



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

Merced County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Merced County Human Services Agency

Contact Person

Rubinpreet Awesome

Title

Program Manager

Contact Person Phone Number

(209) 385-3000 x5510

Contact Person Email

ruby.awesome@countyofmerced.com

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

HHAP III Application County.xlsx

Governing Body Meeting Agenda or Minutes

County June 2022 Agenda - HHAP 3 Public Comment.pdf

Optional Supporting Documents

County BAI HHAP 3.pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

Regional coordination began in 2018 under the leadership of Assembly Member Adam Gray which includes representatives from all County and City jurisdictions and the Continuum of Care (CoC). These respective representatives meet monthly to plan, coordinate, and monitor regional homeless activities and systems. Through this process, projects such as the County Navigation Center, and other essential elements of the homeless response system. In addition, the Merced City and County CoC experiences robust participation in all sectors of the homeless system. The CoC Board is composed of relevant organizational representatives, such as from the public sector, health sector, law enforcement, educational system, elected officials, community-based organizations and faith based organizations.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

The CoC General Membership consists of members representing all seven (7) sectors included above. The jurisdiction's sub-awardees of HHAP funds have entered into written agreements between entities such as the following, but not limited to, local Managed Care Plan, Behavioral Health services, and non-profit organizations to provide essential services within the homeless response system. These agreements allow the provision of services such as, but not limited to, respite care, access to healthcare, workforce development, income development, job skills training, and other vital services. The plan is to preserve the current partnerships and expand partnerships to encourage a collective approach to addressing homelessness in other sectors such as, education, people with lived experiences of homelessness, CalAIM, and the Department of Healthcare Services Housing and Homelessness Incentive Program through the local Managed Care Plan.

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

Utilize Targeted Universalism methods to ensure racial and gender equity in service delivery, housing placements, and housing retention. The jurisdiction will review reputable sources of racial and gender data such as, HUD Racial Equity Analysis Tool, and HDIS. Create hiring and contracting strategies based on the target populations. The CoC will adopt and comply with procurement practices affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Through an in-depth equity analysis, the jurisdiction found racial disparities within our African-American and Hispanic/Latino populations, and plans to address these disparities by hiring/contracting individual(s) with lived experience as well as experience serving these target populations. By performing individualized case management, they will be able to connect/refer participants to appropriate homeless prevention assistance and continue post placement case management to ensure individuals maintain permanent housing and don't return to homelessness.

The jurisdiction, or its sub-awardees will also use resources for permanent housing identification, partner with housing navigators with experience serving the target populations who will perform landlord engagement and provide landlord incentives.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

The jurisdiction will engage and develop relationships to form multi-disciplinary teams which include other

mainstream providers to develop plans and actions to prevent exits to homelessness from institutional settings by partnering with the mainstream systems to first learn and understand their funding streams and operations. After establishing the partnerships and learning about funding opportunities from all available sources, the multi-disciplinary teams will engage with staff such as release counselors in justice-involved environments, staff in foster care youth homes, and case managers in healthcare institutions, to develop processes, which include regular communication strategies and streams, to identify housing and/or shelter placements for those releasing back into the community. As a preventative strategy, the jurisdiction offers "Homeless Court" to some people experiencing homelessness with certain misdemeanors to avoid return to justice-involved institutions and loss of current housing and/or shelter by reducing or eliminating charges, fines, restitutions, and sentencing. The jurisdiction follows the Housing First model as well as promoting it to other mainstream systems in order to maintain consistency in service delivery. Housing First is an evidence-based model that uses housing as a tool, rather than a reward, for recovery and that centers on providing or connecting homeless people to permanent housing as quickly as possible. Under the Housing First model, services offered are as needed and requested on a voluntary basis, and do not make housing contingent on participation in services.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youthspecific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

The jurisdiction plans to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness in the community by:

1. building capacity with service providers including culturally specific service providers;
2. strengthening the data quality of the jurisdiction's HMIS;
3. coordinating partnerships for pooling and aligning housing and services from existing, mainstream, and new funding;
4. improving homeless point-in-time counts; and
5. strengthening coordinated entry systems to eliminate racial bias.

In order to assist service providers with building capacity, the jurisdiction provides workshops, completes compliance monitoring, and is available for technical assistance. Through this process, the respective service providers are able to establish guidelines and checklists to complete specific steps that helps them

achieve capacity building. The jurisdiction plans to provide culturally specific workshops and training opportunities to service providers. As outlined in the outcome goals, the jurisdiction plans to engage with service providers to secure staff who have experience working with the target populations. Based on the jurisdiction's racial equity analysis, the jurisdiction intends to be very prescriptive in procurement language to contract with culturally specific service providers.

