



HCFC ACTION PLAN FOR FYS 2020-2021 AND 2021-2022

DRAFT OBJECTIVES, CURRENT AND PLANNED ACTIVITIES, AND POTENTIAL PRIORITIES FOR ADDITIONAL ACTIVITIES

For Discussion at December 18, 2020 HCFC Council Meeting

Since the Council's October meeting, State agency staff have been engaged in dialogue with one another and with external stakeholders, including people with lived expertise from experiences of homelessness, with a focus on identifying:

- **Current and planned State efforts** that will help support the achievement of these Objectives;
- **Potential priorities for additional activities** to drive further progress in support of the Objectives.

Information gathered to date is documented in the tables in pages 3 through 15 below, but further planning discussions across State agencies and further stakeholder input sessions will continue to be held in the weeks ahead.

A more detailed draft of the Action Plan will be presented to the Council for discussion and input at the special Council meeting scheduled for February 23, 2021.

Based upon feedback at that meeting, a final draft of the Action Plan will be prepared and will be presented to the Council at the meeting scheduled for March 23, 2021 for a final discussion and for a decision whether to adopt the Action Plan at that time.

SAMPLE ACTIVITY DESCRIPTIONS

Through continued planning efforts, HCFC will develop an Action Plan that documents:

- **Activities** to be implemented to drive progress toward achievement of the Objectives
- **Lead Agency or Agencies** responsible for implementing each Activity
- **Supporting Agencies** also involved in implementing each Activity
- **Timeframes** for each Activity
- **Performance Measurements** that will be used to assess progress and impact, inclusive of Process Measures, Output Measures, and, when possible, Outcome Measures.

Two examples of this information are provided below as an illustration of the content planned for the fully developed Action Plan.

These examples were purposefully selected for inclusion here because they represent Activities that HCFC staff have already committed to and initiated.

Action Area #1: Strengthening our Systems to Better Prevent and End Homelessness in California

Objective 1: Strengthen racial equity-focused responses, strategies, and activities of State agencies and of local agencies and organizations receiving State funding for any homelessness services and housing activities.

Activities	Lead Department(s)	Collaborating Department(s)	Timeframe	Performance Measurement (Type and Measure)
1. Provide Technical Assistance focused on racial equity to support equitable access and outcomes within HEAP and HHAP funded programs	HCFC	HCD, DSS	TA initiated by 3 rd Quarter FY 20-21	<ul style="list-style-type: none"> ▪ Process Measure: Initiation of Technical Assistance in timely manner ▪ Output Measure: Number of communities receiving technical assistance ▪ Outcome Measures: Specific outcome measures will be developed and tracked for each TA engagement

Objective 2: Ensure that State and local planning and decision-making processes are deeply informed and guided by recommendations from people with lived expertise from experiences of homelessness.

Activities	Lead Department(s)	Collaborating Department(s)	Timeframe	Performance Measurement (Type and Measure)
1. Implement a Lived Experience Advisory Board to inform the considerations and decisions of the Homeless Coordinating and Financing Council and member departments	HCFC	All HCFC Member Departments	Board meets by 1 st Quarter of FY 21-22	<ul style="list-style-type: none"> ▪ Process Measure: Implementation of Board in timely manner and number of meetings held

SIGNIFICANT CURRENT OR PLANNED ACTIVITIES AND POTENTIAL PRIORITIES FOR ADDITIONAL ACTIVITIES

The information in the tables that follow represents information collected to date regarding significant current or planned activities across different HCFC member agencies and departments that are already supporting the achievement of the Action Plan Objectives.

The tables also summarize ideas and potential priorities for additional activities that have been identified through stakeholder input conversations and discussions with State agencies and departments to date.

All information presented below is not yet complete and will continue to be augmented in coming weeks and months.

