources, family and individualized support, and safety plans.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
 Tuolumne County through partnerships and feedback from community-based organizations and those with current and past lived experience has identified a need for a Navigation Center and Low-Barrier Shelter that can operate as a “one-stop-shop” for individuals and families experiencing barriers to permanent housing. The opportunity to have all services accessible in one location will address transportation issues in accessing numerous services as well as furnish a location where volunteers, peer support individuals, service providers and the homeless population can build relationships and work toward solutions to reduce homelessness in our community.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

Tuolumne County Gaps by Intervention Type.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
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Interim Housing/Shelter Beds	385	0	385
Rental Assistance	385	0	385
Supportive Housing (Permanent)	385	0	385
Outreach	385	15	370
Prevention/Diversion	385	0	385

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Tuolumne County is planning to create a new Navigation Center and Emergency Shelter. This will include: hiring new housing navigators, emergency housing support, sanitary support, and security and food distribution. While coordinating with community based organizations, and the homeless task force committee, we will provide current housing strategies to find stable and permanent housing for our homeless community members. Our collaboration will include mental health services, substance use disorder support, medical care, assistance from Social Services and housing support for our local youth. We will also be conducting outreach to homeless encampments with the intent of

guiding them to our Navigation Center, which will connect them to all available community resources that address their specific needs.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

HHAP 2 funding will be used to establish a location for the Navigation Center and Low-Barrier Shelter. Tuolumne County plans to purchase military grade fire resistant tents, pellet homes, and similar temporary shelter with this funding. Using Project Roomkey funding, we plan to contract with a local commercial lodging business for five (5) ADA compliant hotel rooms for clients with disabilities and 10 more rooms for our youth program. Project Roomkey will additionally be used to support permanent housing pathways by providing rental assistance and support.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Tuolumne County plans to utilize HHAP 2 funds in coordination with non-profit organizations, local government, community based organizations, and private funders to hire up to 5 Housing Navigators. The navigators will provide case management and housing services at the Navigation Center and Low-Barrier Shelter. Services will focus on direct services to assist in guiding a path to stable housing. Each navigator will deliver services through encouragement, support independent decision-making, and assist with more challenging tasks.

The low barrier shelter will include a site managers to provide guidance and physical oversight of operations. Through partnerships with a local employment agency and social services on-the-job training programs will be leveraged to hire participants to conduct shelter related tasks. Transport drivers will be hired to assist with participant's service and medical appointments that do not coincide with the local mass transportation schedules.

Existing staff and volunteers that currently serve the homeless will be leveraged to support the Navigation Center and Low-Barrier Shelter. Such staff includes but is not limited to: Kellae Brown, Tuolumne County Homeless Prevention Coordinator, community based organizations providing a variety of services intended to strengthen the stability of homeless clients, housing resource staff, support staff, and community volunteers.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Hiring will include 5 part time Navigators. Currently 1 full time site manager has already been hired. Tuolumne County plans to utilize HHAP 2 funds in coordination with non-profit organizations, local government, community based organizations, and private funders to hire up to 5 Housing Navigators. . Such staff includes but is not limited to: Kellae Brown, Tuolumne County Homeless Prevention Coordinator, community based organizations providing a variety of services intended to strengthen the stability of homeless clients, housing resource staff, support staff, and community volunteers. While Kellae will be the site manager her pay comes from HHAP 1 and will not impact by HHAP 2 funding.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

Currently 1 full time site manager has already been hired. Kellae Brown, Tuolumne County Homeless Prevention Coordinator was hired in March of 2020 and will be the site manager. Her pay comes from HHAP 1 and will not impact by HHAP 2 funding.