The jurisdiction works with the HMIS lead who will develop and administer HMIS report cards to service providers. The HMIS report cards will allow the HMIS lead and respective organizations to evaluate data integrity and possible approaches to addressing any concerns on a regular schedule in short intervals versus at the end of the year or during contract monitoring by the jurisdiction. The HMIS lead will work with the CES lead to strengthen the data quality by checking in with services providers through weekly calls and reminding them to use HMIS. The jurisdiction is actively seeking extended resources for HMIS lead duties. With these extended resources, an analysis of project structure, data entry standards, and data integrity will be performed on a regular by the jurisdiction.

The collaborative applicant/administrative entity and/or designated staff actively participate in meetings with other sectors who have their own funding streams and have goals on addressing homelessness. Those respective sectors are informed of the services the jurisdiction provides, encourages participation in the weekly CES meeting, and utilizing HMIS when working with the target population.

The jurisdiction has contracted with a PIT Count provider to complete the annual PIT Count. The PIT Count provider utilizes a software system to collect, analysis the results, and provides the jurisdiction with the HUD mandated report. The PIT Count provider is encouraged to attend all HUD sponsored technical assistance and training regarding PIT Count standards.

The current CES prioritization is based on length of time homeless and vulnerability. The jurisdiction, in coordination with the CES lead, will review the current CES policies and procedures to determine opportunities to implement racial and youth specific strategies.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

All sub-awardees are required to participate in the local homeless CES committee weekly meetings and comply with jurisdictionally adopted CES policies and procedures.

The jurisdiction uses the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT, e.g. the assessment survey) as the standard triage assessment tool. The CES Lead provides a standardized assessment process to all service providers, ensuring uniform decision-making and coordination of care for persons experiencing a housing crisis. All persons served by service provider are assessed using the VI-SPDAT. All access points must use this tool to ensure that all persons served are assessed in a consistent manner, using the same process. The VI-SPDAT documents include a set of participant conditions, attributes, need level, and vulnerability, allowing the access point and/or assessment staff to identify a service strategy to the CES/HMIS Lead who manages the jurisdiction's prioritization list. The CES lead facilitates the weekly meeting to identify, assess for, refer and connect individuals experiencing a housing crisis to housing and assistance through a fair and equitable process. The CES listing prioritizes individuals with the greatest vulnerabilities based on VI-SPDAT assessments scores.

The CES committee works to ensure that people experiencing homelessness receive the right housing interventions by matching them to available resources as quickly as possible by programs removing barriers in order to access housing. All funded programs must align and comply with core components of

Housing First. Individuals experiencing homelessness shall have voluntary services tailored to meet their current needs by removing all barriers to housing and giving them a choice in where to live and whether to participate in available programs or accept additional services.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

| | People Experiencing Homelessness | Source and Date Timeframe of Data |
|--|----------------------------------|-----------------------------------|
| Population and Living Situations | | |
| TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS | 855 | 2022 PIT |
| # of People Who are Sheltered (ES, TH, SH) | 487 | 2022 PIT |
| # of People Who are Unsheltered | 368 | 2022 PIT |
| Household Composition | | |
| # of Households without Children | 618 | 2022 PIT |
| # of Households with At Least 1 Adult & 1 Child | 68 | 2022 PIT |
| # of Households with Only Children | 2 | 2022 PIT |
| Sub-Populations and Other Characteristics | | |
| # of Adults Who are Experiencing Chronic Homelessness | 177 | 2022 PIT |
| # of Adults Who are Experiencing Significant Mental Illness | 232 | 2022 PIT |
| # of Adults Who are Experiencing Substance Abuse Disorders | 165 | 2022 PIT |
| # of Adults Who are Veterans | 29 | 2022 PIT |
| # of Adults with HIV/AIDS | 12 | 2022 PIT |
| # of Adults Who are Survivors of Domestic Violence | 47 | 2022 PIT |
| # of Unaccompanied Youth (under 25) | 46 | 2022 PIT |
| # of Parenting Youth (under 25) | 2 | 2022 PIT |
| # of People Who are Children of Parenting Youth | 5 | 2022 PIT |
| Gender Demographics | | |
| # of Women/Girls | 312 | 2022 PIT |
| # of Men/Boys | 540 | 2022 PIT |
| # of People Who are Transgender | 3 | 2022 PIT |
| # of People Who are Gender Non-Conforming | 0 | 2022 PIT |
| Ethnicity and Race Demographics | | |
| # of People Who are Hispanic/Latino | 279 | 2022 PIT |
| # of People Who are Non-Hispanic/Non-Latino | 576 | 2022 PIT |
| # of People Who are Black or African American | 152 | 2022 PIT |
| # of People Who are Asian | 29 | 2022 PIT |
| # of People Who are American Indian or Alaska Native | 20 | 2022 PIT |
| # of People Who are Native Hawaiian or Other Pacific Islander | 1 | 2022 PIT |
| # of People Who are White | 259 | 2022 PIT |
| # of People Who are Multiple Races | 115 | 2022 PIT |