Action Area 1: Strengthening our Systems to Better Prevent and End Homelessness in California		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>1. Strengthen racial equity-focused responses, strategies, and activities of State agencies and of local agencies and organizations receiving State funding for any homelessness services and housing activities.</p>	<ul style="list-style-type: none"> ▪ Incorporation of racial equity focus within funding applications, and analyzing data received in response (HCD, DSS, HCFC) ▪ Providing technical assistance (TA), tools, community consultations, learning communities, and guidance to support communities’ capacity to address racial inequities (HCFC, HCD, DSS) ▪ Guidance regarding, and reviews of, Housing Elements with focus on addressing racial inequities and Affirmatively Furthering Fair Housing (HCD) ▪ Providing relevant training opportunities, such as GARE training, to State agency staff (HCFC, DSS, HCD, CDCR, CalTrans) ▪ Development of Homeless Data Integration System to support analyses (HCFC) ▪ Enhancing access of tribal organizations to State housing programs and resources (HCD, DSS) 	<ul style="list-style-type: none"> ▪ Increase focus on racial equity training and skill building within State agencies to enable staff to provide expert advice and guidance to partners and communities ▪ Provide greater support to local communities to perform data analyses ▪ Provide greater guidance on coordinated entry systems, prioritization policies, and targeting strategies that can address inequities ▪ Opportunities for State departments to more deeply analyze data, reporting, and information gathered from grantees to assess equity in access, housing interventions, services, and outcomes at state and regional levels ▪ Refine procurement processes and timeframes to enable more organizations which represent and have experience serving historically marginalized communities to apply and compete successfully for funding awards ▪ Opportunities to analyze CDE and CCC data and assessments and continue to strengthen strategies

Action Area 1: Strengthening our Systems to Better Prevent and End Homelessness in California		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
		<p>for addressing needs of students who are at-risk and currently homeless</p> <ul style="list-style-type: none"> ▪ Further promotion of jurisdictions' responsibilities under AB 686 ▪ Expand relevant training opportunities or requirements for grantees ▪ Efforts to ensure that MHP developments are also developed in high-resource communities (HCD) ▪ Explore opportunities to leverage involvement of State agencies' Offices of Equity and/or Department of Fair Employment and Housing into efforts of HCFC and member agencies
<p>2. Ensure that State and local planning and decision-making processes are deeply informed and guided by recommendations from people with lived expertise from experiences of homelessness.</p>	<ul style="list-style-type: none"> ▪ Consultations with local groups during this HCFC Action Planning process (HCFC) ▪ Implementation of a Lived Experience Board to inform and help guide the work of the Council and member agencies (HCFC) ▪ Provision of guidance to local grantees on eligible uses of State funds for relevant costs (DSS, HCD, HCFC) ▪ Incorporation of questions regarding involvement of people with lived expertise into funding applications (HCFC, other examples to be identified) 	<ul style="list-style-type: none"> ▪ Identify and profile strong local examples, provide guidance to local organizations on how to establish and manage effective processes and support knowledge and skill development of people with lived expertise participating in such processes ▪ Identify and/or promote examples of effective surveying and input processes that complement formal structures ▪ Implement and/or promote initiatives focused on hiring people with lived expertise into staff positions ▪ Adjust timelines and processes for funding applications to make it truly possible for people with lived expertise to be meaningfully included in planning and decisions regarding applications submitted and in reviewing applications

Action Area 1: Strengthening our Systems to Better Prevent and End Homelessness in California		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>3. Incentivize interjurisdictional and regional planning, decision-making, and accountability, and support capacity for such coordination through “mapping” and local gaps analysis activities focused on needs, demographics and inequities, and service delivery capacities.</p>	<ul style="list-style-type: none"> ▪ Expectation of joint CoC-County-City planning and coordination under HHAP program (HCFC) ▪ Provision of technical assistance that can support regional planning and systems development (HCFC, HCD) ▪ Grants to support regional planning and initiatives through SB2 Planning Grants, Local Early Action Planning Grants, and Regional Early Action Planning Grants (HCD) ▪ Consultation and TA calls with grantees at regional level (DSS, HCFC, HCD, other examples to be identified) ▪ CalOES Regional Task Forces (CalOES) ▪ Development of Homeless Data Integration System to support regional analyses (HCFC) 	<ul style="list-style-type: none"> ▪ Provide more support to joint CoC-County-City planning for HHAP funding and plans ▪ Proactively use HDIS data in support of regional discussions ▪ Convene more discussions and dialogue to explore and communicate reasons for planning and coordinating at regional levels ▪ Provide TA and support policies that better allow people to access housing interventions and services across jurisdictional boundaries ▪ Assess lessons learned from collaborations in response to COVID-19 and identify approaches to apply to homelessness responses moving forward ▪ When performing analyses of data, do analyses at local, regional, and State levels ▪ Find opportunities to utilize Housing Element and Regional Housing Needs Assessment processes and plans to strengthen regional assessments and strategies ▪ Identify strong examples in other states and/or examples of regional collaboration and planning around other issues and identify how to translate approaches to homelessness responses in California
<p>4. Enhance partnerships between homelessness services systems and services and systems which can support asset building and wealth building, including improving access to employment</p>	<ul style="list-style-type: none"> ▪ Implementation of CalWORKs Housing Support Program (HSP) in coordination with CalWorks system and services (DSS) ▪ Tracking and reporting of employment outcomes across other State-funded programs (DSS, HCFC) 	<ul style="list-style-type: none"> ▪ Initial focus needs to be on identifying strong and promising practices, as there is not a strong evidence base for how to best focus on these issues, as well as more formal evaluation activities ▪ Provide support for the practice of integrating employment/income focus on front end of assessment