Existing staff and volunteers that currently serve the homeless will be leveraged to support the Navigation Center and Low-Barrier Shelter. Community based organizations providing a variety of services intended to strengthen the stability of homeless clients, housing resource staff, support staff, and community volunteers.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Tuolumne County's Health and Human Service Agency (HHS) has implemented an Adults and Children's System of care to operationalize a whole person care approach to delivering services. The agency is comprised of Social Services, Behavioral Health and Public Health. Youth under 18 will be served in coordination with the HHS Children's System of Care and youth over the age of majority will receive services from the Adult's System of care. Both systems report to one Director for continuity of services and to mitigate gaps. The Navigation Center and Low-Barrier

Shelter will identify which system will best support youth and young adults. If youth are determined to be foster youth, Social Service funding and staffing will be augmented. If youth are not current or previous foster youth, they will be assisted using HHAP-2 youth set-aside funds.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Tuolumne County HHS and community organizations communicate weekly if not daily with members of the homeless community with the intent of providing appropriate services and to solicit feedback on the needs and the methods to best deliver services and support. Trends are identified and strategies to address current needs are discussed directly with the homeless community during community forums and meetings are open to all who choose to participate. The Navigation Center and Low-Barrier Shelter staff will request feedback from participants via written and verbal surveys to determine if services are appropriate and if changes need to be made.

Existing relationships with the homeless community will be leveraged and ongoing outreach efforts will be made to identify and solicit assistance and feedback from individuals with lived experience. Volunteer and on-the-job training opportunities will be provided to those with lived experience to participate in planning, design, implementation, evaluation, and operational support.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	385					
# of individuals expected to be served by HHAP-2	50	50	0	0	0	100
# of individuals expected to be placed into permanent housing through HHAP-2	10	10	0	0	0	20

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	385					
# of individuals to be served	5	5	0	0	0	10

# of individuals to be placed into permanent housing	2	2	0	0	0	4
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	385					
# of individuals to be served	10	10	0	0	0	20
# of individuals to be placed into permanent housing	3	3	0	0	0	6

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	385					
# of individuals to be served	20	20	0	0	0	40
# of individuals to be placed into permanent housing	5	5	0	0	0	10

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	385					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	50	50	0	0	0	100
# of individuals to be placed into permanent housing	5	5	0	0	0	10

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

NA

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

NA

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

The Tuolumne County Homeless Prevention Task Force and all services providers must participate in annual cultural awareness, implicit bias, and civil right training. This training will ensure racial disparities are quickly identified and served to mitigate future disparities.

By January 31, 2022, Tuolumne County will: 1) work closely with HCFC to clearly define any disparities and identify specific interventions needed to reduce these disparities and 2) establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

The 2019 PIT count revealed that 36 of the 385 which accounts for 9.36% homeless and unsheltered individuals are under the age of 24 years old. It is unclear how many of those individuals are under the age of majority. Through collaboration with Social Services, Behavioral Health, County Schools, and other community based organizations who serve youth, Tuolumne County will identify and offer services and support to 100 percent of individuals who qualify as "Homeless Youth". They will be connected with services that will assist in housing stability, substance use disorder services, job training, job placement, transportation, and access to technology for education. There is a deep commitment to youth in Tuolumne County and every resource will be leveraged to ensure no youth in Tuolumne County experiences homelessness. To provide housing support to 5 Tuolumne County qualified Youth, utilizing HHAP 2 funding.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

Tuolumne County plans to build upon existing supportive service programs such as those delivered through Social Services, Behavioral Health, Public Health, faith-based organizations, food pantries, employment agencies, public transportation, and community action agencies by creating an innovative and much needed Navigation Center and Low-Barrier Shelter. Tuolumne County has the necessary program and services infrastructure as mentioned above but lacks the needed navigators, direct service funding, and physical location to create the Navigation Center and Low-Barrier Shelter. Strategic planning and strong community collaboration and support has allowed the county to leverage supporting funding from numerous sources. HHAP 2 funding is earmarked to financially support navigators to help homeless maneuver through the sometimes tedious processes that are needed to connect participants to the plethora of community services. Also, the funds will be used for direct services such as the costs associated with permanent, transitional, and temporary housing.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer
Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Many local services providers will be providing services at not cost. If it is determined that a local provider will be paid out of HHAP 2 funding, Tuolumne County will follow established procurement policies and procedures. IE: Request For Proposals (RFP) or Memorandum of Understanding (MOU)

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, employment agencies, and members of public. These meeting are open to anyone who has an interest in the homeless community and efforts to address the needs of the unsheltered.