Table 2. Landscape Analysis of People Being Served

| | Permanent Supportive Housing (PSH) | Rapid Rehousing (RRH) | Transitional Housing (TH) | Interim Housing or Emergency Shelter (IH / ES) | Diversion Services and Assistance (DIV) | Homelessness Prevention Services & Assistance (HP) | Outreach and Engagement Services (O/R) | Other: [Identify] | Source(s) and Timeframe of Data |
|--|------------------------------------|-----------------------|---------------------------|--|---|--|--|-------------------|--|
| Household Composition | | | | | | | | | |
| # of Households without Children | 66 | 394 | 302 | 825 | 0 | 75 | 1686 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Households with At Least 1 Adult & 1 Child | 0 | 3119 | 0 | 5 | 0 | 11 | 20 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Households with Only Children | 0 | 12 | 2 | 2 | 0 | 4 | 9 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| Sub Populations and Other Characteristics | | | | | | | | | |
| # of Adults Who are Experiencing Chronic Homelessness | 33 | 127 | 90 | 397 | 0 | 2 | 608 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Adults Who are Experiencing Significant Mental Illness | 31 | 50 | 52 | 206 | 0 | 0 | 328 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Adults Who are Experiencing Substance Abuse Disorders | 10 | 29 | 60 | 186 | 0 | 0 | 163 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Adults Who are Veterans | 2 | 2 | 4 | 21 | 0 | 0 | 32 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Adults with HIV/AIDS | 0 | 2 | 0 | 4 | 0 | 0 | 7 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Adults Who are Survivors of Domestic Violence | 17 | 205 | 86 | 147 | 0 | 15 | 189 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Unaccompanied Youth (under 25) | 2 | 252 | 22 | 49 | 0 | 4 | 108 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Parenting Youth (under 25) | 0 | 208 | 0 | 1 | 0 | 0 | 1 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Children of Parenting Youth | 0 | 261 | 0 | 1 | 0 | 0 | 1 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| Gender Demographics | | | | | | | | | |
| # of Women/Girls | 30 | 1081 | 99 | 271 | 0 | 49 | 636 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of Men/Boys | 34 | 504 | 200 | 580 | 0 | 32 | 1687 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Transgender | 2 | 2 | 2 | 3 | 0 | 0 | 5 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Gender Non-Conforming | 0 | 0 | 1 | 0 | 0 | 0 | 2 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| Ethnicity and Race Demographics | | | | | | | | | |
| # of People Who are Hispanic/Latino | 12 | 2246 | 135 | 337 | 0 | 37 | 679 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Non-Hispanic/Non-Latino | 54 | 1281 | 168 | 518 | 0 | 54 | 1026 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Black or African American | 12 | 451 | 35 | 140 | 0 | 20 | 280 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Asian | 3 | 101 | 6 | 10 | 0 | 3 | 25 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are American Indian or Alaska Native | 2 | 231 | 12 | 30 | 0 | 0 | 57 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Native Hawaiian or Other Pacific Islander | 0 | 29 | 1 | 3 | 0 | 0 | 13 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are White | 43 | 2357 | 246 | 640 | 0 | 61 | 1269 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |
| # of People Who are Multiple Races | 6 | 235 | 5 | 30 | 0 | 3 | 53 | | HMIS Time Frame from 07/01/2021 through 03/31/2022 |