**Action Area 1:
Strengthening our Systems to Better Prevent and End Homelessness in California**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>services and employment for people experiencing and exiting homelessness.</p>	<ul style="list-style-type: none"> ▪ Returning Home Well addressing of employment needs of people re-entering communities from corrections settings (CDCR) ▪ CalTrans employment opportunity through Service Assistant Maintenance positions (CalTrans) ▪ Activities to enhance support for students experiencing homelessness and housing instability to support educational achievement and progression. (CDE, CCC, HCFC) 	<p>processes within homelessness response systems</p> <ul style="list-style-type: none"> ▪ Further assess and explore opportunities to better serve vulnerable and underserved populations under the Workforce Innovation and Opportunities Act regulations and programs ▪ Dive further into identifying strategies to address education and employment goals of youth experiencing homelessness ▪ Increase focus on creating employment opportunities through peer positions with potential for advancement ▪ Priority could be placed on building trades and apprenticeship opportunities ▪ Include focus on people in permanent housing who are not still “exiting” homelessness
<p>5. Support California communities to develop disaster preparedness plans that are more inclusive of the needs of people experiencing homelessness.</p>	<ul style="list-style-type: none"> ▪ Listos California Disaster Guide for People Experiencing Homelessness (CalOES, BCSH, HCFC, DSS) ▪ Implementation of Joint Housing Task Force (CalOES) ▪ Implementation and guidance regarding disaster recovery programs (HCD) ▪ Document lessons learned from COVID-19 responses, Project Roomkey, and responses to recent fires to develop stronger guidance and expectations (CalOES, DSS, HCD, HCFC) 	<ul style="list-style-type: none"> ▪ Federal advocacy around eligibility for FEMA assistance for people experiencing homelessness ▪ Develop and promote recommendations to local OES on embedding focus on people experiencing homelessness with within emergency operations structures ▪ Identify strong local examples within state, and strong state-level examples in country, and apply to California efforts ▪ Include guidance regarding people experiencing homelessness within care and shelter guidance ▪ Explore models and feasibility of providing enhanced case management services of longer

Action Area 1: Strengthening our Systems to Better Prevent and End Homelessness in California		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
		duration focused on post-disaster housing needs
6. Expand State communications efforts to create public awareness of the State’s homelessness strategies, successes, challenges, and the importance of Housing First approaches.	<ul style="list-style-type: none"> ▪ Increased provision of homelessness-focused webinars, tools, guidance, and other resources and materials (HCFC, DSS, HCD, other examples to be identified) ▪ Housing is Key and other AB 3088 communications strategies (BCSH) ▪ Videos and public forums regarding programs and progress, such as regarding Project Roomkey and Homekey (DSS, HCD) ▪ Publicly-available dashboard regarding implementation status of Project Roomkey (DSS) ▪ TA focused on Housing First and Housing Stability (HCD, HCFC) 	<ul style="list-style-type: none"> ▪ Continued messaging regarding what Housing First is and its effectiveness should be a top priority for State communications efforts ▪ More education of the public regarding the causes of homelessness and the central role of housing costs in homelessness ▪ Communicate importance of communities balancing homelessness crisis response programming with permanent housing opportunities – and help create clear, consistent language and meanings of terms ▪ Suggest larger role for State in educating public regarding Point-in-Time count data and other key data regarding homelessness and housing instability ▪ Need for consistent and clear messaging regarding unsheltered homelessness, including encampments, and effective strategies ▪ State could explore, promote, and learn from effective local campaigns and messaging