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Tuolumne County intends to provide low-barrier services to all who seek assistance including those with sobriety challenges. Staff

will undergo trauma informed and cultural awareness training as well as provide bilingual services to ensure equal access and non-discrimination occurs when serving prospective and new program participants. People with lived experience, including youth will determine their level of engagement to the array of services. . Many homeless are turned away from services due to "no pet" policies, however Tuolumne County's low barrier shelter will include an animal program to ensure individuals with pets are also served. All participants, including youth will be surveyed to ensure equitable services.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, employment agencies, and members of public. These meeting are open to anyone who has an interest in the homeless community and efforts to address the needs of the unsheltered. Membership is open to the public and are encouraged to join and outreach efforts are on going. This is an equal opportunity Taskforce.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

Tuolumne County Health and Human Service agency leadership staff serve as Executive Board Members in the Central Sierra Continuum of Care CA-526 organization which includes participating in regional and local meetings that discuss strategies and services that address homelessness. In addition, the Tuolumne County Homeless Prevention Taskforce steering committee is led by over twenty (20) community leaders from services provider agencies, law enforcement, county schools, hospital, city, county, veterans, and tribal agencies. This task force meets at least monthly to collectively discuss areas of focus which mitigates duplication of effort. In addition, Tuolumne County uses

HMIS as a coordinated entry approach to serving the homeless which is common amongst homeless services providers. This assists not only in non-duplication of services, but with connecting the appropriate services to clients.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach. Local Project Selection Assessment Response: Yes</p>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded). Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training. Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded). Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training. Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded). Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training. Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Tuolumne County HHSA and community organizations communicate weekly if not daily with members of the homeless community with the intent of providing appropriate services and to solicit feedback on the needs and the methods to best deliver services and support. Trends are identified and strategies to address current needs are discussed directly with the homeless community during community forums and meetings are open to all who choose to participate. The Navigation Center and Low-Barrier Shelter staff will request feedback from participants via written and verbal surveys to determine if services are appropriate and if changes need to be made.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

In an effort to create a Whole County approach to combat homeless, in 2020 the Tuolumne County Homeless Prevention Taskforce was established. The members include representatives from medical facilities, local Native American

tribes, domestic violence agencies, faith-based community resources, homeless services agencies, county government, non-profit organizations, educational institutions, and employment agencies to name a few. The Taskforce conducted a survey which identified the leading cause of homelessness: housing shortage, lack of affordable housing, mental illness, addiction, and low paying jobs that cannot support stable housing. All of these affect our marginalized population at a disproportional rate. Therefore, creating a program for all to feel welcomed, including those suffering with sobriety and substance use disorders, disabilities, non-English speaking, youth, and Native American individuals to name a few became a priority. The Tuolumne County Homeless Prevention Taskforce utilizes media outlets to advertise meeting times and dates.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

Tuolumne County Health and Human Service agency leadership staff serve as Executive Board Members in the Central Sierra Continuum of Care CA-526 organization which includes participating in regional and local meetings that discuss strategies and services that address homelessness. In addition, the Tuolumne County Homeless Prevention Taskforce steering committee is led by over twenty (20) community leaders from services provider agencies, law enforcement, county schools, hospital, city, county, veterans, and tribal agencies. This task force meets at least monthly to collectively discuss areas of focus which mitigates duplication of effort. In addition, Tuolumne County uses HMIS as a coordinated entry approach to serving the homeless which is common amongst homeless services providers. This assists not only in non-duplication of services, but with connecting the appropriate services to clients.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Tuolumne County programs are equal opportunity programs. County staff have the responsibility to provide equitable services, support, and serve clients with dignity, respect, and compassion regardless of circumstances, ability, or identity. Key topics covered in the training are; Customer Focused Service (attentive, helpful, considerate, and devoted), Exceed Expectations (solution-oriented, resourceful), Teamwork (customer advocate, interdepartmental cooperation, consistent), friendly (approachable, courteous, positive attitude), Professional (knowledgeable, respectful, accurate, honest, reliable, discreet), Effective Communication (active listener, thorough response, timely follow-up), Provides Fair Treatment to All (reasonable, impartial, open minded).