Table 3. Landscape Analysis of State, Federal and Local Funding

| Funding Program <i>(choose from drop down options)</i> | Fiscal Year <i>(see cell that apply)</i> | Total Amount Invested into Homelessness Interventions | Funding Source* | Intervention Types Supported with Funding <i>(select all that apply)</i> | Brief Description of Programming and Services Provided | Populations Served <i>(please x the appropriate population[s])</i> | | | |
|---|---|---|-----------------|---|---|---|---|------------------------------------|--|
| Emergency Rental Assistance (ERA) - via Treasury | FY 2021-2022 | \$ 3,220,000.60 | Federal Agency | Rental Assistance | Assist eligible households that are unable to pay rent or utilities do to the effect of COVID-19. | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | People Exp Chronic Homelessness | | | Veterans | Parenting Youth | |
| | | | | People Exp Severe Mental Illness | | | People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | People Exp Substance Abuse Disorders | | | Unaccompanied Youth | Other (All Low income households) | |
| Emergency Solutions Grants - CV (ESG CV) - via HCD | FY 2021-2022 | \$ 394,642.00 | State Agency | Non-Congregate Shelter/ Interim Housing | Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine. | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | x People Exp Chronic Homelessness | | | x Veterans | Parenting Youth | |
| | | | | x People Exp Severe Mental Illness | | | x People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | x People Exp Substance Abuse Disorders | | | Unaccompanied Youth | Other <i>(please enter here)</i> | |
| Project Roomkey and Rehousing - via CDSS | FY 2021-2022 | \$ 75,304.00 | State Agency | Non-Congregate Shelter/ Interim Housing | Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine. | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | | | | x People Exp Chronic Homelessness | | | x Veterans | Parenting Youth | |
| | | | | x People Exp Severe Mental Illness | | | x People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | x People Exp Substance Abuse Disorders | | | Unaccompanied Youth | Other <i>(please enter here)</i> | |
| CalWORKS Housing Support Program (HSP) - via CDSS | FY 2021-2022 | \$ 3,255,641.00 | State Agency | Rental Assistance | Outreach and Engagement | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | Permanent Supportive and Service-Enriched Housing | Administrative Activities | | x People Exp Chronic Homelessness | x Veterans | x Parenting Youth |
| | FY 2023-2024 | | | Diversion and Homelessness Prevention | | | x People Exp Severe Mental Illness | x People Exp HIV/ AIDS | x Children of Parenting Youth |
| | FY 2024-2025 | | | Non-Congregate Shelter/ Interim Housing | | | x People Exp Substance Abuse Disorders | Unaccompanied Youth | Other <i>(please enter here)</i> |
| Housing and Disability Advocacy Program (HDAP) - via CDSS | FY 2021-2022 | \$ 617,668.00 | State Agency | Rental Assistance | Outreach and Engagement | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | Permanent Supportive and Service-Enriched Housing | Administrative Activities | | People Exp Chronic Homelessness | Veterans | Parenting Youth |
| | FY 2023-2024 | | | Diversion and Homelessness Prevention | | | People Exp Severe Mental Illness | People Exp HIV/ AIDS | Children of Parenting Youth |
| | FY 2024-2025 | | | Non-Congregate Shelter/ Interim Housing | | | People Exp Substance Abuse Disorders | Unaccompanied Youth | x Other (All Homeless individuals with Disability) |
| Home Safe - via CDSS | FY 2021-2022 | \$ 747,080.00 | State Agency | Rental Assistance | Outreach and Engagement | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | Permanent Supportive and Service-Enriched Housing | Administrative Activities | | People Exp Chronic Homelessness | Veterans | Parenting Youth |
| | FY 2023-2024 | | | Diversion and Homelessness Prevention | | | People Exp Severe Mental Illness | People Exp HIV/ AIDS | Children of Parenting Youth |
| | FY 2024-2025 | | | Non-Congregate Shelter/ Interim Housing | | | People Exp Substance Abuse Disorders | Unaccompanied Youth | x Other (Seniors) |
| Emergency Solutions Grants (ESG) - via HCD | FY 2021-2022 | \$ 2,542,194.42 | State Agency | Systems Support Activities | Administrative Activities | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | Non-Congregate Shelter/ Interim Housing | | | x People Exp Chronic Homelessness | x Veterans | Parenting Youth |
| | | | | Rental Assistance | | | x People Exp Severe Mental Illness | x People Exp HIV/ AIDS | Children of Parenting Youth |
| | | | | Outreach and Engagement | | | x People Exp Substance Abuse Disorders | Unaccompanied Youth | Other <i>(please enter here)</i> |
| Other (please enter funding source) | FY 2021-2022 | \$ 468,655.08 | State Agency | Rental Assistance | Administrative Activities | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS <i>(please "x" all that apply)</i> | | |
| | FY 2022-2023 | | | Systems Support Activities | | | x People Exp Chronic Homelessness | x Veterans | Parenting Youth |
| | FY 2023-2024 | | | Non-Congregate Shelter/ Interim Housing | | | x People Exp Severe Mental Illness | x People Exp HIV/ AIDS | Children of Parenting Youth |
| | | | | Diversion and Homelessness Prevention | | | x People Exp Substance Abuse Disorders | Unaccompanied Youth | Other <i>(please enter here)</i> |