Action Area 2: Equitably Addressing the Health, Safety, and Services Needs of Californians Experiencing Unsheltered Homelessness		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
7. Continue to support California communities to implement multi-	<ul style="list-style-type: none"> ▪ Implementation of HEAP, HHAP, ESG and ESG-CV funding, including uses for addressing needs of unsheltered people (HCFC, HCD) 	<ul style="list-style-type: none"> ▪ Continue to provide guidance and strengthen partnerships to address needs of people who are living in encampments (including on State-

**Action Area 2:
Equitably Addressing the Health, Safety, and Services Needs of Californians Experiencing Unsheltered Homelessness**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>agency, multi-jurisdictional outreach and protective measures addressing the health and safety needs of people experiencing unsheltered homelessness, throughout the COVID-19 pandemic and beyond.</p>	<ul style="list-style-type: none"> ▪ Guidance regarding best practices for outreach and reaching people without fixed addresses (DSS) ▪ Implementation of Project Roomkey and other emergency funding, including focus on outreach to people who are unsheltered (DSS, HCFC) ▪ TA to remove barriers to accessing programs (DSS) ▪ COVID-19 specific adaptations within Whole Person Care (WPC) programs and services to address needs of unsheltered people (DHCS) 	<p>owned land) including guidance regarding ability to prioritize people who are unsheltered</p> <ul style="list-style-type: none"> ▪ Provide guidance to support communities to not implement criminalization measures and enforcement activities in response to unsheltered homelessness ▪ Promote and support use of peer staff and supports to better engage people who are unsheltered ▪ Strengthen data regarding outreach and people who are unsheltered available through HMIS, HDIS and other data ▪ Explore opportunities for State to help address issues with access to identification, eligibility determinations, and other barriers ▪ Provide guidance regarding State funds that can be used for basic needs and protective measures, e.g., showers, hygiene supplies, sanitation services ▪ Support understanding and documentation of the types of vulnerabilities among youth experiencing homelessness ▪ Expand availability of drop-in centers for youth experiencing homelessness who have lost access to formal and informal spaces during the pandemic
<p>8. Improve access, and address racial inequities within such access, to essential State-supported services appropriate for the needs of people experiencing</p>	<ul style="list-style-type: none"> ▪ Extension of WPC through 2021 and continued implementation of Health Homes Program (DHCS) ▪ Development of CalAIM proposals to seek to extend service options available under WPC and Health Homes Program statewide (DHCS) 	<ul style="list-style-type: none"> ▪ Priority on Medi-Cal and behavioral health care resources for addressing key needs for people who are unsheltered ▪ Explore opportunities for people experiencing homelessness to have access to their own services records

Action Area 2: Equitably Addressing the Health, Safety, and Services Needs of Californians Experiencing Unsheltered Homelessness		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>unsheltered homelessness, including through Medi-Cal and behavioral health care reforms.</p>		<ul style="list-style-type: none"> ▪ Advance the implementation of street-based medicine models, clinics accessible to people experiencing homelessness ▪ Address transportation challenges and barriers people experiencing homelessness face in accessing services and housing ▪ Expanded access to mental health and substance use services that effectively reach and serve people experiencing homelessness, including services tailored for youth and young adults ▪ Foster stronger partnerships between homelessness response systems and public health departments, including strong focus on needs of youth and young adults