Tuolumne County staff and sub-recipients are also required to complete annual Civil Rights Training. Sexual Orientation/Gender Identity (SOGI) training, and Implicit Bias training.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
<p>Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We have formal partnerships with organizations of color.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.</p> <p>Racial Equity Assessment Response: Implemented</p>	
<p>Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.</p>	

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Implemented**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Tuolumne County shared the HHAP 2 funding plans with the local COC which will assist in creating strategies to address homelessness as a region. Any changes made to funding and/or services are shared with partners to ensure coordination efforts remain. In addition, Tuolumne County is working with POPChange.org for weekly support with surrounding counties and they are assisting Tuolumne County with funding support, strategic planning and implantation guidance. The Tuolumne County Homeless Prevention Coordinator also meets monthly with the Calaveras County Housing and Community Programs Manager to discuss funding solutions to needs and gaps, programs specific to rural counties, racial equity in rural counties, program outcomes and reporting. Calaveras and El Dorado have shared intake forms and data gathering paperwork with Tuolumne County as we are developing a new program. We are also partnering with the city of Merced to create a strategic plan for youth and families.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

The Tuolumne County Homeless Prevention Taskforce steering committee is led by over twenty (20) community leaders from service provider agencies, law enforcement, county schools, hospital, city, county, veterans, and tribal agencies. Most of these agencies were partners during HHAP 1 funding and these partnerships will and have continued. Gaps were identified through

numerous data sharing and regional strategic planning sessions and contributed to the direction of Tuolumne County HHAP-2 funding plans. Tuolumne County shared the HHAP 2 funding plans with the local COC which will assist in creating strategies to address homelessness as a region. Any changes made to funding and/or services are shared with partners to ensure coordination efforts remain. In addition, Tuolumne County will continue to partner with neighboring counties to share resources that are scarce in small communities.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
Tuolumne County utilized HHAP 1 funding in part to pay for a Homeless Prevention Coordinator and start the Homeless Prevention Taskforce which includes regional partners and neighboring decision makers. These collaborators supported the new Homeless Prevention Coordinator in creating a new taskforce, collaboration on state and federal funding research and designing the plan for the Navigation Center and Low Barrier shelter program.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
Tuolumne County Health and Human Service agency leadership staff serve as Executive Board Members in the Central Sierra Continuum of Care CA- 526 organization which includes participating in regional and local meetings that discuss strategies and services that address homelessness. In addition, the Tuolumne County Homeless Prevention Taskforce steering committee is led by over twenty (20) community leaders from services provider agencies, law enforcement, county schools, hospital, city, county, veterans, and tribal agencies. This task force meets at least monthly to collectively discuss areas of focus which mitigates duplication of effort.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City).

Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Tuolumne County is actively collaborating with the City of Sonora, Central Sierra Continuum of Care, Merced County, Calaveras County and Population Change to determine shared regional needs. We also have voting members on our local COC committee, these members assist in evaluate and determine what available funding would best fit our region and local needs. This includes addressing client barriers, create strategies and identify appropriate funding sources for individuals and vulnerable populations in our region. Tuolumne County has implemented a Housing Assistance program for foster youth, administered by the Tuolumne County Health and Human Services Agency. Tuolumne County partners with the Family Resource Center, Tuolumne County Superintendent of Schools and County children's services programs to identify youth in need of Housing resources. Outreach efforts include peer support, regional shelters, local non-profit service and faith based volunteers who develop trusted relationships with the homeless community and make connections with youth who otherwise would not reach out for services. Often times homeless youth prefer to remain in hiding from agencies due to traumatic experiences that have caused a distrust of authoritative entities and create a barrier to support. Our task force collaborates with several committees and organizations in a Youth Specific Subcommittee who's focus is on identifying and addressing barriers to support housing for youth in need.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

Tuolumne County' Homeless Prevention taskforce includes representatives from numerous organizations including but not limited to: Social Services, Behavioral Health, Commission on Aging, Interfaith, Education, Law Enforcement, District Attorney, community-based organizations, Tuolumne County Housing and Planning Committee, and Central Sierra Continuum of Care. Representatives participate, discuss, and plan with State and regional partners housing assistance resources, gaps in resources, and financial need. Most of these entities administer state and/or federal housing funds and in addition HMIS is utilized to identify, match, and ensure the appropriate funding from all organizations are effectively leveraged.