| | | | | | | | | | | | | | |
|-------------------------------------|--------------|-----------------|--------------|---|---------------------------|---------------------|--------------------------------------|--|--------------------------------------|---|----------------------|---|-----------------------------|
| Other (please enter funding source) | FY 2021-2022 | \$ 592,252.00 | State Agency | Rental Assistance | Administrative Activities | CESH I | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | Systems Support Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | | Parenting Youth |
| | FY 2023-2024 | | | Non-Congregate Shelter/ Interim Housing | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | | Children of Parenting Youth |
| | FY 2024-2025 | | | Diversion and Homelessness Prevention | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2021-2022 | \$ 746,227.19 | State Agency | Rental Assistance | Administrative Activities | HHAP I CoC | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | Outreach and Engagement | | | | x | People Exp Chronic Homelessness | x | Veterans | x | Parenting Youth |
| | FY 2023-2024 | | | Systems Support Activities | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | x | Children of Parenting Youth |
| | FY 2024-2025 | | | Non-Congregate Shelter/ Interim Housing | | | | x | People Exp Substance Abuse Disorders | x | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2021-2022 | \$ 338,893.00 | State Agency | Rental Assistance | Administrative Activities | HHAP II CoC | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | Outreach and Engagement | | | | x | People Exp Chronic Homelessness | x | Veterans | x | Parenting Youth |
| | FY 2023-2024 | | | Systems Support Activities | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | x | Children of Parenting Youth |
| | FY 2024-2025 | | | Non-Congregate Shelter/ Interim Housing | | | | x | People Exp Substance Abuse Disorders | x | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 663,533.00 | State Agency | Non-Congregate Shelter/ Interim Housing | | HHAP I County | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | x | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | x | Children of Parenting Youth |
| | | | | | | | | x | People Exp Substance Abuse Disorders | x | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 303,329.00 | State Agency | Non-Congregate Shelter/ Interim Housing | | HHAP II County | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | x | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | x | Children of Parenting Youth |
| | | | | | | | | x | People Exp Substance Abuse Disorders | x | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 310,947.00 | State Agency | Non-Congregate Shelter/ Interim Housing | | PLHA I Formula | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | | Children of Parenting Youth |
| | | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 508,297.00 | State Agency | Non-Congregate Shelter/ Interim Housing | | PLHA II Formula | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | | Children of Parenting Youth |
| | | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 1,000,000.00 | State Agency | Non-Congregate Shelter/ Interim Housing | | PLHA I Competitive | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Permanent Supportive and Service-Enriched Housing | | | | x | People Exp Chronic Homelessness | x | Veterans | | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | | Children of Parenting Youth |
| | FY 2024-2025 | | | Administrative Activities | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | | Other (please enter here) |
| Other (please enter funding source) | FY 2022-2023 | \$ 1,000,000.00 | State Agency | Rental Assistance | | PLHA II Competitive | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | | x | People Exp Chronic Homelessness | x | Veterans | | Parenting Youth |
| | | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | | Children of Parenting Youth |
| | FY 2024-2025 | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | | Other (please enter here) |

| | | | | | | | | | | | | |
|--|--------------|-----------------|----------------|--|---|--|--|---|---|----------------------|---|---|
| Other (please enter funding source) | FY 2022-2023 | \$ 4,000,000.00 | Federal Agency | Non-Congregate Shelter/ Interim Housing | ARPA | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2023-2024 | | | Administrative Activities | | | x | People Exp Chronic Homelessness | x | Veterans | Parenting Youth | |
| | FY 2024-2025 | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | Other (please enter here) | |
| Other (please enter funding source) | FY 2021-2022 | \$ 2,075,529.00 | State Agency | Non-Congregate Shelter/ Interim Housing | MHSA | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | | | | | | | x | People Exp Chronic Homelessness | x | Veterans | Parenting Youth | |
| | | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | Other (please enter here) | |
| Other (please enter funding source) | FY 2021-2022 | \$ 2,000,000.00 | State Agency | Non-Congregate Shelter/ Interim Housing | SB850 | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | | | | x | People Exp Chronic Homelessness | x | Veterans | Parenting Youth | |
| | FY 2023-2024 | | | | | | x | People Exp Severe Mental Illness | x | People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | Other (please enter here) | |
| Continuum of Care Program (CoC) - via HUD | FY 2021-2022 | \$ 954,874.00 | Federal Agency | Administrative Activities | Planning 2019/Planning 2020/CES/HMS/Project Home Start 2020/ Project Hope Westside 2020/Housing Authority/Sierra Saving Grace | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | Systems Support Activities | | | x | People Exp Chronic Homelessness | | Veterans | Parenting Youth | |
| | | | | Permanent Supportive and Service-Enriched Housing | | | | People Exp Severe Mental Illness | | People Exp HIV/ AIDS | Children of Parenting Youth | |
| | | | | Outreach and Engagement | | | | People Exp Substance Abuse Disorders | | Unaccompanied Youth | Other (All Homeless Individuals with Disability) | |
| Other (please enter funding source) | FY 2021-2022 | \$ 160,000.00 | state Agency | Administrative Activities | MHSA | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) | | | | | |
| | FY 2022-2023 | | | | | | | x | People Exp Chronic Homelessness | | Veterans | Parenting Youth |
| | FY 2023-2024 | | | | | | | x | People Exp Severe Mental Illness | | People Exp HIV/ AIDS | Children of Parenting Youth |
| | FY 2024-2025 | | | | | | | x | People Exp Substance Abuse Disorders | | Unaccompanied Youth | Other (All Homeless Individuals with Disability) |