Action Area 3: Expanding Communities' Capacity to Provide Safe and Effective Sheltering and Interim Housing		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>9. Partner with communities to implement innovative approaches and expand the supply of safe, housing-placement focused sheltering and interim housing models for Californians experiencing homelessness.</p>	<ul style="list-style-type: none"> ▪ Implementation of HEAP, HHAP, ESG and ESG-CV, DSS and CalOES funding, including uses for addressing needs of people who need shelter or interim housing (HCFC, HCD, DSS, CalOES) ▪ Project Roomkey's provision of non-congregate shelter options (DSS) ▪ Homekey's support for interim housing sites (HCD) ▪ Returning Home Well support for interim housing needs of people re-entering communities from corrections settings (CDCR) 	<ul style="list-style-type: none"> ▪ Document and communicate the impact of State funds, across agencies, on the provision of expanded sheltering/interim housing opportunities ▪ Assessing and documenting learnings from implementation of Project Roomkey settings and implications for future, cost-effective sheltering and interim housing approaches, including focus on learnings and models for serving youth and young adults, survivors of domestic and intimate partner violence, and other populations

**Action Area 3:
Expanding Communities' Capacity to Provide Safe and Effective Sheltering and Interim Housing**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
	<ul style="list-style-type: none"> ▪ Guidance regarding modifications of land use, zoning, and other requirements for emergency shelters, navigation centers, and interim housing programs (HCD) 	<ul style="list-style-type: none"> ▪ Additional emphasis on, and guidance and peer dialogues regarding lowering barriers to shelter/interim housing and best practices for operating low barrier settings, including services and staffing models ▪ Consider approaches to establishing and communicating standards for shelter/interim housing programs, but need to be grounded in more rigorous assessments and evaluations to develop the evidence about strong approaches and effective standards ▪ Explore options for sheltering/interim housing that more easily allows for scaling up and scaling down quickly and flexibly ▪ Communities need guidance on resources and assistance with partnerships in order to expand medical respite and recuperative care beds ▪ Priority on Medi-Cal and behavioral health care resources for addressing key needs for people who are unsheltered ▪ State may want to partner with national organizations who will be working on related issues and topics ▪ Communities would benefit from additional guidance/direction on how to use State funds across populations ▪ Continue to explore accountability mechanisms, but also assess and address challenges that smaller communities have in planning and sustaining efforts when funding is unpredictable and short-term

Action Area 3: Expanding Communities' Capacity to Provide Safe and Effective Sheltering and Interim Housing		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
		<ul style="list-style-type: none"> Communicate importance of communities balancing homelessness crisis response programming with permanent housing opportunities – and help create clear, consistent language and meanings of terms
<p>10. Expand alignment and engagement of State resources, including Medi-Cal and behavioral health care resources, in efforts to address health disparities and services needs among Californians temporarily staying within sheltering and interim housing options.</p>	<ul style="list-style-type: none"> Extension of Whole Person Care through 2021 and continued implementation of Health Homes Program (DHCS) Development of CalAIM proposals to seek to extend service options available under Whole Person Care and Health Homes Program statewide (DHCS) Activities to connect services to Project Roomkey sites and other programs (DSS) 	<ul style="list-style-type: none"> Emphasize listening to people staying in shelters to get ideas on how to improve programs and address services needs and barriers Priority on Medi-Cal and behavioral health care resources for addressing key needs for people who are in shelters and interim housing Promote practices of State-funded, county administered programs and staff connecting with people in shelter/interim settings, including CalWORKS getting homeless families enrolled Enhance knowledge of State staff regarding homelessness, and opportunities to enhance access and services

Action Area 4: Expanding and Ensuring Equitable Access to Permanent Housing in Our Communities		
Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>11. Mobilize State resources, technical assistance, and guidance to strengthen implementation of Housing First approaches and other best practices in support of equitably and urgently rehousing people from</p>	<ul style="list-style-type: none"> Implementation of HEAP, HHAP, ESG and ESG-CV, DSS, and CalOES funding, including uses for rehousing people and supporting successful exits from homelessness (HCFC, HCD, DSS, CalOES) TA, guidance, and training to strengthen Housing First practices and focus on rehousing outcomes in the implementation of State resources (HCFC, HCD, DSS) 	<ul style="list-style-type: none"> Provide guidance that is more directive regarding best uses of funds and effectively pairing Federal, State, and local funds Identify mechanisms for increasing access, and removing barriers to access, for people exiting homelessness to State-funded AH Expand educational efforts regarding non-discrimination based on source of discrimination (SB 329) and fair housing