HHAP 2 funding will be used to meet homeless community needs identified through HHAP round1 funding.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

The Tuolumne County Homeless Prevention Taskforce steering committee is led by over twenty (20) community leaders from service provider agencies, law enforcement, county schools, hospital, city, county, veterans, and tribal agencies. Most of these agencies were partners during HHAP 1 funding and these partnerships will and have continued. Gaps were identified through numerous data sharing and regional strategic planning sessions and contributed to the direction of Tuolumne County HHAP-2 funding plans. Tuolumne County shared the HHAP 2 funding plans with the local COC which will assist in creating strategies to address homelessness as a region. Any changes made to funding and/or services are shared with partners to ensure coordination efforts remain. In addition, Tuolumne County will continue to partner with neighboring counties to share resources that are scarce in small communities.

Using HHAP I funding, Tuolumne County's partners including field case managers identified gaps in services through an extensive intake process created for the purpose of identifying underserved populations within the homeless community. Underserved individuals included elderly women, and individuals struggling with substance use issues that were unable to be addressed due to COVID-19 restriction in rehabilitation programs. A peer support group for elderly women was created to assist in connection with local resources such as medical needs and counseling services. A local Native American medical facility created a program to provide access to MAT services as well as other rehabilitation related services to individuals in need. Using current and future funding, Tuolumne County plans to continue to provide services and expand services to underserved individuals identified through further outreach and peer support efforts.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Tuolumne County's Health and Human Service Agency (HHSA) has implemented an Adults and Children's System of care to operationalize a whole person care approach to delivering services. The agency is comprised of Social Services, Behavioral Health and Public Health. Youth under 18 will be

served in coordination with the HHSA Children's System of Care and youth over the age of majority will receive services from the Adult's System of care. Both systems report to one Director for continuity of services and to mitigate gaps. The Navigation Center and Low-Barrier Shelter will identify which system will best support youth and young adults. If youth are determined to be foster youth, Social Service funding and staffing will be augmented. If youth are not current or previous foster youth, they will be assisted using HHAP-2 youth set-aside funds.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The California Integrated Core Practice Model (CPM) for Children, Youth, and Families Intervention Theories which states:

- Work with families/children to find and use services that will address the key factors that can interrupt unsafe patterns such as life situations, thinking patterns, emotions, and triggers
- Understand what may have happened so we can help individuals recognize and define for themselves what needs to change and how to change it.
- Understand the needs of children and youth and help them keep ties to family and community and develop new attachments and enhanced prosocial support network.
- Understand how to help children and youth through transitions. This includes proactive planning for trauma reactions and that prevent or respond effectively to maladaptive behaviors.

To ensure these youth-specific best practices are utilized, service providers will be trauma-informed trained and social workers who are experienced in adhering the CPM on a daily basis will be an intricate part in helping youth access services. Tuolumne County has a Children's System of Care program to serve youth under the age of 18 and an Adult's System of Care program that is specifically dedicated to youth 18 – 24. These programs will serve youth experiencing homeless.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00106

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Tuolumne**

Administrative Entity Name:

Administrative Entity Name Response: **Tuolumne County Health and Human Services Agency**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing	\$23,050.00	\$11,524.00					\$34,574.00
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves	\$29,451.00	\$14,726.00					\$44,177.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing	\$6,403.00	\$3,201.00					\$9,604.00
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion	\$8,963.00	\$4,482.00					\$13,445.00
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters	\$40,976.00	\$26,251.00					\$67,227.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)	\$6,403.00	\$3,200.00					\$9,603.00
Administrative (up to 7%)	\$8,963.00	\$4,482.00					\$13,445.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$192,075.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$0.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

We are creating a new Navigation Center and Low-Barrier shelter and we will be utilizing HMIS for data support.