Table 4. Outcome Goals

| Outcome Goal #1a: Reducing the number of persons experiencing homelessness. | | |
|--|--|--|
| Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness | Outcome Goals July 1, 2021 - June 30, 2024 | |
| | Decrease/Increase in # of People | Decrease/Increase as % Change from Baseline |
| 4007 | -801 | -20% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness in the County. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point in Time Count). | Goal: by 2023 the County, or its subawardees, will seek to hire/contract individual(s) with experience serving the target population, to perform case management and to assist to move people experiencing homelessness from sheltered living to permanent housing. Goal: By 6-2024, the County will experience a reduction of African-American Males experiencing homelessness by 10%. | |

| Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis | | |
|--|--|--|
| Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness | Outcome Goals July 1, 2021 - June 30, 2024 | |
| | Reduction in # of People | Reduction as % Change from Baseline |
| 313 | Reduction of 31 people | -10% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness in the County. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point in Time Count; 2022 Pit Count 335). | Goal: by 2023 the County, or its subawardees, will seek to hire/contract individual(s) with experience serving the target population, to perform case management and to assist to move people experiencing homelessness from sheltered living to permanent housing. Goal: By 6-2024, the County will experience a reduction of African-American Males experiencing homelessness by 10%. | |

| Outcome Goal #2: Reducing the number of persons who become homeless for the first time. | | |
|--|--|--|
| Baseline Data: | Outcome Goals July 1, 2021 - June 30, 2024 | |
| Annual Estimate of # of people who become homeless for the first time | Reduction in # of People | Reduction as % Change from Baseline |
| 1722 | Reduction by 172 people | -10% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of BIPOC and Women and Girls was found in this performance category to experience homelessness for the first time in the County. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC). | <p>Goal: by 2023 the County, or its subawardees, will seek to partner with individual(s) and/or organization(s) with experience serving the target population in order to identify, and connect/refer participants to appropriate homeless prevention assistance (i.e. utilities and rental arrears assistance).</p> <p>Goal: By 6-2024, the County will experience a reduction of the number of people who identify as BIPOC and Women and Girls experiencing homelessness for the first time by 10%.</p> | |

| Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing. | | |
|--|---|---|
| Baseline Data: | Outcome Goals July 1, 2021 - June 30, 2024 | |
| Annual Estimate of # of people exiting homelessness into permanent housing | Increase in # of People | Increase as % Change from Baseline |
| 385 | increase by 38 People | 10% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of African-American people were exiting homelessness to permanent housing in the County. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC). | Goal: by 2023 the County, or its subawardees, will seek to partner with housing navigators with experience serving the target population, to perform landlord engagement and provide landlord incentives for people exiting homelessness into permanent housing. Goal: By 6-2024, the County will experience an increase of African-American exiting homelessness into permanent housing by 10%. | |

| Outcome Goal #4: Reducing the length of time persons remain homeless. | | |
|--|---|---|
| Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs" | Outcome Goals July 1, 2021 - June 30, 2024 | |
| | Decrease in Average # of Days | Decrease as % Change from Baseline |
| 242 | Decrease in average by 24 days | -10% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of Hispanic/Latino people who had a higher average of the length in time they remained homeless in the County. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC). | Goal: by 2023 the County, or its subawardees, will seek to partner with housing navigators with experience serving the target population, to perform landlord engagement, provide landlord incentives for people exiting homelessness into permanent housing, and possibly provide family reunification. Goal: By 6-2024, the County will experience an average decrease of length in time for those identified as Hispanic/Latino experiencing homelessness by 10%. | |

| Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. | | |
|--|---|---|
| Baseline Data: | Outcome Goals July 1, 2021 - June 30, 2024 | |
| % of people who return to homelessness after having exited homelessness to permanent housing | Decrease in % of People who return to Homelessness | Decrease as % Change from Baseline |
| 18% | Decrease in percentage to 16% | -11% |
| Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: | |
| Through an in-depth equity analysis, a disproportionality of BIPOC people who had a higher percentage of return to homelessness after permanent housing in the County. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC). | Goal: by 2023 the County, or its subawardees, will seek to hire/contract individual(s) with experience serving the target population, to continue case management (post placement) and to connect participants to appropriate homeless prevention assistance. Goal: By 6-2024, the County will experience a reduction in the percentage of BIPOC returning to homelessness after exiting homelessness to permanent housing to 16%. | |