<p>Project Roomkey sites, from other temporary settings, and from unsheltered homelessness.</p>	<ul style="list-style-type: none"> ▪ Revisit and revise Housing First Checklist for State agencies (HCFC) 	<p>requirements, including among affordable housing providers</p> <ul style="list-style-type: none"> ▪ CalAIM’s ability to support housing-related services to assist people to access and stabilize in housing ▪ Guidance regarding assessment processes, tools, and prioritization policies, including for addressing the needs of youth and young adults appropriately ▪ Support a flexible array of housing intervention and options, including shared housing models and models tailored to the needs of youth and young adults ▪ Stronger connections between housing agencies and behavioral health care programs
<p>12. Foster the creation of an expanded supply of affordable and supportive housing opportunities, paired with appropriate health and behavioral health care resources, and accessible and culturally responsive to people exiting homelessness, to people at lowest income levels, and to people from historically marginalized communities.</p>	<ul style="list-style-type: none"> ▪ Implementation of Homekey program to support rapid financing and development of permanent housing units (HCD) ▪ Implementation of wide array of other funding programs that support expansion of affordable and supportive housing opportunities (HCD, HCFC, DSS) ▪ Efforts to better align policies and practices across State housing agencies and programs, while retaining significant focus on extremely low-income (ELI) households and housing for people exiting homelessness (BCSH, CalHFA, TCAC) ▪ Identification of State-owned land available and appropriate for affordable and supportive housing development (DGS, HCD) 	<ul style="list-style-type: none"> ▪ Assess ability to apply strategies that allowed for rapid deployment of Homekey funding to other affordable and supportive housing financing sources ▪ Reduce complexities and leveraging requirements for utilizing State funding so that deals can be financed more easily and to reduce timeframes and costs ▪ Provide guidance that is more directive regarding best uses of funds and effectively pairing Federal, State, and local funds, and regarding targeting and prioritization of people for access to housing opportunities ▪ State should be clearer on production goals, targets, income targeting, and models to be supported – and then align funding in support of those goals and focused on those models ▪ State’s Federal policy agenda should prioritize affordable and supportive housing resources

		<ul style="list-style-type: none"> ▪ Explore feasibility of joint procurements that pre-package essential housing and services resources into one offering ▪ CalAIM’s ability to support housing-related services to stabilize people in housing and address service needs ▪ Encourage co-location of health facilities into permanent supportive housing settings ▪ Expanded training for staff and clients focused on housing stability skills, and for scaling use of peer staff and peer supports
<p>13. Improve access to short- and longer-term forms of rental assistance to encourage innovations, to support racially equitable and successful exits from homelessness, and to support housing development activities.</p>	<ul style="list-style-type: none"> ▪ Implementation of HEAP, HHAP, ESG and ESG-CV, DSS, and CalOES funding, including uses for various forms of rental assistance (HCFC, HCD, DSS, CalOES) ▪ Implementation of Project Roomkey and Rehousing Strategy funding and TA (DSS) 	<ul style="list-style-type: none"> ▪ Assess and demonstrate effectiveness of rapid rehousing interventions, promote strong practices and successes ▪ Demonstrate effectiveness of RRH, hold up strong practices and successes ▪ Ensure timely deployment of funds and contracts so that assistance for people, including youth, participating in rapid rehousing programs can be sustained without interruptions ▪ Explore effective models for shallow subsidies ▪ Prioritize increased rental assistance resources within State’s federal advocacy

**Action Area 5:
Preventing Californians from Experiencing the Crisis of Homelessness**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>14. Reduce entries into homelessness as people exit and/or receive services from State-funded settings and systems, addressing racial</p>	<ul style="list-style-type: none"> ▪ Implementation of variety of State funding and programs that can help prevent entries into homelessness for people exiting or receiving services from State-funded systems, including 	<ul style="list-style-type: none"> ▪ Explore opportunities to embed focus on tracking housing status and housing stability across wider range of State-funded programs and services – and analysis of any such data that currently exists