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Rental Assistance

Total Funds Requested:

Total Funds Requested Response: \$34,574.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response: \$34,574.00

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers

will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$13,445.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response: \$13,445.00

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Tuolumne County plans to provide services including but not limited to crisis resolution, mediation and conflict resolution, creative problem solving, connection to mainstream resources, and limited financial assistance to stabilize households in permanent housing by mitigating eviction.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers

will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:

Total Funds Requested Response: \$34,574.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response: \$34,574.00

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be

measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Interim Housing (Services)

Total Funds Requested:

Total Funds Requested Response: \$67,227.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response: \$67,227.00

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 50

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 385

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 0

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 0

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 10

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

Clients will be connected to a Navigator who is trained on all housing resources and will work to develop a client driven case plan with a focus on obtaining permanent and stable housing. Client will then disclose all barriers to permanent housing and th

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Using landlord incentives, Tuolumne County plans to assist in securing permanent housing such as application fees, security and utility deposits, and similar fees.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received t

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, pe

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, pe

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$44,177.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$44,177.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Tuolumne County plans to use funding for operating subsidies to oversee a low barrier shelter comprised of a temporary housing such as military grade fire resistant tents, pellet homes, and similar temporary shelter, including securing five (5) ADA compliant hotel rooms for clients with disabilities. Funding will be used for operating subsidies to oversee a Navigation Center.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly

adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:

Total Funds Requested Response: \$9,604.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$9,604.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Tuolumne County plans to provide services including but not limited to crisis resolution, mediation and conflict resolution, creative problem solving, connection to mainstream resources, and limited financial assistance to stabilize households in permanen

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Tuolumne County plans to provide time limited rent subsidy in combination with housing navigation services, case management, tenancy supports, and connections to supportive services including employment geared toward supporting a household's successful transition to unsubsidized rent.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The Navigation Center and Low-Barrier Shelter intake process will include inquiries regarding services specific to specialized needs (ie: cultural, gender, ethnicity, disability related needs). When specific needs are identified, staff who have received trauma informed and cultural diversity training will ensure in partnership with the participant the appropriate service delivery method. Tuolumne County has access to several language interpreter resources through volunteers and contracts. Native American specific services are in place and tribal leaders are members of the Tuolumne County Homeless Taskforce leadership group. As a government entity, Tuolumne County adheres to policies and procedures mandating that all persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity. The complaint and due process is explained to all applicants when they first receive assistance and for the duration of services.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Performance is best measured by participants. Participants will be surveyed at intake, while receiving services and upon exit. Staff and service providers will also be interviewed to create a well-rounded assessment of the program's impact. Initially, performance will be measured monthly to quickly

adjust during the program's infancy. After six-months, performance will be measured quarterly. The HMIS system will be used as a data hub to generate accountability reports.

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00106

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response

Local Investment Plan

Please refer to the following for guidance and a sample plan:

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Tuolumne County Homeless Prevention
Part 1:	Tuolumne County is planning to create a new Navigation Center and Emergency Shelter. This will include: hiring new housing navigators, emergency housing support, sanitary support, and security and food distribution. While coordinating with community based organizations, and the homeless task force committee, we will provide current housing strategies to find stable and permanent housing for our homeless community members. Our collaboration will include mental health services, substance use disorder support, medical care, assistance from Social Services
1.	
2.	
3.	
4.	

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:	Round 2	If Other, List:	
Funding Amount:	\$100,000.00	Funding Amount:	\$9,851	Funding Amount:	\$13,445.00	Funding Amount:	\$12,846.00
Unit of Measure:	Other	Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	50.00	Number Assisted:	5.00	Number Assisted:	50.00	Number Assisted:	12.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Emergency housing infrastructure, Sanitary Support and Food Costs.	Narrative Description (Optional):	Delivery of permanent housing. The plan is to use this funding when all other available	Narrative Description (Optional):	Prevention and shelter Diversion to Permanent Housing	Narrative Description (Optional):	Prevention and Shelter Diversion
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:	Round 2	If Other, List:	Round 2	If Other, List:	Round 2
Funding Amount:	\$8,000.00	Funding Amount:	\$34,514.00	Funding Amount:	\$44,177.00	Funding Amount:	\$15,366.00
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	10.00	Number Assisted:	15.00	Number Assisted:	50.00	Number Assisted:	15.00
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Navigation and Emergency Housing	Narrative Description (Optional):	Rental Assistance and Landlord Engagement	Narrative Description (Optional):	Operating Subsidies and Reserves	Narrative Description (Optional):	Youth Set-Aside
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	HHAP (via HCFC)	Funding Source:	PRK & Rehousing (via DSS)	Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:	Round 2	If Other, List:		If Other, List:		If Other, List:	Round 2
Funding Amount:	\$61,976.00	Funding Amount:	\$20,000.00	Funding Amount:		Funding Amount:	\$12,154.00
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	50.00	Number Assisted:	10.00	Number Assisted:		Number Assisted:	6.00
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025
Funded Activity:		Funded Activity:	Permanent	Funded Activity:		Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	New Navigation Center and Emergency Housing Support	Narrative Description (Optional):	Use for creative permanent housing solutions IE: space rents, RV trailer purchase	Narrative Description (Optional):		Narrative Description (Optional):	Youth Set-Aside
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:	TC HHS NMD Homeless Prevention Project	If Other, List:	TC HHS NMD Homeless Prevention Project	If Other, List:	TC HHS NMD Homeless Prevention Project	If Other, List:	TC HHS NMD Homeless Prevention Project
Funding Amount:		Funding Amount:	\$42,000	Funding Amount:		Funding Amount:	\$92,797
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	