Outcome Goal #6: Increasing successful placements from street outreach.

| Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. | Outcome Goals July 1, 2021 - June 30, 2024 | |
|---|--|---------------------------|
| | Increase in # of People Successfully Placed from Street Outreach | Increase as % of Baseline |
| 57 | 18 | 32% |

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| | |
|--|--|
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|--|--|

Through an in-depth equity analysis, there is a disproportionality of BIPOC people who have successful placement from street outreach in the County. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

Goal: by 2023 the County, or its subawardees, will seek to hire/contract individual(s) with experience serving the target population, to perform street outreach , and to assist to move people experiencing homelessness from unsheltered living to sheltered living and/or permanent housing.

Goal: By 1-2023, the County will utilize data collected through Point in Time Count software procured in 2022. This software collects demographic and location data.

Goal: By 6-2024, the CoC will experience an increase in the number of successful BIPOC placement by 10%.

Table 5. Strategies to Achieve Outcome Goals

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|--|--|
| <p>Description</p> <p>Navigation Center Advisory Committee (NCAC): comprises of appointed individuals to facilitate communications between the Navigations Center, its neighbors, and other community partners. Partners include the following, but not limited to participants, representatives from local government branches (e.g. Police Department, Behavioral Health, etc.), nearby neighborhoods, business owners/employees, and social services agencies. The NCAC is an active client in the community discussions regarding homelessness and affordable housing. They provide individuals with lived experience in homelessness to serve in positions at the Navigation Center.</p> | <ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| <p>Timeframe</p> | |
| <p>Quarterly updates through the CoC meetings since opening in March 2021.</p> | |
| <p>Entities with Lead Responsibilities</p> | |
| <p>County Navigation Center Operator</p> | |
| <p>Measurable Targets</p> | |
| <p>Providing quarterly updates and sharing at least one (1) success story every six (6) months with the community through the CoC meetings</p> | |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| <p>Description</p> <p>County Navigation Center is a low barrier, congregate shelter. Street outreach and engagement is provided by Navigation Center staff in coordination with county-wide outreach and engagement entity. The Navigation Center has co-located service providers to enhance effectiveness with outreach, and improve coordination with the overall homeless services system. Provider liaises with government agencies such as law enforcement, local area hospitals, and jail facilities, for placement of individuals experiencing homelessness.</p> | <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p> |
| <p>Timeframe</p> | |
| <p>April 2021 and continuous</p> | |
| <p>Entities with Lead Responsibilities</p> | |
| <p>County Navigation Center Operator</p> | |
| <p>Measurable Targets</p> <p>Coordinate service contracts with local service providers for co-located services; employ two (2) outreach workers to make daily contact with unsheltered individuals in hotspot areas near the Navigation Center</p> | |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|--|--|
| Description Centrally assess, prioritize, and refer households to supportive service providers and the coordinated entry system (CES). Homeless Diversion Services to help individuals' secure immediate housing solutions instead of the shelter by participating in the CES. | <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| Timeframe | |
| April 2021 and continuous | |
| Entities with Lead Responsibilities | |
| County Navigation Center Operator | |
| Measurable Targets | |
| Utilize HMIS and VI-SPDAT assessment forms to identify individuals for shelter placement; Participate in weekly CES meetings | |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| Description | <input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| Dedicated County Navigation Center HMIS Data Entry Clerk to perform HMIS data entry and work in coordination with the CES/HMIS Data Manager to monitor data entry for thoroughness (HUD Universal Data Elements). | |
| Timeframe | |
| HMIS Data Entry Clerk started in August 2021 and continued indefinitely | |
| Entities with Lead Responsibilities | |
| County Navigation Center Operator, HMIS Lead, and County | |
| Measurable Targets | |
| Maintain satisfactory levels in HMIS Data Manager report cards | |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|--|
| Description | <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| Racial Equity planning and evaluation. Attending state sponsored trainings to develop methods to evaluate racial equity and to develop plans to address racial disparities among people experiencing homelessness and those at risk of becoming homeless. | |
| Timeframe | |
| Began 01/2022 and continues indefinitely | |
| Entities with Lead Responsibilities | |
| County Housing and Homeless Service Branch | |
| Measurable Targets | |
| Racial Equity plan developed by the end of 2022. Racial equity data reviewed at least quarterly. | |