**Action Area 5:
Preventing Californians from Experiencing the Crisis of Homelessness**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>inequities within risks of experiencing homelessness, with initial focus on people re-entering communities from jails and prisons, young adults connected to the child welfare and/or juvenile justice systems, and people exiting health care settings and programs.</p>	<ul style="list-style-type: none"> ○ Returning Home Well support for interim housing needs of people re-entering communities from corrections settings (CDCR) ○ The Home Safe Program, to support the safety and housing stability of individuals involved in Adult Protective Services (DSS) ○ Housing Navigators Program for County Child Welfare agencies (HCD) ○ No Place Like Home program for development of permanent supportive housing for persons who are in need of mental health services and are experiencing homelessness, chronic homelessness, or who are at risk of chronic homelessness. ○ Housing for Healthy California program for individuals who are recipients of or eligible for health care provided through the California Department of Health Care Services, Medi-Cal program ▪ Development of CalAIM proposals to address needs of people exiting corrections settings, recuperative care for people recently hospitalized, and youth in foster care 	<ul style="list-style-type: none"> ▪ Importance of analyzing data to see people’s recent systems engagement, not just where they were the night before they become homeless or entered a program ▪ Clearer expectations of discharge planning, and responsibility for exits to stable housing, for State systems and State-funded programs, including treatment programs – and need for flexible housing resources to support transitions/discharges from systems ▪ Pilot approaches within some programs prior to scaling up strategies ▪ Address the housing navigation needs of people exiting programs and systems – youth, re-entry populations, etc. ▪ Strengthening coordinated handoffs from corrections settings to re-entry services and for reducing barriers to housing for people on parole/probation

**Action Area 5:
Preventing Californians from Experiencing the Crisis of Homelessness**

Objectives	Significant Current or Planned Activities	Potential Priorities for Additional Activities
<p>15. Enhance communities' capacity to provide targeted homelessness prevention interventions and to successfully divert people from entering shelter or experiencing unsheltered homelessness.</p>	<ul style="list-style-type: none"> ▪ Implementation of HEAP, HHAP, ESG and ESG-CV, DSS, and CalOES funding, including uses for various forms of homelessness prevention or diversion strategies and services (HCFC, HCD, DSS, CalOES) ▪ TA to strengthen homelessness prevention and diversion plans and practices (HCD, HCFC) ▪ Creation of the Housing is Key campaign, including resources for tenants (BCSH, DRE) 	<ul style="list-style-type: none"> ▪ Provide expanded guidance to help differentiate diversion, homelessness prevention, and eviction prevention activities and strategies and regarding what funding sources should be prioritized for which activities ▪ State may want to partner with national organizations who will be working on related issues and topics ▪ Promote HUD tools and guidance on these issues, but there is a need for more than just info, need for TA and training and need for consistent standards and approaches across regions ▪ Provide guidance and address eligibility of non-lease holders for different forms of prevention assistance ▪ Identify and analyze sources of data with predictive value and to identify people who are most likely to become homeless ▪ Greater coordination with schools and expansion of models for addressing housing instability and homelessness among students and their families

LIST: ACRONYMS AND MEANINGS

AB	Assembly Bill
AH	Affordable Housing
BCSH	California Business, Consumer Services and Housing Agency
CalAIM	California Advancing and Innovating Medi-Cal
CalHFA	California Housing Finance Agency
CalOES	California Governor's Office of Emergency Services
CalTrans	California Department of Transportation
CalWORKS	California Work Opportunity and Responsibility to Kids
CCC	California Community Colleges
CDCR	California Department of Corrections and Rehabilitation
CDE	California Department of Education
CoC	Continuum of Care
DGS	California Department of General Services
DHCS	California Department of Health Care Services
DRE	California Department of Real Estate
DSS	California Department of Social Services
ELI	Extremely Low-Income
ESG	Emergency Solutions Grants Program
ESG-CV	Emergency Solutions Grants Program—Coronavirus
FEMA	Federal Emergency Management Agency
GARE	Government Alliance on Race and Equity
HCD	California Department of Housing and Community Development
HCFC	California Homeless Coordinating and Financing Council
HDIS	Homeless Data Integration System
HEAP	Homeless Emergency Aid Program
HHAP	Homeless Housing, Assistance and Prevention Program
HMIS	Homeless Management Information System
HSP	Housing Support Program
HUD	U.S. Department of Housing and Urban Development
MHP	Multifamily Housing Program
OES	Office of Emergency Services
RRH	Rapid Rehousing
SB	Senate Bill
TA	Technical Assistance
TCAC	California Tax Credit Allocation Committee