Deadline for Expenditure:							
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name: Tuolumne County CoC Name, if different: Central Sierra Continuum of Care

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness	Accessing Emergency Shelters	Exiting to Permanent Housing	Length of Time Homeless	Accessing Permanent Supportive Housing	Length of Time to get housing (# of days to exit homelessness)	Accessing Coordinated Entry	Returns to Homelessness	Other Measure								
#	%	#	%	#	%	#	%	#	%								
Total	671	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1	#DIV/0!	#DIV/0!	#DIV/0!								
White	552	#DIV/0!	303	#DIV/0!	305	#DIV/0!	169894	#DIV/0!	17	#DIV/0!	878	#DIV/0!	29	#DIV/0!	108	#DIV/0!	#DIV/0!
Black	36	#DIV/0!	27	#DIV/0!	12	#DIV/0!	4236	#DIV/0!	1	#DIV/0!	0	#DIV/0!	0	#DIV/0!	3	#DIV/0!	#DIV/0!
Native American/Alaskan	17	#DIV/0!	7	#DIV/0!	11	#DIV/0!	3746	#DIV/0!	2	#DIV/0!	0	#DIV/0!	3	#DIV/0!	2	#DIV/0!	#DIV/0!
Asian/Pacific Islander	9	#DIV/0!	4	#DIV/0!	8	#DIV/0!	638	#DIV/0!	0	#DIV/0!	0	#DIV/0!	1	#DIV/0!	1	#DIV/0!	#DIV/0!
Other/Multi-Racial	48	#DIV/0!	30	#DIV/0!	28	#DIV/0!	12244	#DIV/0!	1	#DIV/0!	0	#DIV/0!	3	#DIV/0!	9	#DIV/0!	#DIV/0!
Ethnicity																	
Hispanic	104	#DIV/0!	70	#DIV/0!	69	#DIV/0!	17959	#DIV/0!	2	#DIV/0!	0	#DIV/0!	5	#DIV/0!	23	#DIV/0!	#DIV/0!
Non-Hispanic	560	#DIV/0!	303	#DIV/0!	297	#DIV/0!	174729	#DIV/0!	19	#DIV/0!	878	#DIV/0!	31	#DIV/0!	100	#DIV/0!	#DIV/0!

	Total Clients	Experiencing Homelessness	Accessing Emergency	Exiting to Permanent	Length of Time Homeless	Accessing Permanent	Length of Time to get Housing	Accessing Coordinated	Returns to Homelessness
American Indian or Alaskan Native	149	17	7	11	3,746	2	0	3	2
Asian	24	1	1	1	1	0	0	1	1
Black or African American	58	36	27	12	4,236	1	0	0	3
Native Hawaiian or Other Pacific Islander	18	8	3	7	637	0	0	0	0
White	3,062	552	303	305	169,894	17	878	29	108
Other/Multi-Race	221	48	30	28	12,244	1	0	3	9
Unknown Race	362	9	3	3	2,219	0	0	1	0
Total Race	3,895	671	374	367	192,977	21	878	37	123
Hispanic	733	104	70	69	17,959	2	0	5	23
Non-Hispanic	2,771	560	303	297	174,729	19	878	31	100
Unknown Ethnicity	391	7	1	1	289	0	0	1	0
Total Ethnicity	3,895	671	374	367	192,977	21	878	37	123