Table 6. Funding Plans

| Activity to be funded by HHAP 3 <i>(Choose from drop down options)</i> | Eligible Use Categories Used to Fund Activity | | | | | | | | | | Total Funds Requested: | Description of Activity |
|--|---|------------------------|--------------------|--------------------------|--------------------|----------------------------------|-----------------------------|--|--|-------------------------------|------------------------|---|
| | 1. Rapid rehousing | 2. Operating subsidies | 3. Street outreach | 4. Services coordination | 5. Systems support | 6. Delivery of permanent housing | 7. Prevention and diversion | 8. Interim sheltering (new and existing) | 9. Shelter improvements to lower barriers and increase privacy | 10. Administrative (up to 7%) | | |
| Non-Congregate Shelter/ Interim Housing | \$ - | \$ 789,870.55 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 789,870.55 | Operating of Navigation and Mini Navigation Centers including youth set aside |
| Administrative Activities | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 59,452.00 | \$ 59,452.00 | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Totals: | \$ - | \$ 789,870.55 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 59,452.00 | \$ 849,322.55 | |

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

These HHAP III funds will be used, primarily for an essential element of our response system to prevent and end homelessness. The element we propose to fund with HHAP III dollars is a low barrier, harm reduction, and housing first navigation center/emergency shelter. With other Federal and State funds, our County will dedicate dollars to the other HUD-required elements of our system such as HMIS/Data integrity, Outreach and Engagement, Rapid Rehousing, Non-Congregate Emergency Shelter, Coordinated Entry System, etc. Through the use of navigation centers, the County will address the gaps identified in the Landscape Analysis by hiring/contracting with individuals who have experience with, and can relate to, those identified in our racial equity analysis.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.

| Demonstrated Need | |
|---|-----|
| # of available shelter beds | 511 |
| # of people experiencing unsheltered homelessness in the homeless point-in-time count | 368 |
| Shelter vacancy rate (%) in the summer months | 28% |
| Shelter vacancy rate (%) in the winter months | 33% |
| % of exits from emergency shelters to permanent housing solutions | 23% |
| Describe plan to connect residents to permanent housing. | |
| <p>The County recognizes the unique situation of addressing unaccompanied youth experiencing homelessness. One possible solution is to separate the age groups of 12-17 and 18-24 years old. The County currently does not have a non-congregate shelter/interim housing shelter for unaccompanied youth ages 12-17 years old. The plan to address this disparity is through referral to a qualified vendor selected through the CoC identified youth provider. The County Navigation Center follows the low barrier, housing first model, with participants assigned to case managers to mutually develop a permanent housing plan. This Navigation Center is able to assist youth ages 18-24.</p> | |



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE**

APPLICANT INFORMATION

| | | | |
|---------------------------------|-------------------------------------|-----------------------|---------------|
| CoC / Large City / County Name: | Merced County | Applying Jointly? Y/N | N |
| Administrative Entity Name: | Merced County Human Services Agency | Total Allocation | \$ 849,322.55 |

HHAP FUNDING EXPENDITURE PLAN

| ELIGIBLE USE CATEGORY | FY21/22 | FY22/23 | FY23/24 | FY24/25 | FY25/26 | TOTAL | Initial | Remainder |
|---|---------|---------|---------|---------------|---------|---------------|---------------|---------------|
| Rapid rehousing | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Rapid rehousing: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Operating subsidies | \$ - | \$ - | \$ - | \$ 789,870.55 | \$ - | \$ 789,870.55 | \$ 169,864.51 | \$ 620,006.04 |
| <i>Operating subsidies: youth set-aside</i> | \$ - | \$ - | \$ - | \$ 84,933.00 | \$ - | \$ 84,933.00 | \$ - | \$ 84,933.00 |
| Street outreach | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Street outreach: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Services coordination | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Services coordination: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Systems support | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Systems support: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Delivery of permanent housing | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Delivery of permanent housing: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Prevention and shelter diversion | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Prevention and shelter diversion: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Interim sheltering | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Interim sheltering: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Shelter improvements to lower barriers and increase privacy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Shelter improvements: youth set-aside</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Administrative (up to 7%) | \$ - | \$ - | \$ - | \$ 59,452.00 | \$ - | \$ 59,452.00 | \$ - | \$ 59,452.00 |
| TOTAL FUNDING ALLOCATION | | | | | | \$ 849,322.55 | \$ 169,864.51 | \$ 679,458.04 |
| Youth Set-Aside (at least 10%) | \$ - | \$ - | \$ - | \$ 84,933.00 | \$ - | \$ 84,933.00 | \$ - | \$ 84,933.00 |

COMMENTS: